

Country	Capital	Population	Area	1991 GDP
Algeria	Algiers	21.5m	238,000	\$15.5bn
Argentina	Buenos Aires	32.5m	2,780,000	\$10.5bn
Australia	Canberra	17.5m	7,740,000	\$10.5bn
Belgium	Brussels	10.5m	30,500	\$10.5bn
Canada	Ottawa	32.5m	9,970,000	\$10.5bn
France	Paris	59.5m	640,000	\$10.5bn
Germany	Berlin	61.5m	357,000	\$10.5bn
Greece	Athens	11.5m	113,500	\$10.5bn
India	New Delhi	85.5m	2,973,000	\$10.5bn
Italy	Rome	56.5m	301,000	\$10.5bn
Japan	Tokyo	123.5m	377,000	\$10.5bn
South Korea	Seoul	40.5m	100,000	\$10.5bn
Spain	Madrid	40.5m	505,000	\$10.5bn
Sweden	Stockholm	8.5m	45,000	\$10.5bn
Switzerland	Bern	6.5m	41,000	\$10.5bn
Taiwan	Taipei	20.5m	36,000	\$10.5bn
UK	London	56.5m	244,000	\$10.5bn
USA	Washington	248.5m	3,797,000	\$10.5bn



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

SOUTH-EAST ASIA
A free-trade zone is coming closer
Page 5

FT No. 31,668
THE FINANCIAL TIMES LIMITED 1992

Monday January 27 1992

£ D 8523A

World News Business Summary

Cross-border EC freight faces severe disruption

Freight commitments moving across European borders could be seriously disrupted today when Customs brokers in all but three EC countries — the UK, Denmark and the Irish Republic — plan to take industrial action.

The brokers — private enterprises which prepare documentation and smooth the way through cross-border tax and Customs formalities — are worried about job losses when national EC barriers to free trade come down in 1993.

Israeli loan confidence
Senior ministers predicted Israel would reach agreement with the US on securing \$100m in loan guarantees to aid Jewish immigration from the former Soviet Union, without surrendering its commitment to build settlements in the occupied territories. Page 12

Yugoslav peace mission
Special United Nations envoy Martić Goulding started a five-day mission in Yugoslavia to determine whether it will be possible to deploy 10,000 peacekeepers. Page 3

Mauritania poll claims
Mauritania's military leader Maouya Ould Sid Ahmed Taya claimed victory in the country's first open presidential elections amid allegations of electoral fraud. Page 5

Haughy likely to quit
Irish prime minister Charles Haughy is expected to announce his resignation on Thursday, following last week's ultimatum from his Progressive Democrat coalition partners to restore the government's credibility or lose their support. Page 3

Kashmiri revolt deaths
At least 16 people were killed in India's Kashmir Valley at the weekend as Kashmiri militants made hit-and-run attacks.

Algerian civil war fear
Islamic Salvation Front leaders accused Algeria's rulers of trying to provoke civil war after security forces pressed ahead with their search for front members and maintained a ban on the use of mosques for politics.

Side-effects of deregulation



"What we have gone through in this country is to a considerable extent a consequence of the changes from a financially regulated to a financially deregulated economy. Others still have this in store."

Nigel Lawson, UK chancellor of the exchequer, 1983 to 1989, considers his own record in government. Page 11

Space workers' threat
Technicians at Kaliningrad mission control, centre of the former Soviet Union's space programme, are threatening to strike in protest over low pay, according to a television news report.

Paris link for Belarus
France established diplomatic relations with Belarus as foreign minister Roland Dumas ended a visit to four former Soviet republics.

Typing at the top
Nearly 80 per cent of British executives and managers do some of their typing, according to a survey of more than 500 companies. Page 6

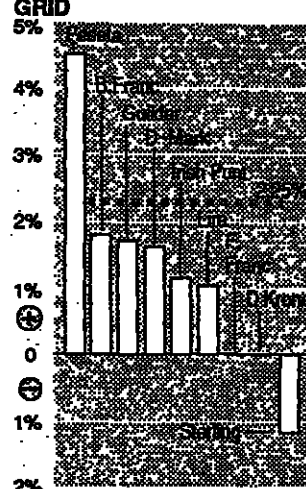
Securities regulators close to capital rules

Banking and securities regulators meet in Switzerland this week to agree international capital adequacy rules for the securities business.

Discussions over three years have brought regulators close to an agreement designed to protect financial markets from the collapse of securities companies. However, London investment banks fear the rules could undermine the City's competitive position. Page 13

EUROPEAN monetary system
Sterling remained the weakest currency in the system last week, but pressure eased as the D-Mark again fell back against other units. The peseta remained the strongest currency in the system. Currencies. Page 23

EMS January 24 1992



The chart shows the member currencies of the EMS narrow band measured against the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

CROSSLAND SAVINGS, New York savings and loan crippled by property loan losses, has control over US government control in a \$1.5bn rescue. Page 13

EUROPEAN Economic Area
Efforts will be made in Brussels today to break the judicial deadlock preventing the creation of a 19-nation common trading zone. Page 4

ASIAN TRADE: Six south-east Asian leaders are expected to agree on tariff cuts aimed at creating a free-trade area within 15 years. Page 5

ROLLS-ROYCE, UK aero-engine maker, faces a challenge from Garrett of the US for part of the \$400m (\$720m) business to power the US Navy's T-45 Goshawk jet trainer. Page 4

R.H. MACY, New York-based department store chain, is expected to file for Chapter 11 bankruptcy protection, possibly as early as today, after the collapse of Friday of a last-minute bail-out. Page 15

AMERICAN BRANDS, Connecticut-based tobacco and consumer products company, reported after-tax profits of \$216.6m in the fourth quarter of 1991, compared with \$7.1m in the same period a year earlier. Page 15

TOYOTA, Japanese car maker, plans to acquire about 35 per cent of Toyota France, its privately-owned French vehicle importer/distributor. Page 15

IRISH CONTINENTAL GROUP, Dublin-based shipping company, has won shareholder approval for an £12.5m (\$14m) takeover of B&I Ferries. Page 14

GERMAN STEEL: Voting began in a strike ballot of 100,000 workers. Page 3

Stockholm wary of proposed Volvo merger

By Robert Taylor in Stockholm

VOLVO, Sweden's largest industrial group, has announced plans to merge with Procordia, the food and pharmaceutical company partly owned by the Swedish government, in a SKr38.7bn (\$6.67bn) deal, the largest in the country's history.

Last night, however, doubts were being cast over the deal by the Swedish government, which is the second-largest owner of Procordia.

Mr Per Westerberg, the country's industry minister, said that if the government's recently appointed advisory privatisation commission, which is examining the deal, advised against the merger today, he did not see how it could go ahead.

The proposed conglomerate would

carry the Volvo name, with assets valued at SKr115bn, turnover of SKr115bn and 105,000 employees. It would be Sweden's biggest private employer, with activities ranging from cars and trucks to health care products, food processing, alcohol, tobacco, hotels and restaurants.

When the plan was announced on Saturday, it was immediately criticised for lack of industrial logic by the Mr Per Westerberg, the country's industry minister, said that if the government's recently appointed advisory privatisation commission, which is examining the deal, advised against the merger today, he did not see how it could go ahead.

The proposed conglomerate would

Procordia's head, is to be president and chief executive of the new company. Mr Christer Zetterberg, Volvo's current president and chief executive, has been named as his deputy.

Volvo already owns 39.5 per cent of Procordia's equity and 42.7 per cent of the voting shares. The Swedish government, with 34.2 per cent of equity and 42.7 per cent of voting rights, so far has not given its approval to the deal, which is structured as a reverse takeover of Volvo by Procordia.

Last Friday the privatisation commission rejected the first offer made by Procordia, arguing that the terms

were too favourable to Volvo shareholders and questioning the industrial sense of the merger.

Under the revised offer, Procordia is offering nine of its A shares for four of Volvo's A shares, and nine B shares for four Volvo B shares. It is also bidding for Volvo's convertible debentures on a comparable basis.

The offer is valued at SKr38.7bn based on Procordia's share price at close of trading on the Stockholm bourse on January 24. After full conversion it is designed to provide Volvo shareholders with a 22 per cent average premium to the market price.

Volvo's strategic French partner Renault has agreed to the proposed merger, although its own stake in the

Swedish group will be halved to 4.2 per cent as a result. The offer is subject to acceptance by 90 per cent of Volvo's shareholders and to approval by Procordia shareholders.

Volvo and Procordia want the government to sell or reduce its own stake in the company. Unless ministers agree, the Swedish state would have an estimated 26.6 per cent equity in the "new" Volvo, but retain about 45 per cent of voting rights.

The prospectus will be available on April 20 and the subscription period will last from May 4 to June 1. It is hoped the new company will be registered on 22 June.

Triumph of hope, Page 13

Industrial nations believe forces hindering economic activity are weakening

G7 gives pledge to strengthen global economy

By Peter Norman, Economics Correspondent, in Garden City, New York

Page 2

■ G7 communiqué
■ Optimism flourishes in Garden City
Editorial comment...Page 10
Waiting for G7Page 23

THE WORLD'S leading industrial countries have agreed to intensify their efforts to strengthen world economic growth in response to a weakening of the global economy in the past three months.

After meeting for more than seven hours on Saturday, the finance ministers and central bank governors of the Group of Seven nations said they were convinced that forces inhibiting economic activity in many countries were dissipating.

Lower inflation in most countries, lower long-term interest rates and stable oil prices meant the conditions for improved growth existed. "The clear view was that the recovery had been delayed, not cancelled," said Mr Norman Lamont, the chancellor of the exchequer.

However, the G7 — the US, Japan, Germany, France, Britain, Italy and Canada — agreed that the recovery needed reinforcing. The communiqué issued after the meeting raised the possibility of future interest rate cuts and fiscal measures to boost growth in some countries. But it left individual governments to determine the scope and timing of policy changes.

The US was the only country to make a public promise of new action. The statement said President George Bush's State

of the Union address tomorrow would announce a comprehensive programme to strengthen growth and competitiveness.

The US programme would include measures to improve consumer confidence, incentives for savings and investment, and increased research and development expenditures.

Consistent with a cautious policy approach, the G7 spoke of a "reallocation" rather than an expansion of government spending in some countries, and warned that others such as Italy must focus on reducing their budget deficits. The statement took a similarly careful line on interest rates, advocating reductions in those countries which in future have lower inflation than expected.

German officials made clear that an early cut in the Bundesbank's interest rates was not to be expected.

However, the meeting marked a change of emphasis

in favour of stronger growth by the G7. "It is a strong political statement of a consensus to strengthen world economic growth," said a senior US Treasury official, who predicted action by member countries of the group between now and the spring meetings of the International Monetary Fund in April.

The weekend meeting also discussed the economic crisis in the former Soviet Union and developments on exchange markets.

In a characteristically opaque statement, the ministers agreed to continue to monitor market developments and to co-operate closely in exchange markets, thus contributing to favourable conditions for stable exchange markets and economic recovery.

The G7 made no mention of specific currencies. Mr Pierre Berégovoy, the French finance minister, said the lack of mention of the yen, dollar or other currencies meant that current parties suited everybody at the meeting. He indicated that the G7 would keep rates stable "at the levels that you have seen in recent days".

However, the French minister added that he believed there was also potential for the yen to rise gradually against the dollar and European currencies.



Mr Berégovoy (left), Nicholas Brady, US secretary of the Treasury (centre) and Theo Waigel, Germany's minister of finance, during a break in G7 meetings yesterday

Yeltsin seeks aid promise

By Peter Norman in Garden City, New York, and John Lloyd in Moscow

RUSSIAN president Boris Yeltsin is this week to tell Mr John Major, the British prime minister, that the Group of Seven leading industrial countries must give an immediate commitment to support Russian economic reform or face the collapse of both the government and the reform process.

Mr Yeltsin, who is due to meet Mr Major in London on Thursday, is expected to ask for support of around \$10bn to \$12bn in order to avert deepening economic chaos throughout

the former Soviet Union. Part of the money would be to assist the Russian balance of payments and to provide currency for imports, especially of food, and about \$5bn of it would be for a fund to stabilise the rouble.

This is in spite of the view taken by G7 finance ministers and central bank governors at their weekend meeting in Garden City, New York, that it was too early to set up a stabilisation fund to underpin the rouble. They did not, however,

rule out such a fund in the future and British and US sides took opposing views on the issue.

Mr Norman Lamont, the UK chancellor of the exchequer, said he raised and pressed the question of a stabilisation fund for Russia in the hope that the G7 would commit itself to providing such a fund at a later date after suitable economic reforms had been carried out.

Pledge on missiles, Page 3

Bush will stress growth in policy speech to Congress

By Lionel Barber in Washington

PRESIDENT George Bush will unveil a long-awaited economic growth package tomorrow, as well as deeper cuts in defence spending, in a speech aimed at reviving his sagging popularity.

The anti-recession proposals and the promise of a "peace dividend" are expected to be the centrepiece of his State of the Union address to Congress, the launch-pad for the president's campaign to win re-election in November.

Mr Samuel Skinner, White House chief of staff, said that the speech and the fiscal 1993 budget to be announced on Wednesday will be dedicated to putting the US back to work and "getting government off America's back".

Mr Bush is likely to call for a 90-day freeze on new government regulations. Mr Skinner blamed the environmental restrictions on logging in the Pacific north-west as a prime example of regulations which had cost "thousands of jobs".

Clinton's TV gamble over sex claimsPage 2
Treasury bond prices fall ahead of speechPage 16
Dr Bush makes faulty diagnosisPage 28

He is also expected to propose cuts of up to \$50bn in defence spending over the next five years in addition to those already contemplated.

The White House has given the State of the Union address advance billing worthy of the Gettysburg Address. It hopes the speech will simultaneously restore public confidence in the economy and mark the turnaround in Mr Bush's fortunes, just three weeks before the key New Hampshire primary election.

Mr Bush, who has promised "long-term solutions to the economy and disavowed 'quick fixes'", is nevertheless expected to propose a variety of sweet-

eners for the middle-income voters who make up most of the electorate.

These are expected to include a personal tax exemption of up to \$1,000 per child, a \$5,000 tax credit for first-time home-buyers spread over two years, expanded individual retirement and savings accounts, a health tax credit for the poor and middle class, and faster depreciation for business investments.

Mr Bush is also expected to press for a cut in the capital gains tax. The Democrats, however, signalled that the price of passage for this measure in Congress would probably be a tax on the wealthy — which the president opposes.

The State of the Union speech will offer Mr Bush a platform to speak to the Congress and the nation, but in the coming months the Democratic majorities in the House and Senate will determine how many proposals actually pass into law.

CONTENTS

THE MONDAY INTERVIEW

He is no doubt tired of hearing it said, but Tony Blair is the very image of the would-be modern, elegant and moderate British Labour party. A barrister, educated at public school and Oxford, 38-year-old Blair has worked hard to get to this point. Page 23

Overseas	2-5	Building Contracts	8
Companies	10,17	Businessman's Diary	7
Britain	6,8	Crossword	28
Companies	14,16	Currencies	23
Art & Reviews	9	Editorial Comment	18
World Guide	1	International bonds	17

World economy: The weekend G7 meeting marked a shift in its policy priorities

European business: The prospect of the single market has meant a rethink on logistics	4
Food industry: The European market is being transformed by predators	10
Editorial comment: A case of self-congratulation: City watchdog and the public	10
Education: The London School of Economics may be moving home and expanding	11
Anthony Harris: What it takes to be the Chancellor of the Exchequer	12
Canada: The province of Ontario is having trouble making ends meet	13
Financial Diary	7
Int'l Capital Markets	15,17
Letters	11
Stock Markets	18
UK Gilts	17
Unit Trusts	19-22
Management	8
Monday Page	28
Weather	12

FORTHCOMING FT SURVEYS



Riyadh: Life returns to normal
SAUDI ARABIA
Thursday's survey: see details, right.

THURSDAY:

Saudi Arabia: Saudi oil production has helped to bolster confidence in the economy after the war last year with Iraq.

FRIDAY:
World Industrial Review: the engines of growth for the world economy have slowed down and the time the downturn may be more than merely cyclical.

FEBRUARY 17:
Philippines: Frustration remains at the inability of weak national leadership to effect significant social and economic change.

Portable Computers: the portable computer — both hand-held and lap-top — is spreading rapidly now that initial technical problems have been solved.

LONDON • PARIS • HAMBURG • FRANKFURT • DUSSELDORF • MUNICH • MOSCOW

Working London for 25 years

Bank Melli Iran
are pleased to announce the 25th anniversary of their London regional office

BMI
BANK MELLI IRAN

HEAD OFFICE
PO Box 11365-171,
Ferdowsi Avenue, Tehran, Iran
Telephone: 2231 (145 lines)
Telex: 212461; 212690; 215279;
215098; 215866-48
Fax: 213482; 214220; 214104
Telegrams: "Bankmelli"

LONDON OFFICE
4 Moorgate, London EC2R 6AL
Telephone: 071-400 3636
Fax: 071-794 2194; 071-794 2152
Telex: (General) 883113, 884145
(Direct) 885424
Cables: LONMELLI LONDON EC2

Bank Melli Iran - Looking forward to the next century

LONDON • PARIS • HAMBURG • FRANKFURT • DUSSELDORF • MUNICH • MOSCOW

INTERNATIONAL NEWS

GROUP OF SEVEN MEETING

Optimism flourishes in Garden City



Norman Lamont: right policies are now in place

NOBODY publicly christened the latest statement by the Group of Seven leading industrial nations "the Garden City accord", writes Peter Norman, Economics Correspondent, in Garden City, New York.

But there was little doubt among the meeting's US hosts that the 7½ hours of talks among finance ministers and central bank governors and the comparatively lengthy 4½ page communiqué represented a significant improvement on recent efforts at economic policy co-ordination.

Mr Nicholas Brady, US Treasury secretary, said the US government had secured an "unequivocal commitment" from the seven to concentrate more on growth. "When you have the finance ministers and central bank governors of the G7 changing their view and changing the way they talk about growth... then that's a big change," he said.

His assessment was upstaged by that of Mr Pierre Berégovoy, France's finance minister. "We have rediscovered the spirit of the Plaza and the Louvre accords," he said, harking back to 1985 when the big industrial democracies agreed at the Plaza Hotel in New York to push

down the overvalued dollar and to 1987 when they decided at the Louvre to try to stabilise exchange rates.

The communiqué issued on Saturday was the "most important in years", the French minister said. By making a commitment to do everything they could to accelerate the recovery of world growth, the G7 had sent a message of optimism to the international community.

Even Mr Norman Lamont, the UK chancellor of the exchequer, who rarely enthuses about such international gatherings, sounded hopeful. It was, he said, a "very successful meeting indeed" which had reached agreement that the right policies were in place for resumed growth in G7 countries this year.

The US and French enthusiasm for the meeting was to be expected. President George Bush faces elections later this year, with his handling of the US economy under fire. Washington has been pressing its main trading partners for nearly a year to adopt more active growth policies and France has been its most constant supporter.

But hyperbole aside, the weekend marked a shift in the policy priorities of the G7. The communiqué

stated clearly that the group's members had "agreed to intensify their co-operative efforts to strengthen world economic growth".

However, this does not mean the G7 will embark on reckless expansion. The text stressed efforts should be devoted to achieving "sustainable growth with price stability over the medium term."

In policy terms, they decided to hold to the so-called Sinatra doctrine which leaves countries to pursue actions best suited to their own conditions and not move in lockstep. In some countries this could mean reallocating public spending to areas that would improve confidence or boost productivity. But such an option would not be open for Italy, for example, because of its large public debt.

The communiqué also held out the hope of monetary easing in countries with better-than-expected inflation performance.

Mr Don Mazankowski, Canada's finance minister, said there was scope for monetary easing in Canada. But Mr Yasushi Mieno, governor of the Bank of Japan, said this passage did not refer to his country

and Mr Helmut Schlesinger, Bundesbank president, made it clear it was too soon to think of German interest rates falling. As long as German rates stay high, it will be difficult for France and Britain to cut theirs.

Moreover, sceptics can argue that most of what the ministers agreed to do was already in train. While the US pledged in the communiqué it would announce a "comprehensive programme to strengthen growth and competitiveness" in Mr Bush's State of the Union address tomorrow, the sections on the other six countries simply detailed existing policies.

In the case of Germany, the text suggested that room might be created for lower interest rates. But this would depend on the fulfilment of a number of conditions, including "a deceleration of the strong growth in money supply and credit demand as well as an easing of wage pressures and regaining price stability".

With German money supply growing at 9 per cent annually in the most recent three months, compared with the Bundesbank's target of 3.5 per cent, and strikes in prospect in support of double digit pay claims, there is little hope of an

early easing in monetary policy. Both Mr Theo Waigel, finance minister, and Mr Schlesinger made this clear with a robust defence of their policies.

However, the mood of the meeting was clearly different to recent acrimonious G7 gatherings. Mr Berégovoy said afterwards there was a "different tone" about the way the German delegation discussed interest rates. "Rome wasn't built in a day and attitudes don't change overnight," he said. But the meeting was "an important step forwards".

A senior US Treasury official said the US expected to see "evidence of action" to promote growth in its G7 partners by the time of the International Monetary Fund's policy-making Interim Committee meeting in Washington at the end of April. Both Britain and Canada were inhibited from disclosing what action they planned because they were preparing budgets, he suggested.

If action results, it will be a sign the Garden City meeting has put the co-ordination process back on track. But the final judgment on the weekend's events will depend on the millions of consumers and investors in the G7 member countries.



Clinton: prime time

Clinton to tackle sex claims on television

By Lionel Barber

GOVERNOR Bill Clinton of Arkansas was last night preparing to make a joint appearance with his wife Hillary on prime-time television to answer charges of marital infidelity which have hit his campaign for the Democratic presidential nomination.

The decision is a gamble for Mr Clinton, but the 46-year-old Yale- and Oxford-educated governor has calculated he must lay the accusations to rest if he is to remain a contender for the nomination.

With just three weeks to go until the critical opening primary election in New Hampshire, Mr Clinton is the media-anointed front-runner, better known than his rivals (thanks in large part to the sex-scandal rumours) but more vulnerable to scrutiny and attack.

The Clinton campaign received one welcome piece of news at the weekend: the man whose unsubstantiated allegations formed the basis for tabloid stories that have dogged Mr Clinton's campaign for two weeks said he was dropping the lawsuit in which he made the claims.

Mr Clinton's advisers published a letter from Mr Larry Nichols which stated flatly he had sought to "destroy" Mr Clinton, and that he had no evidence for the charges other than depositions from women named in the lawsuit. Mr Nichols was fired in 1988 from a state job for misuse of government telephones.

After the charges first surfaced in the Star, a tabloid newspaper, Mr Clinton, who has admitted that his 16-year-old marriage has had difficulties, denied them strenuously. This week, the Star said the governor had a 12-year relationship with a former TV reporter in Little Rock.

This prompted Mr Clinton to confront the issue of infidelity head-on. He has agreed to appear on CBS immediately after the coverage of the Superbowl football championship. This could attract an audience of 30m or more viewers.

Big newspapers initially played down or ignored the allegations, but the story has gained momentum as commentators have said the charges go to the heart of the candidate's "character". Mr Clinton's decision to defend his marriage on TV suggests he agrees.

Efforts to bolster the world's economic growth to be intensified

THIS is a partial text of the communiqué issued by finance ministers and central bankers of the Group of Seven leading industrialised countries.

The finance ministers and central bank governors of Canada, France, Germany, Italy, Japan, the United Kingdom and the United States met on 25 January in New York and agreed to intensify their co-operative efforts to strengthen world economic growth.

The ministers and governors expressed their concern that economic activity had weakened since their last meeting. In some countries, early signs of recovery had not been sustained, while other countries were experiencing a deceleration from high rates of growth, jeopardising gains in employment achieved during the last decade and raising the danger of renewed protectionism. Consumer and business confidence has remained weak, thus delaying a resumption of economic activity.

The ministers and governors are convinced, however, that the forces that have been inhibiting economic activity in many countries are dissipating and that the conditions for improved global

growth exist. Inflation expectations have eased considerably and, with the exception of some countries, wage and price pressures have been declining markedly. Long-term interest rates have fallen in all countries and, in some cases, substantially. Oil prices have remained stable.

In order to reinforce the recovery process, the ministers and governors agreed that in present circumstances there was a need to intensify their co-operative efforts to improve the conditions for non-inflationary growth in their economies, thereby strengthening the world economy. Ministers and governors accordingly agreed that a stable policy framework should be provided which creates an environment for renewed economic confidence. They believe strongly that the appropriate framework is one of fiscal and monetary policies geared to sustainable growth with price stability over the medium-term. These are the essential conditions for lower interest rates and productive investment that will support the recovery and lead to a reduction in unemployment.

Ministers and governors reaffirmed their commitment to the policy co-ordination process

G7 COMMUNIQUE

which has contributed to the good performance of the world economy in the 1980s. They reaffirmed the need to raise world savings. They insisted strongly on the necessity of maintaining open and efficient global markets to assist the economies of both industrial and developing countries. They stressed that a satisfactory conclusion of the Uruguay Round would enhance private-sector confidence and make an essential contribution to global economic growth. It was acknowledged that the completion of the internal market of the EC at the end of this year and the recent decisions in Maastricht would further strengthen fundamentals for economic growth in Europe.

As to economic policies in their respective countries, ministers and governors agreed that each country would implement fiscal, monetary and structural policies to promote the conditions for sustainable growth with price stability. The specific mix of policies would vary depending on the circumstances in each country.

On fiscal policy, ministers and governors noted that in some countries public expenditure could be reallocated through targeted measures designed to improve confidence and to enhance productivity. They emphasised the need, however, for countries with large fiscal deficits and high public debt to continue medium-term efforts at fiscal consolidation as a means of improving national savings and reducing real interest rates.

On monetary policy, ministers and governors acknowledged the improvement in inflation performance in many countries over the past year.

Monetary policies should be directed to preserving the gains that have been achieved in reducing inflation while providing adequate scope to finance sustainable growth. Those countries which in the future experience better than expected inflation performance may have a basis for an easing of monetary conditions and interest rates without jeopardising the commitment to price stability and exchange rate objectives.

On structural policies, ministers and governors emphasised the

need to continue reforms in order to reduce rigidities, to strengthen market forces, and to improve the efficiency of their economies and the world economy generally.

The ministers and governors reviewed their economic policies in light of these developments and objectives.

The US will announce in the president's State of the Union address a comprehensive programme to strengthen growth and competitiveness. The programme will include measures to improve consumer confidence, incentives for savings and investment and increased research and development expenditures.

The government of Japan submitted to the Diet the fiscal 1992 budget and the fiscal investment and loan programme aimed at strengthening domestic demand by increased public investment through the central government and local governments.

The Canadian authorities will continue to implement their medium-term policy of deficit reduction and spending control.

The French authorities will continue to pursue an economic pol-

icy geared to monetary stability and to non-inflationary growth, more productive in terms of jobs.

In the United Kingdom, with underlying inflation continuing to fall and interest rates down substantially over the past year, the conditions for a resumption of growth have been established. The UK government remains committed to maintaining sterling's parity within the ERM and to moving in due course to the narrow band, while fiscal policy continues to be set so as to achieve budget balance over the economic cycle.

In Germany, growth is expected to remain solid. Continued policies of medium-term fiscal consolidation, together with a deceleration of the strong growth in money supply and credit demand as well as an easing of wage pressures and regaining price stability could create room for lower interest rates.

Ministers and governors welcomed the determination of the Italian government to contain wages in the public sector within the limits of the budget law, and to reduce the size of the government in the economy.

The ministers and governors

also reviewed developments in foreign exchange markets. In the context of economic policy co-ordination, they noted that their efforts in recent years had contributed to more stable currency markets. They agreed to continue to monitor market developments and reaffirmed their commitment to co-operate closely in exchange markets, thus contributing to favourable conditions for stable exchange markets and economic recovery.

The ministers and governors discussed the situation in the former Soviet Union and the reform measures recently implemented in some of the independent states. Economic reforms should be formulated and implemented in close co-operation with the International Monetary Fund.

The ministers and governors noted the application for IMF membership by the Baltic States, Russia, Azerbaijan, Ukraine, Kazakhstan and Armenia. They requested the IMF to act expeditiously to finalise by the spring meetings the arrangements needed to complete membership procedures for those states with applications under consideration which are able to meet the conditions for membership.

Tokyo minister calls Bush's trip a success

MR Tsutomu Hata, the Japanese finance minister, at the weekend tried to put a good face on Japanese-US relations and called President George Bush's recent controversial trip to Japan a success, AP reports from Garden City, New York.

Mr Bush visited Japan earlier this month with the chief executives of America's leading car makers and other industrialists, to try to get Japan to open its markets.

Many Americans saw the trip as humiliating.

But Mr Hata told reporters after the G7 meeting: "I am convinced that in the near future, positive results will emerge" from the visit.

He said that because of the Bush visit the Japanese government told Japanese parts

and components makers they should import more products "and not simply emphasise exports of their products".

He called the Americans on the Bush trip "our friends" and said their "candid" opinions were "quite helpful for us".

"I was quite impressed by the important effects of the meetings like this one and in Japan, in seeing and hearing each other directly instead of merely exchanging information and data," Mr Hata said.

He dismissed recent scornful words between the two world powers as the views of a minority. He warned that if the acrimony continued, "the valuable discussions that took place between [President Bush and Mr Kiichi Miyazawa, the Japanese prime minister] would have been wasted."

Does your corporate bank turn the key or lock you out?



LTCB unlocks a world of financial possibilities.

We're fast-moving and flexible. Our expertise, creativity and technology can bring the global marketplace to your doorstep — no matter where you do business.

Money isn't everything...especially in finance. Sometimes you need the right key, too.



The Long-Term Credit Bank of Japan, Limited

Tokyo, London, Paris, Brussels, Frankfurt, Zurich, Milan, Madrid, Bahrain, New York, Chicago, Los Angeles, Greenwich, Philadelphia, Toronto, Atlanta, Dallas, Mexico City, São Paulo, Rio de Janeiro, Hong Kong, Singapore, Seoul, Beijing, Shanghai, Guangzhou, Bangkok, Kuala Lumpur, Jakarta, Sydney, Melbourne

The Financial Times (Europe) Ltd
Published by The Financial Times
(Europe) Ltd, Frankfurt Branch, Nibelungenplatz 1, 6000 Frankfurt-am-Main
1: 150530; Fax 49 69 596481; Telex 416193. Represented by
E. Hugo, Frankfurt/Main, and, as members
of the Board of Directors, R.A.F. Miller,
G.T.S. Damer, A.C. Miller, D.E.P. Palmer,
London. Printer: DVM GmbH-Häring International, 6078
Neu-Isenburg 4, Frankfurt. Responsible
editor: Richard Lambert, Financial
Times, Number One Southwark Bridge,
London SE1 9HL. The Financial Times
Ltd, 1992.

Registered office: Number One, Southwark
Bridge, London SE1 9HL. Company
incorporated under the laws of
England and Wales. Chairman: D.E.P.
Palmer. Main shareholder: The Financial
Times Limited, The Financial News
Limited. Publishing director: J. Kolley,
168 Rue de Rivoli, 75004 Paris Cedex
01. Tel: (01) 4297 0631; Fax: (01) 4297
0629. Editor: Richard Lambert. Printer:
S.A. Nord Edis 15721 Rue de Caen,
59100 Roubaix Cedex 1. ISSN: ISSN
1148-2753. Commission Paritaire No
678083.

Financial Times (Scandinavia) Vinnel-
fabrik A/S, DK-1165 Copenhagen-K.,
Denmark. Telephone (33) 13 44 41. Fax
(33) 933335.

Come Join The European Economic Community Of Georgia, USA.

Atlanta isn't the only reason Georgia has an international reputation.

Since 1980, the European economic community in Georgia has grown from 326 to 827 businesses.

Such phenomenal growth didn't happen by accident or by miracle. Instead, our growth was planned. In Georgia, government works with business—not against business.

Join a community that can help your business reach a new state of growth. Contact Mr. James Blair, Managing Director, European Office of the State of Georgia, 380 Avenue Louise, 1050 Brussels, Belgium. Telephone: 32-2-647-7825, FAX: 32-2640-6813.

GEORGIA
The International State

J. & W. Seligman & Co. Incorporated

and

Henderson Administration Group plc

are pleased to announce the formation of a joint venture

SELIGMAN HENDERSON CO.

to provide global investment services

to institutions, individuals and investment companies in the United States.

J. & W. SELIGMAN & CO. INCORPORATED

HENDERSON ADMINISTRATION GROUP PLC

SELIGMAN HENDERSON CO. 3 FINSBURY AVENUE LONDON EC2M 2PA ENGLAND

NEW YORK LONDON TOKYO

INTERNATIONAL NEWS

Yeltsin pledge to direct missiles away from US

By John Lloyd in Moscow and Lionel Barber in Washington

MR BORIS Yeltsin, the Russian president, has promised to change the guidance system of the former Soviet intercontinental ballistic missiles so they no longer target the US.

"We want to change our military doctrine and no longer regard the US as our potential adversary," Mr Yeltsin said in an interview with ABC TV, filmed over the weekend and to be broadcast on Friday.

The Russian president did not say whether other nuclear states - such as France, the UK and China - were also no longer seen as hostile, nor did he specify to what targets the missiles would be redirected.

In the US, President George Bush is expected to propose deep new cuts in nuclear warheads in his State of the Union address to Congress tomorrow. He is also expected to discuss the plans with Mr Yeltsin at Camp David next weekend.

The US cuts are likely to focus on multi-warhead missiles at land and sea, with one option being to scale back the number of warheads on each missile and phase out other systems such as the land-based MX peacekeeper.

The administration is also leaning towards abandonment of the Anti-Ballistic Missile Treaty, the 1972 treaty signed with the former Soviet Union

which laid down strict guidelines on the development and deployment of defences against offensive nuclear missiles.

A team of US nuclear arms experts led by a senior state department official visited Moscow last week and asked Russia and other nuclear-armed republics to adhere to the Start treaty signed last year which cuts offensive war-

"We want to change our military doctrine, and no longer regard the US as our potential adversary."

heads by 30 per cent, but made no mention of the ABM treaty, the Washington Post reported. The break-up of the Soviet Union and the risks of nuclear proliferation have generated fresh support in the US for scaling back offensive systems and strengthened defences. This marks a shift in old nuclear doctrine.

Mr Yeltsin said during the TV interview at the weekend that an official statement on the change of direction for intercontinental missiles would be made today, and would be repeated when Mr Yeltsin appears before the UN Security Council on Friday.

Senior military figures and foreign policy analysts in Moscow have complained that the cuts in arms and defence procurement made by the Russian budget - passed by deputies in the Russian parliament on Friday - has left the Commonwealth of Independent States (CIS) and Russia with no coherent military doctrine.

Mr Yeltsin has stressed in meetings with the British and French foreign ministers that the nuclear forces of the CIS are under a single unified command, and that he, together with Marshal Yevgeny Shaposhnikov, commander-in-chief of the CIS forces, have the final decision on their use.

The strategic and tactical missiles based in other republics are due to be sent back to Russia, or destroyed in situ, over the next few years. Mr Leonid Privalov, deputy chairman of Belarus's parliamentary Commission of National Security, said yesterday that the first batch of tactical missiles had already been sent to Russia.

Mr Privalov said: "Belarus will get rid of its strategic weapons around 1996 or 1997... at present we do not see an adversary, either near our borders or elsewhere, with whom we would need to fight."



A protester in Red Square, yesterday, holds a placard reading: 'Return the Red Flag to the top of Kremlin'

Cresson, Mitterrand see poll ratings rise

By Alice Rawsthorn in Paris

THE STEADY fall in popularity of France's President François Mitterrand has apparently halted as both he and Mrs Edith Cresson, the prime minister, experienced a rise in their opinion poll ratings.

The latest Ifop poll, published in yesterday's *Journal du Dimanche*, shows that 26 per cent of voters are satisfied with Mr Mitterrand's performance, compared with just 22 per cent in December, when he registered the lowest rating of any president in the history of the Fifth Republic. This increase is the first rise in his ratings after nine successive months of decline.

Mrs Cresson, a controversial figure since she became prime minister last spring, has also benefited from a slight improvement in popularity. The proportion of voters who said they were satisfied with her rose to 23 per cent from 20 per cent a month ago.

Both Mr Mitterrand and Mrs Cresson seem to have arrested their sliding popularity by winning the approval of previously ambivalent voters rather than by converting their critics. Most voters still claim to be dissatisfied with them. The president's dissatisfaction rating has fallen by just two points to 63 per cent over the past month and that of the prime minister by one point to 56 per cent.

This swing in the opinion polls is not strong enough to affect the political prospects of France's Socialist party as it prepared to fight the regional elections this year and next year's national elections. However, it does reflect the lowering of the political temperature in France, where the Socialists have tried to highlight wider issues such as immigration.

On Saturday some senior government figures - including former prime ministers Mr Michel Rocard and Mr Laurent Fabius, recently appointed head of the Socialist party - joined more than 50,000 demonstrators in an anti-racist march through Paris.

Unions begin vote on German steel and bank strikes

By Quentin Peel in Bonn

VOTING began yesterday in the strike ballot of 100,000 trade union members in the German steel industry to decide whether to call their first stoppage since 1979.

One of the two big unions in the German banking industry will also decide today whether to hold a similar strike ballot, after the breakdown of wage negotiations last week.

The threat of the two strikes, combined with the prospect of a stormy pay negotiation opening in February for the 3m government workers and a hefty pay claim from an engineering workers, leaves Germany facing its most troubled industrial relations period in recent years.

Officials in IG Metall, the union representing both the steel and engineering workers, insisted over the weekend the mood was running strongly in favour of a steel strike.

Wage negotiations in the industry broke down after nine sessions, with the difference between the employers and unions reduced to barely 1 percentage point: according to various calculations, IG Metall

was ready to settle for 6.5 per cent, down from the 10.5 per cent original claim, while the employers are offering between 5.3 and 5.7 per cent.

A 75 per cent vote is needed in the ballot to call a strike. Wage negotiations for banking workers broke down last Wednesday, and today the white-collar workers' union, DAG, will decide whether to hold a strike ballot. The HBV, the other trade union representing banking workers, is also threatening a ballot, rejecting the bank employers' latest offer of five per cent as "outrageous" after a year of record banking profits.

Negotiations for government workers begin on February 7. They want a 9.5 per cent rise, the figure recommended by IG Metall to regional branches as the maximum demand for engineering workers.

Mr Theo Waigel, finance minister, whose increased taxes to finance German unity have helped fuel the wage demands, warned trade unions that any stoppage would be "a blow to the economic re-unification of Germany".

Dublin gears up for a leadership contest

By Tim Coone in Dublin

MR Charles Haughey, the Irish prime minister, is expected to announce his resignation on Thursday, following last week's titanic from his Progressive Democrat coalition partners to restore the credibility of the government or lose their support.

Backbenchers in Mr Haughey's Fianna Fail (FF) party expect him to announce that he will step down as party leader at a meeting of the FF parliamentary group on Thursday, the day after the presentation of the 1992 budget.

There are three main contenders to succeed Mr Haughey. Mr Albert Reynolds, a former finance minister, is

the strongest. He was sacked by Mr Haughey last November after leading an attempt to oust the prime minister. He has strong backbench support, although many of his former cabinet colleagues are likely to oppose him, as will Mr Haughey himself. Mr Reynolds said last week he intended to be a candidate "once the prime minister's post is vacant".

Mr Bertie Ahern, who replaced Mr Reynolds in the Finance Ministry, would be Mr Haughey's preferred choice. He commands respect in the party as an able negotiator, and is trusted by the country's trade union leaders. Mr Ahern may be seen as the best candidate

to steer the economy through a difficult year ahead. However, he has consistently disavowed any leadership ambitions. He said he would make his intentions known "before Thursday's vote".

Mrs Mary O'Rourke, the minister for health, is the only other serious contender to have emerged since the leadership issue came to the fore at the end of last year. Mrs O'Rourke is seen as a strong reformer on social issues and could win support from an electorate that increasingly sees Irish legislation on issues such as divorce and women's rights as outdated.

Mr Haughey's succession

will hinge on whether Mr Ahern decides to stand himself, or to back one of the other contenders.

Intense lobbying can be expected, in which Mr Haughey will play a central role.

The possibility of Mr Haughey deciding to fight on as prime minister cannot be ruled out. He could ask the president, Mrs Mary Robinson, to dissolve the government after the budget is approved, and call a snap general election.

There is considerable resentment within Fianna Fail that the Progressive Democrats have been able to force the

leadership issue in Fianna Fail by threatening to pull out of the government. The PDs hold only six seats in parliament, against Fianna Fail's 77.

Fianna Fail backbenchers, especially those in marginal seats, would rather not face an immediate election. The party could lose support because of its failure to deal decisively with its internal problems.

"We could expect to lose at least eight seats," said one backbencher. "A general election must be avoided."

If Mr Haughey resigns, the coalition government could hope to hold together until the next general elections, which must be held before June 1994.

Envoy tests water for Yugoslavia peace force

By Laura Silber in Belgrade

A SPECIAL envoy of the United Nations yesterday began a five-day mission in Yugoslavia to determine whether it will be possible to deploy 10,000 peacekeepers.

Mr Matraković, UN under-secretary in charge of peacekeeping forces, will decide whether the 23-day-old UN-brokered ceasefire is stable enough for peacekeeping forces to enter Croatia's war zones.

The ceasefire yesterday appeared to be holding in most battle zones. Croatian radio said a three-year-old Croatian boy was killed when a bomb exploded in Karlovac, central Croatia. Serbian media reported sporadic shooting in eastern Croatia and in Zadar, an Adriatic port.

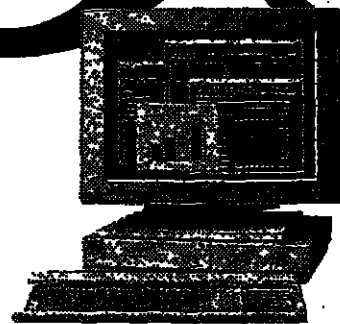
During his mission, Mr Goulding, a Briton, will talk to Serb leaders from Krajina, a Serb enclave in Croatia, who oppose the UN plan calling for the Serb-dominated federal army to withdraw from Croatia. He will also meet federal, Serb and Croat government officials and army leaders.

In a sign of the economic devastation caused by the seven-month-old war, the Yugoslav dinar, the national currency, was devalued yesterday by 80 per cent. The Serb-controlled federal government said the new rate would be 65 dinars, instead of 13, to DML, reported Tanjug news agency. The new rate is closer to the thriving black market rate of up to 110 dinars.

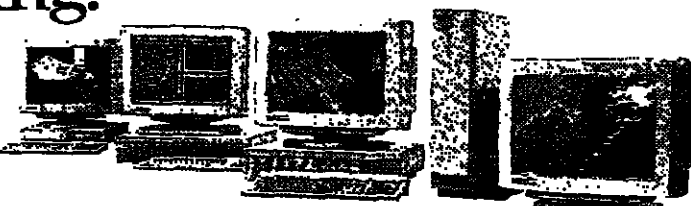
£3,990*

FF 39900/DM 11490

35 MIPS



The new HP Apollo workstations. Once again, the numbers do the talking.



Introducing the HP Apollo Series 700 Models 705 and 710 RISC workstations.

Designed to deliver the most cost-effective computing performance for your commercial and technical applications.

Put us to the test on your business, call your local HP office.

*Recommended list price for Model 705, 16 GreyScale, 8MB, Diskless, as of 12/1/91. Not including VAT.

HEWLETT PACKARD

THE POSSIBILITY MADE REALITY

© 1992 Hewlett-Packard Company

مكتبة الأمل

INTERNATIONAL NEWS

R-R faces US challenge over jet trainer engine

By Paul Betts, Aerospace Correspondent, in St Louis

ROLLS-ROYCE is facing a challenge from Garrett, the US aero-engine maker, for a slice of the \$400m business to power the US Navy's new T-45 Goshawk jet trainer built by McDonnell Douglas and BAE.

The UK engine maker is providing its Adour engine, jointly produced with Turbomeca of France, for the T-45 programme. The first T-45 aircraft, a modified version of BAE's Hawk trainer, was rolled out at McDonnell Douglas' St Louis plant last Thursday.

The US Navy needs 288 T-45 aircraft, which, with a complete training and support system, represent about \$4.5bn (£2.5bn) worth of business for the partners in the programme. These include McDonnell Douglas, the prime contractor; BAE, principal airframe subcontractor; Rolls-Royce, the engine supplier; and Hughes, providing the simulators.

The programme is one of the biggest Anglo-US collaborations in military aircraft, at a time of decline in the defence aerospace sector. Rolls-Royce and Turbomeca seemed secure as the engine suppliers for the T-45. But Garrett has proposed supplying a new version of its F124 turbofan as an alternative to the Rolls-Royce-Turbomeca Adour engine.

Phones venture in Poland

SIEMENS, the German electronics company, is to supply Poland with switching equipment for 12 exchanges financed under a \$120m (£66.3m) World Bank loan designed to modernise the country's telephone system, writes Christopher Robinson in Warsaw.

Siemens will work with Poland's ZWUT telecommunications equipment plant in a joint venture called Cewis. The contract is worth DM58m (£20.2m). Siemens is already installing switching equipment for an international link as well as local exchanges in Silesia under a DM108m deal.

New push to end impasse on Efta-EC treaty

FRESH efforts will be made in Brussels today to break the

judicial deadlock that is the only remaining obstacle to signing the European Economic Area (EEA) treaty, creating a 19-nation common trading zone, David Buchanan reports from Brussels.

The European Court of Justice threw the EEA deal into doubt last month by effectively striking down the agreement on a mixed EEA court, composed of European Court and European Free Trade Association (Efta) judges. Such a court would pre-empt the European Court in interpreting Community law, it said.

EC and Efta negotiators have failed to find a compromise legally acceptable to the EC and politically tolerable to Efta states. The deadlock arises from the EC's view that the only way in which laws governing the 19-nation zone can be kept uniform is for its own court to predominate in disputes. Efta states have insisted on a further 2200m in engine sales for the Rolls-Royce-Turbomeca Adour partnership and a further £200m in spares and support.

France has shown interest in the new US Navy trainer. BAE and McDonnell Douglas have put a proposal to the French Navy including an option to supply 40 T-45 aircraft with another, involving 16 aircraft. Under heavy defence budgetary pressures, Paris is unlikely to take a decision before next year.

EC also proposes that all disputes arising out of those EEA laws specific to the pact, not just a mirror reflection of EC legislation, should be subjected to outside arbitration. Such special provisions include exemptions and transition periods for Efta countries to adjust to standard EC rules which will be the basis of the EEA arrangement.

A first bid to resolve the issue failed earlier this month.

Single market spells a re-think on logistics

Technical aspects of European business are more vital than ever, Andrew Baxter writes



THE EUROPEAN MARKET

ON two floors of a 300-metre-long building in a busy industrial district of Frankfurt, hundreds of workers

shift thousands of items daily from racks to trolleys, from trolleys to a moving multi-decked box rack, and from boxes into parcels.

The building is where Neckermann, one of Germany's big three mail-order companies, sorts out and packs the contents of 130,000 parcels a day. Large mail-order companies have been using similar methods for 30 years.

But not for much longer, at least at Neckermann. A team from Miebach Logistics, one of Europe's largest logistics consultancies, has completed a feasibility study which could lead to the introduction of a new, faster item-picking process using modern computerised machinery.

It is one example of how the dramatic changes in the European market are prompting an increased interest in logistics among manufacturers - Neckermann is a "manufacturer" of parcels, every one of which is different.

One of the most important driving forces is the single market, which is encouraging many companies to think for the first time not only about pan-European manufacturing and marketing, but also about more humdrum but equally essential issues such as warehousing, organisation and distribution.

Alternatively, as in Neckermann's case, it is the reunification of Germany which has prompted a fresh look at many aspects of its logistics policy. As European industry moves into the later stages of its planning for the single market, the more technical aspects of pan-European business are assuming a new significance.

'Warehouse technology and robotics have been developing so fast that companies which may rarely be making big decisions on logistics need a helping hand'

Many of the companies that have decided they want or need to be pan-European players will already have made the key acquisitions and reorganised manufacturing accordingly, but that in turn requires nitty-gritty decisions on logistics. At the same time, the single market is prompting changes in transport methods throughout Europe, and the logistics consultancies stand ready to advise manufacturers of the possibilities.

On the Continent, for example, third-party distribution is much less developed than in the UK. Companies such as Catalpillar Logistics Services, part of the US construction equipment group, are experiencing growing demand on the continent for a sophisticated service covering all a client's needs.

At first glance it might seem odd that logistics consultancies should be thriving ahead of the single market. Companies which have spent heavily, and confidently, on acquisitions or greenfield site investments ought to be able to site and equip a warehouse and hire a truck fleet, one would have thought.

Not so, says Mr Joachim Miebach, founder of the company that bears his name and one of the key figures in European logistics consultancy. Warehouse technology and robotics have been developing so fast that companies which may rarely be making big decisions on logistics need a help-



Miebach: key figure in logistics consultancy

ing hand. And as companies' European business expands in size and scope, the need for further investment in logistics technology increases accordingly.

"In logistics, there are no economies of scale; large companies are no faster than small businesses. They need technology to offset the complexity of their larger operations," he says.

Consequently, there is plenty of work around. The large broad-based consultancy companies are often used to advise on distribution network locations, while the German-dominated warehouse equipment industry also has consultancies. In between are a number, such as Miebach in Germany and Haden Technology in the UK, with differing approaches to technology and to clients' logistics strategy, but no axe to grind on equipment.

Haden, based in Letchworth, Hertfordshire, has yet to see much benefit from the single

market but has recently done design warehouse work for third-party distribution companies that need to keep an eye on 1992 and their clients' changing priorities. It is actively looking overseas from a UK base, and has formed a number of business associations in Europe.

Miebach, meanwhile, has worked for years with large companies such as SKF, the Swedish bearings group, for which Europe was an important market long before the idea of the single market was born.

Mr Miebach says most companies have had ideas about European distribution already, but these were usually restricted to existing national borders.

As the single market approaches, companies have become aware that "there must be something beyond this," he says. As long as sales companies are organised on a national

basis - a situation which could well continue in the single market because of language and legislative factors - logistics has never had an independent role to play.

But this trend is now changing, albeit fairly slowly. A typical move was Duracell International's announcement on January 2 of a new battery parts distribution centre in Belgium to replace existing national warehouse operations in the UK, Benelux, Germany and France.

The key question for which consultants need an answer from clients is: "How good does your logistics have to be to remain competitive in the single market?"

From this, a total logistics strategy can be drawn up, leading to specific recommendations on transport, warehousing, stock management and production logistics.

That might lead to the choice of a single warehousing site, but could equally involve more than one, or a combination of central and national locations, depending on the business and its priorities.

Miebach was brought in at Benckiser, the acquisitive German detergents group which expanded into cosmetics, and into southern Europe, in the late 1980s as part of its pre-1992 strategy.

The task was to establish whether it made sense for cosmetics and detergents to share the same distribution network. Eventually the decision was taken to build two warehouses in Barcelona and Wiesbaden to serve the European cosmetics market.

Naturally, the more ambitious logistics consultants such as Miebach are filling out their own pan-European networks to exploit the single market more effectively - as well as to take better advantage of German reunification.

Logistics consultancies, too, have their own logistical challenges.

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

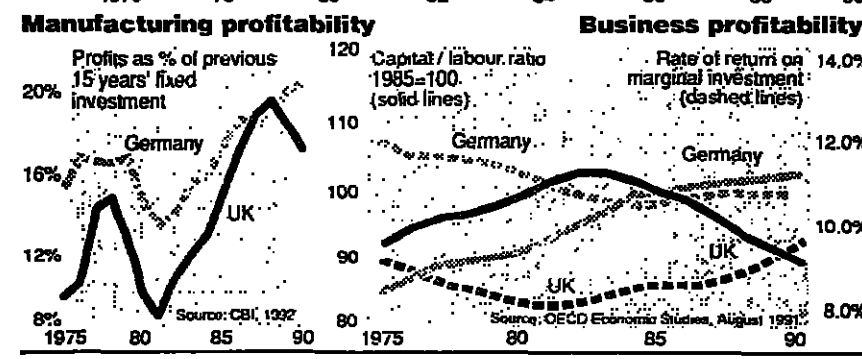
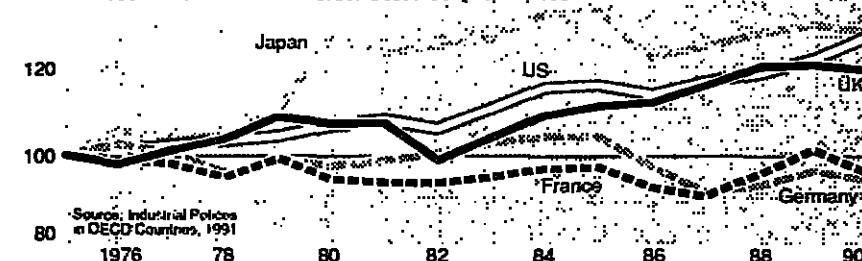
Figures for GNP/GDP are in billions of European currency units (Ecu). The first breakdown is in current prices and the second shows growth rates in the constant price series.

UNITED STATES										JAPAN										GERMANY										FRANCE										ITALY										UNITED KINGDOM									
CURRENT PRICES	Private Cons.	Govt. Cons.	Total	Current Prices	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total	CURRENT PRICES	Private Cons.	Govt. Cons.	Total																												
as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP	as % of GDP																												
1984	4,817.8	54.7	18.4	-2.7	1,908.6	59.4	28.0	9.8	2.9	788.9	56.8	20.1	19.9	3.2	634.8	60.5	18.0	19.9	0.7	526.4	62.3	23.0	16.5	-1.8	549.5	61.4	17.3	21.5	-0.2	1984																													
1985	5,317.6	65.8	17.6	19.1	-2.9	1,780.1	58.7	28.0	9.5	3.7	825.5	56.4	19.5	19.9	4.1	691.8	60.8	18.9	18.8	0.7	563.3	62.7	22.5	16.7	-1.8	574.3	61.1	17.2	20.7	-0.5	1985																												
1986	4,349.2	66.6	16.8	19.5	-3.1	2,033.8	58.3	27.7	9.6	4.3	714.1	55.0	19.5	19.7	5.7	716.1	60.2	18.9	18.2	1.0	519.9	62.4	20.7	16.5	0.4	501.1	65.0	17.0	20.7	-0.7	1986																												
1987	3,337.7	67.2	16.5	18.4	-3.1	2,102.0	58.4	28.4	9.4	3.8	967.7	60.4	19.5	19.6	5.8	770.4	61.5	19.2	19.1	0.1	659.9	62.5	20.7	17.0	-0.7	597.2	64.6	17.0	20.5	-1.1	1987																												
1988	4,147.8	67.2	16.2	18.7	-2.2	2,465.7	57.8	30.4	9.1	2.9	1,015.6	54.7	20.0	19.6	5.8	513.5	60.0	21.2	18.8	0.1	704.7	61.9	21.4	17.3	-0.8	705.3	63.9	20.1	19.6	-3.6	1988																												
1989	4,763.7	67.0	16.0	18.5	-1.6	2,625.2	57.3	31.5	9.1	2.1	1,085.2	54.0	20.9	18.7	6.4	674.5	58.7	21.9	18.3	0.2	787.2	62.0	21.8	17.0	-0.7	759.9	63.9	20.6	19.4	-3.5	1989																												
1990	4,334.6	67.7	14.5	18.9	-1.3	2,328.4	57.0	32.6	9.0	1.4	1,207.7	55.5	21.9	18.2	6.4	697.0	60.0	21.8	18.3	-0.0	854.6	64.3	21.8	17.0	-0.5	766.6	65.4	19.5	19.6	-2.6	1990																												
4th qtr.1990	4,071.0	68.3	13.4	19.2	-1.4	2,449.7	56.4	32.9	9.4	1.3	1,267.8	55.4	22.9	17.8	6.2	943.3	60.4	21.4	18.5	-0.4	878.0	63.3	13.6	16.8	-0.7	780.0	65.7	17.5	20.4	-1.5	4th qtr.1990																												
1st qtr.1991	4,177.2	68.2	12.8	19.4	-0.7	2,503.5	56.2	32.6	9.7	2.4	1,307.5	55.7	22.6	17.8	7.2	937.0	60.4	21.5	18.6	0.5	84.1	64.7	16.4	20.8	-1.3	814.1	65.4	16.4	20.8	-1.3	1st qtr.1991																												
2nd qtr.1991	4,177.2	68.3	12.5	19.3	-0.3	2,775.4	56.3	32.2	9.1	2.4	1,271.6	55.6	23.2	18.1	6.1	962.9	60.2	20.9	18.5	0.4	828.8	63.3	15.6	21.3	-0.3	828.8	63.3	15.6	21.3	-0.3	2nd qtr.1991																												
3rd qtr.1991	4,679.1	68.5	13.0	19.0	-0.7	2,850.4	56.9	32.0	8.7	2.4	1,268.7	52.5	22.6	18.0	6.9	978.0	60.4	21.0	18.4	0.1	834.3	63.8	15.5	21.3	-0.6	834.3	63.8	15.5	21.3	-0.6	3rd qtr.1991																												
% growth in										% growth in										% growth in										% growth in										% growth in																			
GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Govt.	Imports	GDP	Cons.	Invst.	Imports																										
1984	6.0	4.8	26.4	3.1	25.0	4.3	2.8	5.6	2.7	10.8	3.0	1.5	2.1	2.5	5.4	1.3	1.1	-2.5	1.1	2.7	3.0	2.1	10.1	2.5	7.3	1.8	1.6	7.8	1.0	9.9	1984																												
1985	2.9	4.4	-1.6	6.1	6.3	5.1	3.3	6.5	1.7	-0.9	2.1	1.5	1.1	2.0	3.3	2.1	1.9	2.8	2.5	4.5	2.5	3.5	0.0	2.6	3.9	3.7	3.5	3.0	2.6	3.9	1985																												
1986	2.8	3.6	-1.5	5.2	6.6	2.7	3.4	4.3	4.5	0.6	2.2	3.5	3.9	2.5	5.3	2.5	3.9	6.8	1.7	7.1	2.5	3.8	-0.2	2.9	3.8	4.0	8.2	2.2	1.8	6.9	1986																												
1987	3.0	2.8	1.9	3.0	4.6	4.3	4.2	8.2	4.0	10.5	1.4	3.3	1.2	1.6	3.9	2.3	2.9	5.1	2.8	7.7	3.2	3.2	4.2	6.7	3.7	3.3	4.2	5.7	10.2	1.2	17.1	1987																											
1988	4.0	3.6	1.6	3.7	6.3	4.3	4.5	14.2	2.2	5.4	3.5	3.2	7.5	2.8	5.4	4.2	7.1	8.9	6.7	8.2	4.2	6.7	6.8	8.7	4.8	4.8	7.4	17.1	6.8	4.8	1988																												
1989	2.4	1.9	2.0	1.5	3.7	4.8	4.3	8.6	2.0	22.1	3.8	2.0	8.5	-1.6	3.7	3.8	3.2	7.3	0.2	8.2	3.2	3.8	4.0	0.5	10.1	2.3	5.6	4.7	0.9	7.4	1989																												
1990	1.1	1.2	-5.7	3.2	-0.2	5.3	4.3	8.6	1.9	12.0	4.7	4.5	9.8	2.1	12.5	2.8	3.1	3.5	3.1	6.4	1.9	2.7	0.4	1.0	6.7	1.1	1.0	-5.7	3.0	1.0	1990																												
4th qtr.1990	0.2	0.3	-10.6	3.2	-0.4	4.7	2.3	7.5	3.0	3.0	5.3	3.8	9.1	0.4	14.6	1.8	2.7	-1.1	3.2	3.7	1.9	2.8	-4.2	0.9	6.0	-0.6	-0.6	-8.3	2.8	0.5	4th qtr.1990																												
1st qtr.1991	-1.0	-0.5	-13.0	2.3	-3.8	5.9	2.7	8.3	3.6	-1.6	5.2	4.0	11.6	-0.4	16.1	0.7	1.8	2.4	2.8	4.0	0.8	2.9	-8.4	1.0	6.2	-2.2	-0.9	-16.8	2.5	-5.2	1st qtr.1991																												
2nd qtr.1991	-1.2	-0.3	-14.3	1.7	-1.2	4.5	2.1	3.5	4.0	-7.2	4.1	3.3	8.5	0.7	15.2	1.5	1.8	3.3	2.9	3.9	0.8	2.7	-8.8	1.7	5.9	-2.6	-1.7	-18.8	1.7	-5.9	2nd qtr.1991																												
3rd qtr.1991	-0.8	-0.3	-9.7	1.9	-1.6	4.1	2.9	2.2	3.5	-1.3	1.9	0.7	7.8	0.5	14.1	1.3	1.6	-2.8	3.0	4.7	1.0	2.7	-5.4	1.0	5.6	-2.2	-2.3	-11.5	1.9	-1.1	3rd qtr.1991																												

Seasonally adjusted data used in all cases. Statistics for Germany apply only to western Germany. GNP/GDP is broken down into private consumption expenditure, investment (the sum of gross fixed capital formation and the change in stocks), general government final consumption, and net exports (exports of goods and services minus imports of goods and services). The US includes investment by government in the government sector rather than in the private sector. Current prices are annualised. The growth rates are the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The figures in the fifth column of each set of growth rates refer to import volumes. Data supplied by Datastream and WEFA from national government sources.

Trends in profit margins in manufacturing

140 Producer Price Index: Unit Labour Cost Index, 1975=100



Why British business remains relatively unprofitable

THERE is no doubt that the profitability of UK business has fallen sharply since the recession began, and little doubt that it has fallen further, and in most other large industrial countries. But rather than dwell on the current gloom, this is a good time to re-examine the relative profitability of British businesses over the past decade.

Obviously the 1980s do not look too good, as was pointed out here in August (*Business profitability and the incentive to invest*, August 12 1991). According to the OECD, the UK had the lowest average gross pre-tax rate of return on capital in the 1980s and the lowest share of profits in value-added among the six largest economies. Little wonder that it also had the lowest annual rate of growth of investment. Nor were the 1980s notably better for British business than the previous decade: the UK average rate of return was 9.5 per cent in 1980-87, just 0.2 percentage points up on 1975-79, while the G7 average remained unchanged at 14.6 per cent.

Yet the Confederation of British Industry will argue in this week's Economic

Situation Report that the recent record of British industry is more encouraging than this cursory glance at the evidence suggests. Both anecdotal evidence and figures from the UK Central Statistical Office, it asserts, show that UK profitability rose markedly in the 1980s. The upper chart, from the OECD, plots an index of the mark-up of output prices over unit labour costs, which indicates changes in the profit margins of manufacturing industry, accounting for around a quarter of the business sector. UK margins do appear to have risen faster than in France or Germany since 1980.

How can we account for the discrepancy between this evidence and the OECD's measures of rates of return? The OECD calculates the latter by dividing the gross operating surplus in each year by national estimates of the value of the capital stock. But British estimates of the average life of UK machines and buildings are up to twice as high as in other countries. So the estimated UK capital stock is inflated and the average rate of return is depressed.

This difference in national practice

may explain why measured rates of return in the UK are lower than in other countries; but it does not explain why the UK has failed to make up more of the ground in the 1980s - unless these international differences in estimated capital lives have grown mysteriously. Moreover, the OECD removes North-Sea oil-related capital from the total UK capital stock, but not North Sea profits. So the rate of return it calculates for the UK may even be too high.

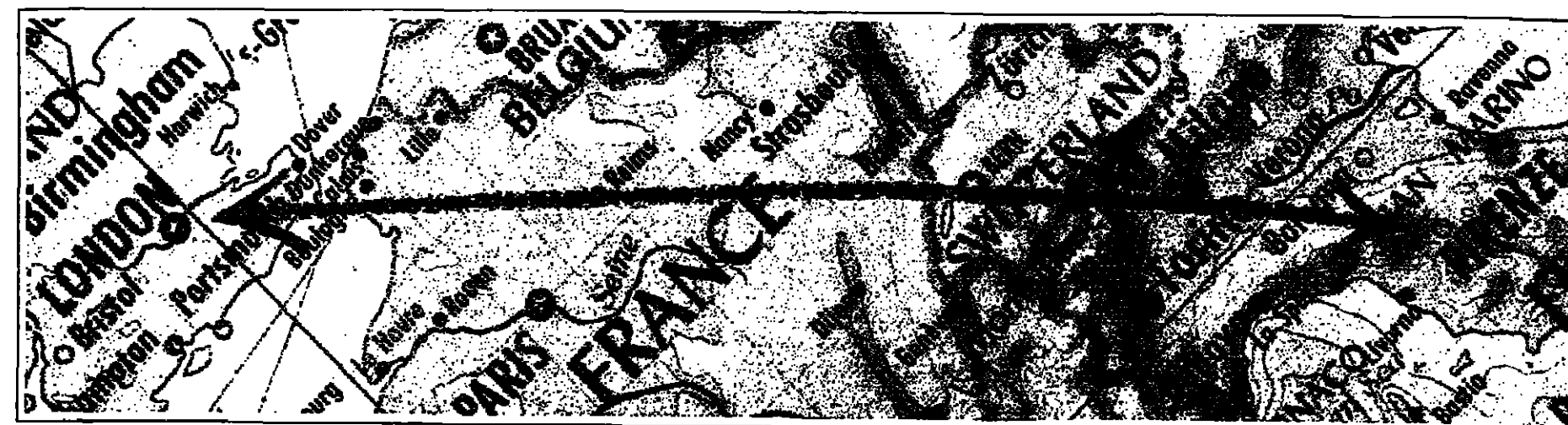
The CBI is not deterred: what matters is not the return on old capital but the return on new investments. For this reason, Mr Andrew Sentance and Mr Duncan McKenzie of the CBI have divided the gross operating surpluses of British and German manufacturers by the cumulative totals of real investment over the previous 15 years. Their results are shown in the lower-left chart. The profitability of new UK manufacturing investment did rise rapidly between 1980 and 1988, though it exceeded the return on German investments only briefly.

The OECD has also calculated the marginal return on business sector

investments, using an econometric model. It also finds that the return on new UK investments in the 1980s rose faster than in all the other G7 countries but remained absolutely lower. Interestingly, the OECD also finds that the capital-labour ratios of every country, save the UK, remained approximately stable in the 1980s. So investing in these six countries became more profitable because the same mix of machines and workers was being used more efficiently.

In the UK, the rise in the return to new investment has been accompanied by a relatively sharp drop in the capital-labour ratio. Investing in the UK became more profitable in the 1980s not only because capital and labour were being used more effectively but because capital became relatively scarce. By investing in labour-intensive service industries, companies could obtain a higher return from a smaller capital investment. So higher profitability was partly a product of the UK's relatively low rate of business investment in the 1980s.

Edward Balls



London to Florence avoiding Pisa.

We leave Gatwick for Florence every day at 10.00 and land just over two hours later. For details of this and our Barcelona service call 071 839 2222 or ring your travel agent.

Meridiana
Your Private Airline

YOU
OUR PINK
AND

INTERNATIONAL NEWS

Anxious Asean leaders tighten economic knot

Victor Mallet on plans to set up a south-east Asian free-trade zone

SIX south-east Asian leaders are expected to sign an agreement in Singapore tomorrow on a mutual reduction of tariffs aimed at creating a free-trade area within 15 years.

The pact, worked out for this week's summit of the Association of South East Asian Nations (Asean), which embraces a population of 520m, owes as much to fears of rising protectionism in world markets as to the regional trend towards economic liberalisation.

Asean leaders - from Indonesia, Thailand, Malaysia, the Philippines, Singapore and Brunei - are worried the Uruguay Round of trade talks will fail and that their export-dependent economies could be left out in the cold by trade blocs such as the European Community and the North American free-trade area.

Mr Goh Chok Tong, Singapore's prime minister, said at the weekend that the Asean free-trade area (Afta) would make the region more attractive for trade and investment in the face of competition from Europe and America.

The draft Asean agreement calls for a system of common

effective preferential tariffs (Cepf) for intra-Asean trade to be introduced on January 1 1993, starting with manufactured goods, processed agricultural products and capital goods and leading to the Asean free-trade area, with tariffs of 0-5 per cent within 15 years.

More than 12 sectors - including cement, electrical items, textiles, rubber and plastic goods and vegetable oil - have been earmarked for the first stage, which is expected to set initial intra-Asean tariffs for the products at 20 per cent or less.

Sceptics point out that Asean is already operating preferential tariff arrangements which have been notable for their half-heartedness and lack of success. The latest proposals continue to include an opt-out clause known as "six minus x" allowing individual countries temporary exemptions.

The private sector, in the form of the Asean Chambers of Commerce and Industry, has expressed concern over non-tariff barriers and the exclusion of services from the Afta proposals. But businessmen and officials believe fear of protectionism in foreign markets



Philippine President Corason Aquino reviews an honour guard yesterday on arrival in Singapore for the Asean summit

and continuing liberalisation in individual Asean states will be sufficient to ensure progress.

Trade within Asia as a whole is thriving, but intra-Asean dealings have done no more than maintain a 4-5 per cent share of the association's growing international trade, if Singapore and its huge re-export trade is excluded, leaving its members vulnerable to external shocks.

Mr Anand Panyarachun, the Thai premier who has vigorously promoted Afta and wants it implemented in 10 years rather than 15, says: "The

actual level of intra-Asean trade and intra-Asean investment has not risen significantly in the last 20 years.

"Now we find access for our exports to markets abroad being not as open as before. At the same time our industries have matured and become more competitive internationally, and this has led us to be more confident about pursuing policies of economic liberalisation."

Mr Lee Hsien Loong, Singapore's trade and industry minister, put the case for regional tariff cuts in a statement last week. "If a company in one

Asean country cannot compete against other Asean countries," he said, "what hope does it have on world markets, where the competition is much fiercer?"

Asean would prefer multilateral world trade liberalisation under the auspices of Gatt, and Asean officials last week shelved a controversial Malaysian proposal for an East Asian economic caucus which would have excluded the US. But, as one minister said, the idea is being put in a "glass case" from which it can be removed if a battle of the trade blocs begins.

Aquino's choice may hit IMF agreements

By Jose Galang in Manila

PRESIDENT Corason Aquino's support for the candidacy of Mr Fidel Ramos, a ruling party outsider and former defence secretary, in Philippine presidential elections in May could affect economic agreements with the IMF.

The announcement was not a complete surprise but it did disappoint the leadership of the ruling party, Laban ng Demokratikong Pilipino (LDP), which had favoured the house speaker, Mr Ramon Mitra.

Mr Aquino's choice could make the LDP-dominated Senate less enthusiastic about approving new tax measures that must precede an important International Monetary Fund agreement. The LDP, which is seen as loyal to Mr Mitra, evolved from the broad coalition which helped bring Mrs Aquino to power in 1986.

Mrs Aquino's decision not to choose Mr Mitra demonstrates the fragility of the coalition.

Some politicians have said Mrs Aquino's move could derail some of her administration's economic programmes. Among these are the government's commitments to the IMF in exchange for financial support for Manila's programmes.

Kashmir 'unity tour' fizzles out

By K.K. Sharma in New Delhi

AS Sikh militants fired guns all day in Srinagar, the capital of Kashmir, a small group from the Hindu revivalist Bharatiya Janata party, led by its president, Mr Murli Manohar Joshi, yesterday unfurled the national flag in the Lal Chowk area of the state capital.

The ceremony, intended to demonstrate the country's unity, served instead to show that the militants fighting for an independent Kashmir had the upper hand. Though Srinagar was under curfew and streets were heavily patrolled, guns crackled all day.

The ceremony at which the flag was hoisted yesterday, India's Republic Day, brought to a climax Mr Joshi's 45-day *ekta yatra* (unity tour), which took him through 14 states at the head of a caravan of vehicles. Mr Joshi was able to accomplish the mission's final ceremony only with the connivance of the authorities.

He was flown from Jammu to Srinagar on Saturday evening by the Indian Air Force when the road was declared closed, reportedly because of a landslide.

The "unity" cavalcade, in

effect, ended at Jammu. The 60,000 people who were meant to accompany Mr Joshi were left behind there.

In place of the planned huge gathering, the national flag was hoisted at a brief ceremony at which less than 200 were present amid the tightest security Srinagar has seen.

Despite the curfew and the security, militants kept up a steady fire all day. Mr Joshi flew back to Jammu yesterday after the ceremony and survived an attempt to shoot down the aircraft carrying him.

Mauritania's ruler wins poll

MAURITANIA'S military leader Colonel Maouya Ould Sid Ahmed Taya yesterday won the country's first open presidential elections, but his main rival and diplomats said there was cheating. Reuter reports from Nouakchott.

With only one minor result to come, Interior Ministry figures gave Col Taya 62.6 per cent of the vote - nearly twice as much as the 32.9 per cent polled by Ahmed Ould Dadah, the main opposition candidate and a former political exile.

But the opposition said it had proof of electoral fraud.

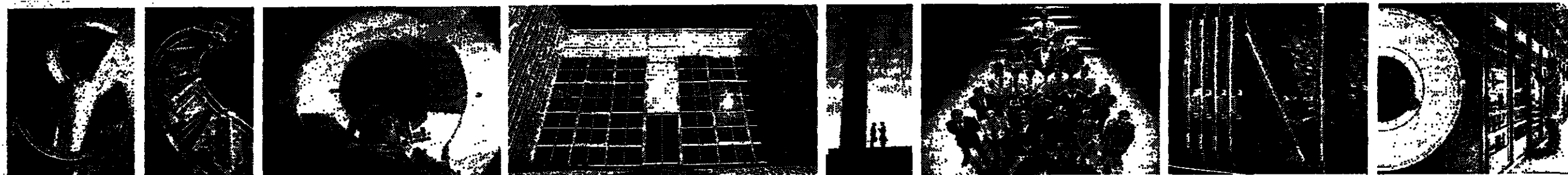
Li Peng ends isolation with four-nation visit

CHINA'S Prime Minister Li Peng arrived in Rome last night on his first trip to the west since the 1989 crackdown in Beijing on pro-democracy protests. The tour takes him to the United Nations and four European countries. Reuter reports from Beijing.

Li is accompanied by his wife and Qian Qichen, foreign minister. Li Lanqing, minister for foreign trade, is also in the party, according to the official New China News Agency. In Rome, hundreds marched on Saturday to denounce the Ital-

ian government for becoming the first western country to receive Li since the army's attack on protesters in Tiananmen Square. The Chinese leader will spend two days in Italy before attending the World Economic Forum that opens on January 30 in Davos, Switzerland.

On January 31 he will attend a special summit of the United Nations Security Council in New York. He rounds off his trip with visits to Portugal from February 2 to 4 and Spain from February 4 to 6.



Scotland's skilled workforce, cost efficiencies and established infrastructure are the benefits most cited by the 300 foreign companies already there.

Scotland produces almost 40% of Europe's PCs and output in electronic data processing equipment has grown by 30% per annum since 1980.

Scotland's higher education institutions have, in UK terms, been disproportionately successful in winning EC research contracts.

Scotland's properties - from low-cost facilities to headquarters and bespoke solutions - can be easily accessed through Locate in Scotland's database.

Locate in Scotland provides a comprehensive financial, property and training package to companies looking to expand.

Scotland's 8 universities and over 70 colleges produce over 23,000 graduates per annum - more than any country in Europe on a per capita basis.

Scotland plays host to an advanced IT sector comprising 570 hardware and software companies employing around 70,000.

Scotland has an excellent telecommunications network, direct international flights and on average one flight every fourteen minutes from London - no wonder more companies are moving up in the world.

LOCATE IN SCOTLAND

To assess the impact a move to Scotland would make on your bottom line contact David Brown on 071-839 2117 or on fax on 071-839 2975. Or write to him at Locate in Scotland, 17 Cockspur Street, London SW1Y 5BL.

Scottish Enterprise

Locate in Scotland is the executive arm of government responsible for attracting investment to Scotland.

YOU CAN PICK UP OUR PINK PAGES IN PARIS AND PENZANCE.

In fact our news and views and FT comment are part of your daily business briefing wherever your business takes you. Pick up your copy at hotels and newsstands all over Europe.

Any problems call the FT Copyline on 49 69 15685150.



Going to Japan?

The following Tokyo hotels offer you the FT at your breakfast table on the day of issue, eight hours ahead of London.

ANA HOTEL
AKASAKA PRINCE
CAPITOL TOKYU
CENTURY HYATT
DAI - ICHI HOTEL ANNEX
HOTEL OKURA
IMPERIAL HOTEL
NEW OTANI
PALACE HOTEL
ROYAL PARK
TOKYO HILTON

FINANCIAL TIMES

MBA PROGRAM
A 14 month training
in International Management

Paris (20 weeks)
Eastern Europe (3 weeks)
New York (18 weeks)
Tokyo (10 weeks)
Asia (6 weeks)



INSTITUT SUPERIEUR DE GESTION
Private Institute for Advanced Education
French Government Approved-State Accredited Degree
6/8, rue de Lota - 75116 Paris, France
For further information call Isabelle de Buzin in Paris (France)
Tel: (33-1) 46 53 60 00 Ext. 1 66 44

UK NEWS

Tories accuse Brussels of political interference

By Philip Stephens, Political Editor

THE European Community's refusal to release funds earmarked for Britain's depressed regions returned to the centre of the election campaign at the weekend, with the government accusing the European Commission of political interference.

Mr Michael Heseltine, the Environment Secretary, accused Mr Bruce Millan, the European Commissioner with responsibility for regional aid, of "ganging up" with the opposition Labour party to embarrass the government.

Mr Millan, who was nominated to the Commission by Labour, indicated last week that some £139m of aid to ease the impact of pit closures British coal-mining was threatened by the government's refusal to give satisfactory assurances that this would be additional to the Treasury's own spending. He warned also that another £390m in regional aid might be in jeopardy.

That brought claims from the Labour party yesterday



Heseltine: angered by EC that the Conservatives were depriving depressed areas of vital funds so that the money could be directed elsewhere. In typically colourful language, Mr Gerald Kaufman, the party's foreign affairs spokesman, said the government should give the assurances sought by Brussels. "All the other 11 European

Community countries accept the rules. Only British Tories are so crooked. The sooner we have an election and a Labour government, the sooner we will be seen by our European partners as law-abiding instead of Tory rule-breakers." Mr Kaufman said.

Mr Heseltine has argued privately within the cabinet that it should seek to avoid a public row with the Commission by offering further assurances that the money allocated in regional aid would be additional to rather than a substitute for the government's own projects. The Treasury, however, has refused to change its accounting practices.

Yesterday, Mr Heseltine stressed that the system now operating was the same as the one which applied under Labour governments in the 1970s when Mr Millan had been a Scottish minister. The commissioner's refusal to release the funds therefore represented an "intolerable" interference. Monday Interview, Page 28



Mourners commemorate the 20th anniversary yesterday of Bloody Sunday in Londonderry, Northern Ireland. They later joined a march in remembrance of 14 people shot dead by British troops during a civil rights protest in 1972.

Consultants warn Lloyd's contracts may be invalid

By Richard Lapper

REINSURANCE CONTRACTS which have generated multi-million pound losses for Lloyd's Names may be invalid, according to a report by the specialist reinsurance consultants, Rodney-Smith & Partners.

The report was commissioned by Names - the individuals whose assets back underwriting at Lloyd's - who were members of syndicates managed by Rose Thomson Young and Gooda Walker agencies between 1988 and 1990.

The syndicates reinsured the exposures of other Lloyd's syndicates to catastrophe losses and were hard hit by a string of natural disasters and industrial accidents.

The report, which Rodney-

Smith expects to complete in the next two to three weeks, was prepared following a legal opinion offered in October by Mr Gavin Lightman QC.

Mr Lightman said the contracts could be voidable if they were entered into for reasons other than for the benefit of Names and if other parties to the contracts knew about this.

The report provides some hope for over 3,000 Gooda Walker Names who were told last week that they face a cash call of £101m for losses incurred during 1989 and 1990.

Six months ago Gooda Walker Names received a bill for £157m for 1989 and 1990 losses and the syndicates' total losses for the two years are expected to rise even higher over the next eighteen months.

BT revives talks on global network

By Alan Cane

NEGOTIATIONS to form a global communications network for business users have been revived by telecommunications companies in Britain, Germany and Japan.

The talks involving BT, the UK network, Deutsche Telekom and Nippon Telegraph and Telephone (NTT) had seemed on the point of foundering late last year when Mr Iain Vallance, BT chairman, failed to seal a global alliance with his German and Japanese counterparts during an international telecommunications trade fair in Geneva.

BT, however, is now hopeful a deal can be concluded soon involving Deutsche Telekom and NTT taking shares in Syn-

cordia, a BT venture based in Atlanta, Georgia, which it established last year to manage voice, data and video links for multinational companies.

BT is hoping to exploit the current trend towards "outsourcing" among large international companies - passing over management of their telecommunications and data communications networks to a third party on a fee basis.

A deal with Synordia should free a company from the need to negotiate separately with national telecommunications utilities and provide it with a customer services such as maintenance, customer service and billing.

A BT spokesman said the negotiations were "warm", but that no date for concluding the deal had been fixed. "It could be tomorrow or in a few weeks," he said. "There is a strong political element to the discussions."

Deutsche Telekom and NTT are BT's favoured partners, but the spokesman would not confirm that BT expected to retain 48 per cent of the equity in Synordia while Telekom and NTT would take 25 per cent each. The size of each of the partner's shareholding is still under discussion.

The chief threat to the success of BT's plans to develop Synordia through a relationship with the Germans and Japanese is from its international rivals France Telecom and American Telephone & Telegraph and MCI of the US who, through their own attempts to woo Deutsche Telekom and NTT, were instrumental in preventing BT concluding a deal in Geneva.

Secretaries no longer typecast by executives

By Diane Summers, Labour Staff

"TAKE a letter Miss Jones" is becoming a redundant request in many British boardrooms according to a new survey, which claims executives now type their own letters while their secretaries undergo assertiveness training.

Nearly 80 per cent of executives and managers do at least some of their typing, according to the survey of more than 500 companies published today.

The Gordon Yates secretarial recruitment group, which carried out the survey, says the growth in personal computers has eroded job demarcations between bosses and their secretaries.

While busy executives are turning to typing, so their secretaries are gaining a higher profile from "developmental training" courses in assertiveness and communications skills.

Mr Richard Grace, managing director of the Gordon Yates group, says managers "are working in a more team-based way with their secretaries. It's no longer simply 'take a letter Miss Jones'."

Management consultants Reddows and Company are typical of the companies that have taken the initiative. An administrator, says that for the past 20 months all consultants employed by the company do their own typing.

Younger managers are more likely to consider a PC as simply another consumer durable, according to Mr David Flint, senior consultant with the Barter Cox Foundation which syndicates information technology research.

Although office duties are being increasingly shared, salary differentials remain firmly in place. The survey says central London secretarial salaries have increased by an average of 5.5 per cent over the past year. The secretary of a chairman or chief executive is likely to earn about £18,600.

Last year the average total pay across all types of executives was £74,647, according to the executive pay index from Noble Lowndes, the management consultancy.

House prices 'remain depressed'

By Andrew Taylor, Construction Correspondent

HOUSE prices in Britain are unlikely to rise until at least 1994 and are expected to fall further this year in many areas of the UK although the number of sales is expected to rise, a new review of the housing market claims today.

UBS Phillips & Drew, the UK stockbroker, forecasts that house sales will rise by 12 per cent this year. Average prices, however, are expected to fall by 2 per cent.

The brokers say a tidal wave of unsold properties will continue to depress prices even

when sales start to recover.

"Over half a million empty houses will be on the market during the course of 1992. This will soak up any increase in demand due to lower interest rates and prevent house price rises," the brokers add.

A straw poll last week of estate agents, housebuilders and mortgage lenders conducted by the Financial Times showed that there had been a sharp increase in interest from would-be house purchasers since the beginning of the year. Very few agents and builders

felt, however, that the improvement, which traditionally occurs after Christmas, would lead to a rise in prices. Phillips & Drew in its study, *Housing Market Economic time bomb*, says there were at least 222,000 empty unsold homes at the beginning of this year.

The document says rising unemployment, concern that a Labour government would increase taxes and interest rates together with a more cautious lending policy by lenders was continuing to act as a break on the housing market.



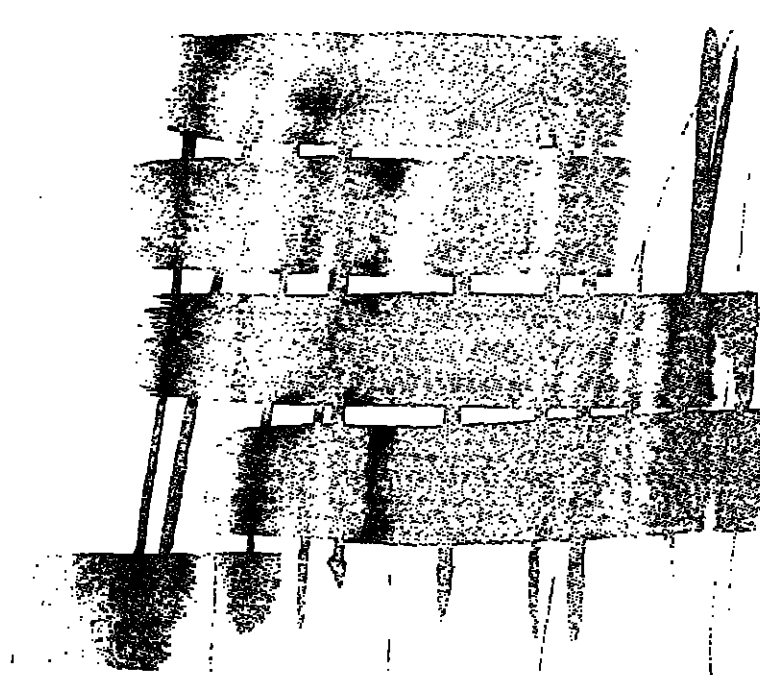
Sophisticated services in the financial field demand advanced Information Technology.

Our aim is simple, if ambitious. We want to offer our customers the very best service. And the quality of our Information Technology is vital to achieving this goal. Over 3000 specialists within the CS Holding Group make sure that we will.

Information Technology, for us, is about optimal application and maximum exploitation. It allows us to identify the potential synergies which

arise from global cooperation between the CS Holding Group companies. These are crucial ingredients in our success.

CS Holding is one of the world's leading financial services groups. Our Swiss domicile, combined with our companies' presence in all important world markets, offers the investor a wide range of attractive options.



The following companies make up CS Holding:

Credit Suisse • CS First Boston, Inc. • Leu Holding Ltd.
Electrowatt Ltd. • Fides Holding • CS Life

If you would like to know more about CS Holding, please call us at 1-212 02 90 or fax your business card to 1-333 28 59.

CS Holding • Talacker 42 • CH-8021 Zurich

"This advertisement has been approved by Credit Suisse - a Member of IABO"

APPOINTMENTS

Strategic questions for the Pru

Mick Newmarch, chief executive of the PRUDENTIAL, has named Laurel Powers-Freeling, an American who detested her very first job peddling policies for Prudential of America, as the new head of corporate strategy at Britain's biggest insurance company.

Powers-Freeling, at 54 probably the most senior woman at the Pru, will head a team of some 15 strategists. She joined last April at manager level, and has now been made a director reporting directly to Newmarch. She came from Morgan Stanley International - where "I discovered deal-making was not my forte" - following spells specialising in insurance at McKinsey and Price Waterhouse.



The Pru had had a nominal head of strategy before, she says, but her considerably more senior appointment reflects Newmarch's desire to "be much more aggressive with strategy. Mick is committed to a complete re-examination of how we do our business."

The energetic Powers-Freeling, whose promotion coincides with the arrival of her first baby, is shortly returning, after just six weeks' leave, to embark on a four-month review of global strategy.

Newmarch himself, who made his mark on the investment management side, has yet to prove he can make a real success at the helm of the giant retail financial services concern. The big question - and one which is hardly likely to be dealt with in 16 weeks - is how the organisation brings its distribution techniques into the 1990s. Perhaps the woman from the Pru will tell him.

Movements in finance

■ Richard Lawson has retired from GREENWELL MONTAGU where he was chairman. He has recently retired as the first chairman of the Securities and Futures Authority and had worked in the City for 40 years. He is succeeded as chairman of Greenwell Montagu by the current chief executive, Ernest Weston.

■ Adam Cooke is promoted to director of INVESCO MIM Management.

■ Philip Hickman is appointed head of Midland Bank Trust Corporations, based in Jersey.

■ Frederic Le Porin has been

appointed md of FURMAN SELZ's London office.

■ Kieran Maide is appointed director for finance and credit and Mark Simey-Durrant director for marketing operations and information services of CONFEDERATION BANK.

■ George Wise is a director of LOMBARD NatWest Commercial Services.

■ Richard Bowen is a director of MATHESON SECURITIES; he moves from Bell Lawrie White.

■ John Wetherall is appointed chief executive of JAMES CADEL (Channel Islands); he moves from Capital House International Investment Management in Jersey.

■ Jacquie Wallace becomes company secretary of

BIRMINGHAM MIDSHIRES Building Society on the retirement of Charles Dickie.

■ Noel Bealy has been appointed a director of FINANCIERE INDOSUEZ.

■ Mary-Ellen Collins is appointed senior vice-president in the special assets division of SECURITY PACIFIC NATIONAL BANK.

■ Brian Ford is appointed md and head of CONTINENTAL BANK's risk management and foreign exchange group.

■ Gerard Lynch is appointed a director of SWISS BANK CORPORATION's equity banking group.

■ Michael Bond is promoted to director and head of emerging markets department of EDINBURGH FUND MANAGERS.

Smyth to help Fiat rev up its dealers

FIAT has appointed Geoff Smyth as operations director of Fiat Auto (UK), its British importer/distributor subsidiary.

Fiat, which includes Lancia and Alfa Romeo, is planning to invest around £100m over the next three years in order to strengthen its UK dealer network and improve its poor market share. Smyth, who was previously Fiat's area director for Scandinavia and Austria based in Turin, will be responsible for managing the dealer networks of the three marques in the UK.

Smyth, 38, has worked his way up through Fiat since joining the company in Ireland in 1979, and has been based in Italy, the Netherlands and Sweden.

There are currently around 300 Fiat dealerships in the UK along with 69 for Alfa Romeo and 56 for Lancia. Although



Fiat is the second largest west European car-maker, in the UK the group has languished far behind its rivals. Smyth says that "it will be my job to ensure that the group's position in the UK more accurately reflects the company's successes in other markets."

■ Alec Murray, managing director of QUICKS Group, the Manchester-headquartered vehicles distributor, is taking the corporate name to heart. Just three months after he moved in, the Quicks brand has been reshuffled and a fast-making leasing subsidiary, Trafford Vehicle Leasing, closed down.

James Quick, nephew of chairman Norman, and Michael Davis have left their positions as executive directors of the group board to assume responsibility for the group's main operating subsidiary, dealers H & J Quick.

A third group director, James O'Leary, has left the group altogether. He is said to have successfully completed "specific tasks for which he was appointed in 1989"; understood to relate to his management of Ford dealerships within the group.

MANAGEMENT

Keeping the very best of company

Diane Summers reviews a comprehensive survey of working conditions



Which companies provide the best working conditions and career prospects for women? Which ones offer flexible hours, job shares, career breaks and creches? A guide to the 50 best companies to work for in Britain, according to these criteria, will be published on February 20. Its author, Scarlett McGwire, a former president of

the National Union of Journalists and the mother of small children, was herself the first, and so far the only, trade union president to have been a job-sharer. A summary of her main findings for the private sector is shown in the table: the full analysis includes local and central government, media companies and charities. She also rated companies for positive action - setting targets for the promotion of women and providing special training - and how well the recruitment

and progress of women was monitored by an organisation. McGwire's conclusions were based on questionnaires to companies and interviews with female employees. She rated companies sector by sector: it was easier, for example, to get on to the list of best companies as an engineering company than as a retailing organisation.

The Best Companies for Women by Scarlett McGwire, Pinter, £7.99

The employers that are most considerate to female workers

COMPANIES	Equal Opps policy	Equal Opps recruitment	Monitoring	Positive Action	Creche	Career breaks	Job shares	Flexible hours	Comments
SECTOR: ENGINEERING									
British Aerospace	✓	✓	✓	✓	✓	✓	✓	✓	• Taking the problem of new women in its workforce seriously, but has the message got out from headquarters?
Brown & Root	✓	✓	✓	✓	✓	✓	✓	✓	• Trying hard to attract women to clerical and administrative jobs, most salaries made to be paid to engineers.
General Electric Company	✓	✓	✓	✓	✓	✓	✓	✓	• Promotion policy based on merit, but equal opportunities message not getting through to the line managers. Most maternity pay.
Lucas Industries	✓	✓	✓	✓	✓	✓	✓	✓	• Following differentiation survey, company is in the brink of introducing first time a woman-friendly company.
Ove Arup	✓	✓	✓	✓	✓	✓	✓	✓	• Has had a good reputation among women engineers for many years.
The Rover Group	✓	✓	✓	✓	✓	✓	✓	✓	• One of the trailblazers although long hours' culture.
SECTOR: FINANCE									
Alliance & Leicester	✓	✓	✓	✓	✓	✓	✓	✓	• Career opportunities for women have paid dividends in loyalty. Not clear whether women will infiltrate senior management.
Barclays Bank	✓	✓	✓	✓	✓	✓	✓	✓	• By the way to have flexibility in most demands of individuals. Not just the graduate high-fliers it wants to retain.
Hallifax Building Society	✓	✓	✓	✓	✓	✓	✓	✓	• Women are getting promoted faster in the south than the north. No outstanding record in equal opportunities, steady progress.
Legal & General	✓	✓	✓	✓	✓	✓	✓	✓	• Changing past practice by proper training and opportunities, regardless of individual hours and enhanced maternity benefits.
Midland Bank	✓	✓	✓	✓	✓	✓	✓	✓	• Some a long way to give women equal opportunities, the nursery programme shows it is putting money where its mouth is.
National Westminster Bank	✓	✓	✓	✓	✓	✓	✓	✓	• Management development scheme awarded more objective selection and advancement for those with potential.
Prudential Corporation	✓	✓	✓	✓	✓	✓	✓	✓	• Equal opportunities policies in place. Now must change entrenched attitudes to give women a fair chance.
Royal Bank of Scotland	✓	✓	✓	✓	✓	✓	✓	✓	• Has overhauled recruitment and promotion policy. But cannot afford to rest until women get into senior management.
San Life of Canada	✓	✓	✓	✓	✓	✓	✓	✓	• Offers flexible hours contracts, job sharing, term-time working and part-time arrangements. Confronting home-working.
TSB	✓	✓	✓	✓	✓	✓	✓	✓	• Came late into the equal opportunities field, but programme is thorough. Introducing targets in promotion and recruitment.
SECTOR: HIGH-TECHNOLOGY									
Bull HN Information Systems	✓	✓	✓	✓	✓	✓	✓	✓	• Women feel the company is making progress but must try harder if it is to attract more and retain them.
ICI	✓	✓	✓	✓	✓	✓	✓	✓	• Some of the most recent changes. However it goes further than most companies in its genuine commitment to women.
Rank Xerox	✓	✓	✓	✓	✓	✓	✓	✓	• Policy to encourage women into management goes to the very top. Looking at new ways of encouraging women.
SECTOR: MANUFACTURING									
Imperial Chemical Industries	✓	✓	✓	✓	✓	✓	✓	✓	• Line managers review recruitment, turnover and career development of women and make objectives for improvement.
Mars	✓	✓	✓	✓	✓	✓	✓	✓	• Highly paid equal opportunities. Positive action programme includes targets for women managers.
Smith's	✓	✓	✓	✓	✓	✓	✓	✓	• One of the few manufacturers seriously looking at equal opportunities. Does not compare well with other sectors.
SECTOR: OIL COMPANIES									
British Petroleum	✓	✓	✓	✓	✓	✓	✓	✓	• Needs to help less qualified women, but in the targeted areas it has certainly been successful.
Esso	✓	✓	✓	✓	✓	✓	✓	✓	• Managers and graduate trainees particularly targeted, but maternity benefits and career breaks are available to all women.
Shell	✓	✓	✓	✓	✓	✓	✓	✓	• Well documented, comprehensive company with good policies for women. Connected to get the best out of female staff.
SECTOR: RETAILING									
Boots the Chemist	✓	✓	✓	✓	✓	✓	✓	✓	• Pioneered school term-only working. Trying to help people with domestic commitments progress in the company.
Littwoods	✓	✓	✓	✓	✓	✓	✓	✓	• Target of 20 per cent women managers reached a year ahead of schedule revised to 25 per cent.
Marshall & Spencer	✓	✓	✓	✓	✓	✓	✓	✓	• Superb benefits package. Keeping itself in the forefront of good employment practices.
Sainsbury's	✓	✓	✓	✓	✓	✓	✓	✓	• One of the best employers. New branch management structures have helped to progress from the checklist up the hierarchy.

Charles Mackay, the new chief executive of Inchcape, would like to see more Japanese and Chinese executives in his London headquarters in St James's, opposite Christie's, the art auctioneer.

The former colonial trading house is trying to shed its traditional British image. It is setting out on the text-book route of corporate change, and is on its way to becoming a thoroughly "global" organisation. It has cut layers out of its old hierarchical management and is dividing its activities by business - motors, marketing and services such as insurance and shipping - rather than by location.

The new "global" approach mirrors the changes that have already taken place among Inchcape's customers in the motor and shipping industries. According to Mackay, who pioneered the change when he was head of the group's Far East operation, it offers focus and specialisation.

Managers in each stream now report to a London-based board director. The change is meant to make the company more professional. "You can now attract specialists. Inchcape used to be a company of generalists - you did not get to the top if you were a motors person," says Mackay. An aim of the restructuring is to cut the layers of executives above line managers and speed decision-making. Mackay says: "In the old days there used to be five layers of management above the man running one of our industrial companies in Hong Kong. By the time you got to someone who knew about industrial products, he was six levels down - and paid accordingly."

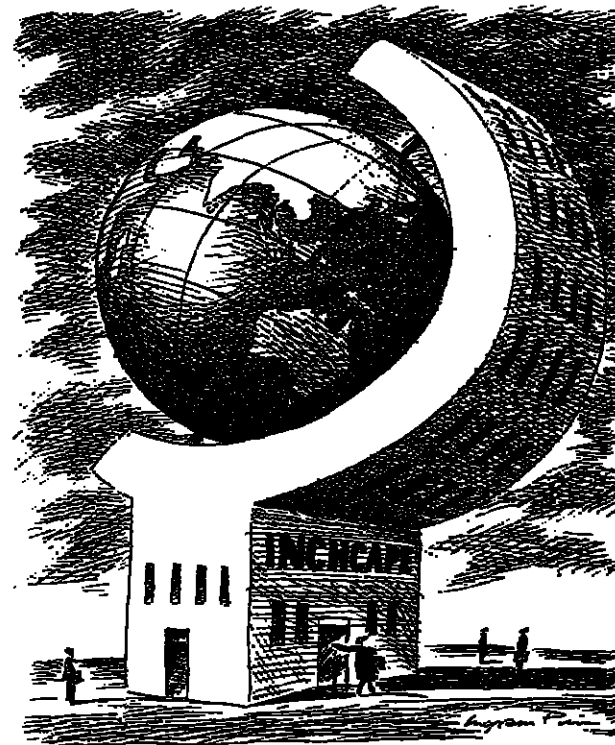
Inchcape believes streaming will speed growth, since people were very parochial when business was organised on a country or territory basis. "They tended to think of Hong Kong, but ignored Taiwan," says Mackay. "One reason that Inchcape Pacific has grown fast is that people were looking at the whole area."

Focusing on individual countries also prevented the easy transition of best practice across the group. "Good people in Hong Kong did not pass on lessons - not because they didn't want to do it, but because there was no mechanism."

Business streaming should also counteract the understandable tendency of managers to cling on to their more talented staff - rather than send them to a another terri-

Andrew Bolger looks at Inchcape's attempt to shed its traditional British image

Trading places



where they might be needed more.

Despite this move towards running business on a global basis, Inchcape has recognised the need to retain a "country

manager" - a senior executive who will try to co-ordinate all Inchcape activities in any given territory. Mackay says that in communities such as Hong Kong and Singapore, it is particularly important that there should be a "Mr Inchcape" - someone who can

speaking and act for the whole group in government and business circles.

In most cases, the country manager will be the executive in charge of marketing, since

"By the time you got to someone who knew about industrial problems, he was six levels down and paid accordingly"

he is likely to have the best knowledge of the local trading environment. Mackay says he envisages the country manager keeping a "fatherly eye" on smaller outfits as well as looking out for development and opportunities for the group as a whole.

Mackay is in no doubt about the relative importance of these changes. "Globalisation is 80 per cent of it and the country manager role is 20 per cent. Global is the watchword."

He also accepts that success will depend on the personalities of the individual managers involved. "It may work perfectly, it may get off to a rocky start, but we have to try."

David John, director of the marketing stream, says there is bound to be tension in some cases: "If a country manager and an executive have a falling out, it will be my job to fly in and bang their heads together."

Before anyone is recruited, prospective executives are introduced to a lot of people in the group, Japanese-style, to ensure they will fit in.

Mackay is also aware of the need for the group to "grow" more of its own managers. "We're not a big company like Shell - we are a collection of smaller companies."

In attempting to foster an international management culture, Inchcape has used the Euro-Asian Centre of the management school, Insead, at Fontainebleau in France. John said: "It's not British. We deliberately chose it because Inchcape is not British."

John says the Insead courses are more important in cultural than in educational terms: "We could hold courses in the Far East - it would be a great deal cheaper - but we must get our executives thinking internationally."

Inchcape organises two three-week sessions a year for high-flying middle managers in their thirties, and a two-week course for senior managers.

Despite these efforts, John believes the culture of the group is still far too British. He says it must start bringing more local managers through, without going down the road of tokenism, and hopes to make 70 per cent of appointments through internal promotion.

Mackay says sending in an expatriate can often be unjustifiably expensive, when that means the group has to pay for leave passages and the education of children. "We are trying to move towards a system where people are paid according to their level, not where they come from."

The culture of a group with its roots deep in Britain's colonial past cannot be changed overnight.

Change must also reach to the top - and Inchcape's board has only one member who is not British, a French non-executive director.

CONTRACTS & TENDERS

TENDER INVITATION
Privatization in Hungary

We are inviting bids in an open tender for 330 units of ten companies representing approximately 40-45% of the retail food trade in Budapest, a city of more than two million inhabitants.

The strategic goal is to develop a chain of 20-60 business units.

Domestic or foreign investors may submit applications for total or partial acquisition or lease of the retail units presently owned or leased by 10 retail food corporations.

The tender booklet, containing the detailed Terms of Reference and the list of the business units, is available at:

the Department of Investor Initiated Privatization at the
STATE PROPERTY AGENCY
Budapest, V. Vigadó u. 6. Room No. 315
from
January 20, 1992

The price of the tender booklet is USD 100
The deadline for submission (to the above address) is
March 20, 1992

ANNOUNCEMENT FOR PRE-QUALIFICATION
FROM
EREGLI IRON AND STEEL WORKS INC.
TURKEY

I. Announcement is hereby made for the pre-qualification of the "SHIP UNLOADERS" and "CONVEYOR LINES" included within the New Harbour Facility of the CAPACITY IMPROVEMENT AND MODERNIZATION PROJECT in the integrated steel plant at Kütahya, Turkey. The project is aimed to increase production and improve product quality.

II. This Facility covers 3 (three) of Ship Unloaders with 1500 MTPH capacity each, dual-belt, grab type with anti-static facility and approx. 2.2 km. long delivery Conveyor Lines with transfer towers to the existing stock yards.

III. As the finance source Supplier's Credit and/or Buyer's Credit or Foreign Credit shall be utilized.

IV. Only the pre-qualified companies shall be invited to bid. Documents regarding the pre-qualification shall be issued to those who apply in writing to EREGLI by the date stated below. Delayed applications for pre-qualification shall not be taken into consideration and these will not be invited to bid.

V. During the bidder's qualification, the following points will be taken into consideration:

a) Bidder must have adequate experience for the establishment of subject facility. If the bidder is a trading company, the bid must be submitted together with another technical sub-supplier whose qualifications meet the requirements.

b) The sub-supplier selected by the bidder must be experienced companies in their respective fields.

c) Bidders must also have satisfactory qualifications in terms of their financial status.

VI. Applications for the above project must be received at the following address not later than 17.00 hours - Turkish local time - Friday February 21st 1992.

ERDEMIR
YATIRIMLAR GENEL MUDUR YARDIMCILIGI
67330 KDZ. EREGLI/TURKEY
SUBJECT: PRE-QUALIFICATION APPLICATION FOR
NEW HARBOUR CRANES AND CONVEYOR LINES

VII. All correspondence shall be in the English Language.

LEGAL NOTICES

CABLENET (UK) LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at Orchard House, 10 Abchurch Lane, Manchester, M4 1JQ on 7th February 1992 at 10.00am for the purpose of having laid before it a copy of the report prepared by the Administrative Receivers under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to us at the address shown above, no later than noon on 6 February 1992, written details of the debts they claim to be due to them from the company; and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

(b) there has been lodged with us any proxy which the creditor intends to be used on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditors must be lodged at the address mentioned; photocopies (including faxed copies) are not acceptable.

Dated: 17 January 1992
N J Vignoli
Joint Administrative Receiver

COMMERCIAL
PROPERTY

Appears every Friday in the Financial Times. For details of our 1992 advertising rates and future surveys, please contact:-

PETER SHIELD
on 071 873 3284

or by fax on
071 873 3064.

Teignmouth
sewage
treatment

COSTAIN OIL, GAS & PROCESS has been awarded a £5.5m contract by South West Water Services to install a major sea outfall at Teignmouth in south Devon.

The outfall - 2.35km long and 965mm in diameter - forms an integral part of South West Water's Teign Estuary sewage treatment scheme, which is being undertaken to improve the environment in the estuary and to bring the coastal water's bathing quality up to European standards.

The Teign scheme is one of over 30 coastal sewage improvement schemes in the company's "Clean Sweep" programme.

The contract will be carried out by Costain Oil, Gas & Process's pipeline and offshore division - formerly Land & Marine.

Work at the site will start in early February with the construction of a temporary jetty at Shaldon where the pipe strings will be fabricated. The pipes will be pulled offshore in a trench which will be dredged in June/July. Once the pipe is installed, selected stone backfill and previously excavated material will be placed over it and the trench refilled to original levels.

Ancillary works include a short landline section and valve chambers connecting into the main collecting system. Consultant for the project is ACER of Plymouth.

Housing students

TEAM SERVICES's single-source responsibility university/college accommodation package has produced two contracts worth nearly £13m.

The first (£7.9m), for the Polytechnic of East London, is to design and build 504 studios in 11 blocks set around informal rooms, many with full en suite facilities, on two sites.

A three-phase fast-track programme provides for the completion of the first phase in September 1992.

The second (£5m), for the University of Wales, College of Cardiff, is to design and manage the refurbishment of 1,061 rooms, many with full en suite facilities, on two sites.

The bulk of the work will be completed in just 12 weeks during the forthcoming summer vacation.

Team Services is based in Enfield, Middlesex.

CONSTRUCTION CONTRACTS

Hotel development in Portugal

TRAFALGAR HOUSE CONSTRUCTION MANAGEMENT, a member of the construction division of Trafalgar House, has won two contracts in Europe.

The first, valued at £22m, is to provide management services during development of a hotel and casino at Troia in Portugal.

The client is the Casino Hotel de Troia (CHT), a subsidiary of Torralta, and work involves the preparation, organisation and management of the following phases of the project:

Masterplanning and co-ordination with client specialists; appointment and management of consultants; preparation of client's brief; preparation of project specification; development of detailed design; management and control of construction; commissioning of building and management of occupation by client's staff.

The contract is on part of the Troia Peninsula development near Setúbal, 30 minutes from Lisbon, edged by the Atlantic and the Sado river on the site of ancient Roman ruins.

Located on a prime waterfront site with a casino immediately adjacent, the hotel

building is a requirement of the casino licence and will be of five-star standard.

Its facilities will include: 250/242 rooms including 23 suites - some with individual indoor swimming pools; indoor and outdoor swimming pools; ground floor lobby bar; retail outlets; coffee lounge; restaurant; fitness club and sauna; and extensive landscaping and parking.

The second contract is a joint venture with Walter Bau AG of Germany worth £8.5m (DM15.02m) for the construction of a factory and offices in Cologne.

£80m work for Tilbury Douglas

The construction division of the recently created TILBURY DOUGLAS GROUP has been awarded a major contract worth more than £80m.

They include £14m-worth of work for the privatised water companies; a £10m package for clients in the petrochemical industry; more than £2m for

British Rail; and over £3m of work for the privatised electricity companies.

Tilbury Douglas has also been awarded two separate contracts for mechanical letter sorting offices by the Post Office, together worth in excess of £11m.

Other smaller building con-

tracts include awards of over £4m from the public sector and more than £15m for large private sector clients.

The existing portfolio of projects for Safeway, British Steel, Arlington Developments and the Royal Bank of Scotland, along with £3m office projects for both Siemens Plessey and Refuge Assurance.

National Exhibition Centre extension

CROWN HOUSE ENGINEERING, part of Tarmac's construction division, has been awarded a £13.6m mechanical and electrical design and installation contract at Birmingham's National Exhibition Centre's new Hall 10 complex by Laing Midlands.

Due for completion in mid-1993 and already fully booked for the first four months after opening, the Hall 10 complex

will provide four exhibition halls, a total of 30,000 sq metres of display space, with two large restaurants and a multi-purpose suite.

The existing atrium concourse will be extended, linking the new complex to the existing centre, which is already Britain's largest exhibition centre.

Crown House Engineering has started work on the project, which has an overall construction programme of 84 weeks, with completion scheduled for June 1993.

The contract will cover the design and installation of all HVAC and electrical services, fire protection systems, CCTV, public address and sound reinforcement systems, public health services, standby generators, exhibition services and a building management system.

Divisional police station in Belgravia

MOWLEM BUILDING, a division of John Mowlem Construction, has been awarded a £7m contract to build a divisional police station for the Metropolitan Police at 202-206 Buckingham Palace Road, London SW1. Work has just started with completion scheduled for mid 1993.

The contract involves building a five-storey building clad in decorative facing brickwork. Mowlem is also handling the fitting out and all mechanical and electrical works and external landscaping.

The building will be used as offices with the basement providing car park and service facilities.

The project is being managed by the property services department of the Metropolitan Police whose chief engineer is responsible for the design of the mechanical and electrical services. Consultant architects are Raymond Smith and Associates.

Country park project near Heathrow

A £1.58m contract for the north site barrier works at Bedford Lakes has been awarded to the piling division of FAIR-CLOUGH CIVIL ENGINEERING.

Bedford Lakes is a 250-acre site the Rutland Group is developing less than a mile from Heathrow Airport. Rutland is transforming the majority of the once derelict former gravel works into a 128-acre

country park. Site restoration costs are being financed by 56 acres of commercial and industrial development.

The engineering contract involves the execution of an environmental protection system, which includes Bentonite cut-off walls and gravel venting to parts of the north site venting system, and ground water drainage provisions on part of the south site.

Other works include demolition of parts of the north site which have been used for industrial purposes; excavation of lakes and ponds and formation of mounds to the north site industrial areas.

A particular aspect of the works is the ground water drainage provisions of the environmental protection system designed following a hydro-geological assessment.

Council
houses

HALL & TAWSE GROUP has clinched the first phase of a £45m housing redevelopment scheme in Bristol.

Southampton-based Hall & Tawse Southern has recently started work on the first £2m stage of the 7-10 year development programme for Bristol city council.

The project will involve the staggered demolition of 658 defective 60-year-old Parkinson concrete houses and the construction of 1,000 houses and flats for residents in the 60-acre Upper Horfield estate.

Hall & Tawse will also construct 44 two- and three-bedroom homes on an undeveloped corner of the Horfield estate.

Computer data

BRITANNIA CONSTRUCTION has won a batch of orders worth £3m. The largest was a £300,000 26-week contract with Nuclear Electric to construct a computer data centre in Gloucester.

Oil shipments

RENDEL PALMER & TRITON has been in negotiation with one of Kuwait's main oil exporting jetties just 14 days after submitting a bid.

The survey and assessment contract is for the Kuwait Oil Company at the Mina-Al-Ahmad south terminal, for which RPT were the engineers during its construction by Bechtel in the 1960s at a cost of £4.5m.

Light railway

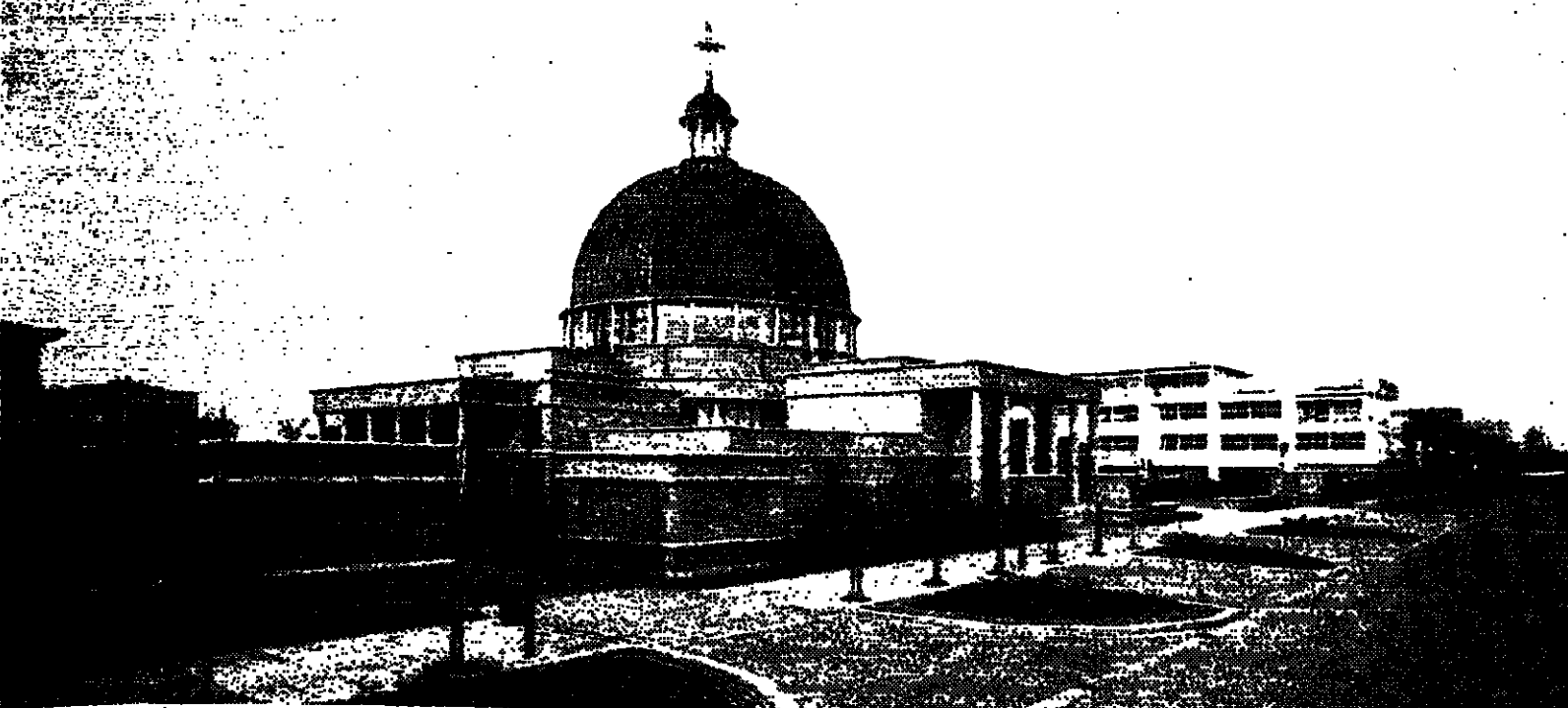
THOMPSON HORSELEY BRIDGE has won a contract worth more than £500,000 to supply and erect five bridges for the first stage of the light railway system being built in Sheffield.

The contract, awarded by Balfour Beatty Power Construction, is for a mixture of rail-over-road and rail-over-river bridges.

DEPEND ON CRENDON

CRENDON'S SPECIALIST SERVICES FOR THE CONSTRUCTION INDUSTRY

CRENDON STRUCTURES LTD, Long Crendon, Oxfordshire, Bucks. HP8 9SL. Tel: Long Crendon (0494) 20941. Fax: (0494) 20942. Telex: 82204



The dome that tried to rise but sighed too deeply: the brand new ecumenical church in the town centre designed by PDD architects

ARCHITECTURE

Milton Keynes: the view from the grid

Cities are dense and difficult places. They both elevate and depress the human spirit. God and Mammon fight for the city's heart while more mortal scurvy about their business hoping to find solace from the daily grind. Cities are more than paper diagrams of imposed order. They flower out of adversity and take time to establish their character and culture. They need a purpose higher than mere accommodation, a status beyond statistics.

Milton Keynes in Buckinghamshire is celebrating 25 years of birth this month. It is described as the fastest growing city in Britain - its population when it was designated in 1967 was 12,500, today it is around 150,000. It is the last new town to be commissioned in England and in many ways it demonstrates the easy solution to the problems of our declining cities. It is relatively straightforward to take 22,000 acres of Buckinghamshire farm land and turn it into an efficient new suburb; it is much harder to plan and organise the rejuvenation of those English cities that exploded in the 19th century and have never quite recovered their equilibrium.

No one underestimates the skill and hard work that goes into persuading people and businesses to relocate to a new town. But it cannot be denied that it helps to have a blank sheet, and it certainly helps if your blank sheet can be laid across some desirable meadows half way between London and Birmingham and near good motorways and railways.

What does Milton Keynes look like after 25 years? How successful is it? Can it be described in any way as a city?

When it comes to visibility and civic appearances Milton Keynes does not score highly. What you see derives strictly from the plan created in the late 1960s by Llewellyn-Davies Weekes Forester-Walker and Bar under the particular guidance of one partner, Richard Llewellyn-Davies. He was described at the time as "the intellectual leader of the scientific wing of English architects". He was subsequently to become a Labour peer.

His plan was for a town dedicated to ease of movement by motor car. The basis of the plan is a grid of roads, and each kilometre square of the grid formed the boundary for local development. The grid linked the existing settlements at Bletchley, Wolverton and Stony Stratford with the new centre of Milton Keynes. A famous perspective view of the future new city was drawn early on by Helmut Jacoby, in which a bubble helicopter hovered over a leafy grid of roads, water and low-rise buildings.

His vision was accurate. You can visit Milton Keynes today and not really notice the town at all because of the effectiveness of the tree planting and landscaping. Actually you could just spend your time exploring the double grid: at one level there is the superior network of landscaped roads for cars, and below there is another network of "Redways", landscaped pedestrian and cycle tracks. In summer, with a bicycle, you could have quite a good day out on the grid.

Since the inception of the town, some 15 million trees have been planted, wide planted verges are everywhere and there must be hundreds of planted roundabouts. Because all the buildings are low rise - indeed there was

apparently a planning instruction that nothing was to be higher than a tree - the town is largely invisible.

Because of this strange sense of arboreal limbo it is quite a shock to dive off the road grid into the housing neighbourhoods. But it is a salutary shock. Here is written the history of British housing design over the last two decades. It is also the history of British architecture.

The new town assembled good teams of well known architects. Influenced by the grid, early housing like Netherfield ran long, low, flat roofed terraces across half a mile of landscape. Netherfield was designed by Jeremy Dixon, Ed Jones, Chris Cross and Mike Gold. It had aluminium roofs and plastic fins dividing house from house in the terrace. As the land dropped so did the houses, but the long flat roofs continued at one level height throughout, sometimes leaving large gaps between the houses and the roof.

Norman Foster's office also designed some housing for Milton Keynes in the early days at Beanhill. The houses had flat aluminium roofs clad with profiled aluminium panels. This experiment failed and after a law suit, pitched roofs were added to the terraces.

Today those sorts of terrible architectural experiments would not be allowed and the idea of regimented workers' housing - however much part of Llewellyn-Davies' and others' Leninist dreams - has vanished. A tour of the housing areas today is, if anything, like a visit to the Ideal Home Exhibition: 69 per cent of the population are house owners and houses are largely built by private developers following standard guidelines. There are good vernacular

"fishing village" designs by architects like Richard Mac Cormac, Wayland Tunley, Peter Aldington and Ralph Rake. There are also mock Tudor houses, Georgian houses, thatched houses, regency houses, and every conceivable variety of gingerbread houses. Both Hansel and Gretel would be happy here.

The town centre and almost all the public and commercial/industrial buildings are in marked contrast to the housing. The enormous shopping centre, which provides an indoor street almost as long as Oxford Street, is cool and Miesian. It has a faint air of Mussolini's new Rome about it, but perhaps that is because of all the travertine. The railway station and offices are mainly glass boxes, but there are some more interesting, very new buildings like the polytechnic by Ted Cullinan and the headquarters of Pharmacia by Hobbs Architects. There is the brand new emmental church, with its dome, at the centre of the town, designed by PDD architects. This ought to have been much bigger: the dome does not do what domes are meant to do and sail over the lower buildings. Instead it looks as though it tried to rise above its surroundings but sighed so deeply that it sank down again.

That somehow sums up what I feel about Milton Keynes - it ought to have been wonderful but it isn't. None of our really good architects worked on any of the public buildings - and although all the trees are splendid, the built fabric of Milton Keynes is not of the calibre needed to make it a city. It is the garden suburb adapted for the car, and oh so carefully planned.

Colin Amery

American symphonists

According to a recent survey by the American Symphony Orchestra League, covering five years of programmes by the leading orchestras, John Adams (the composer of the operas *Nixon in China* and *The Death of Klinghoffer*) is the living American composer most often played. Kurt Masur began his directorship of the New York Philharmonic with Adams's *Short Ride in a Fast Machine* and *Tromba Lontana*, two short works, one loud and one soft. *El Dorado*, Adams's latest orchestral piece, was given its premiere recently by the San Francisco Symphony, which commissioned it. It's about "the greed of the eighties", we are told, with a first movement, angry and violent, that is "my own response to the Gulf War".

I've heard *El Dorado*, but last month in New York there were two symphonies containing much angry, noisy music. John Corigliano's First Symphony was inspired by the sight of the AIDS Memorial Quilt, those thousands of commemorative panels for people who have died. Each movement recalls a lost musician friend. The first, "Of Rage and Remembrance", begins "ferociously" and includes pages on end of slashing chords marked "as loud as possible", but in a quiet episode a distant piano is heard playing the Albanis Tango, a favourite piece of the pianist friend remembered.

The central movement, a Taramella, recalls a friend in the music business, famed for his wit, who became mad; a trivial tarantella tune is put through increasingly horrible distortions. Corigliano found the motto theme of the finale, "Giulio's Song", while listening to 30-year-old tapes of himself and a friend, the violinist, playing by a solo cello, it begins with the whole-tone ascent that in Berg's Violin Concerto spells "Es ist genug". Other themes join it; in the score they are named, and the names are those of musician friends who have died. The music seems to be a bearing funeral march, with the clash and clamour of bells; in a quiet coda earlier themes are recalled.

The work was commissioned by the Chicago Symphony, which gave the first performance, under Barenboim. It was recorded (Erato); the disc has carved for months in Billboard's Classical Top Ten; Corigliano won the Grawemeyer Award, music's "Nobel Prize" (Birtwistle, for *The Mask of Orpheus*; Ligeti, for the piano Preludes; and Chinary Ung, for *Spiral*, were earlier winners.) At the New York premiere, which was given by the Philharmonic under Leonard Slatkin, panels of the Quilt hung in the lobby of Fisher Hall, and the audience was invited to inscribe the names of dead

Andrew Porter
reviews much noisy,
angry, well meaning
music and has to
cover his ears

loved ones on a new panel. The emotional charge was high. The critic must steel his heart to say that, for all the pain and grief and love that it expresses, the musical means of expression are undistinguished, conventional, obvious. The New York Times went so far as to call the result "vulgar".

Aaron Jay Kernis's Second Symphony, which was given its first performance by the New Jersey Symphony under Hugh Wolff, addresses even more "the endless violence of the Gulf War, the subtle and unsolvable encroachment upon women's privacy rights, the hovering threat of censorship of artists along with the economic, social, and medical disasters that plague us daily". Adams is 45, Corigliano is 54; Kernis is 40, a younger composer, born in 1960, who has become very prominent. He wrote some good, exuberantly inventive works in his youth: *Dream of the Morning Sky* (1983), for soprano and orchestra; *Love Scenes* (1987), for soprano (Dawn Upshaw) and cello. But now, as work after work pours out, he seems content to press the conventional response triggers.

His first symphony, *Symphony in Waves*, had its premiere earlier this season from the

New York Chamber Symphony, and has been recorded. It included Adams-like passages of minimalism. The movements of the Second Symphony are entitled "Alarm", "Air/Ground", and "Barricade". The first marked "aggressively", contains wave upon wave of noisy climax underpinned by ostinato. In the second, simple melodies wander over "grounded" harmonies. While writing the third, Kernis says, "a recurring image was the building full of innocent Iraqi civilians under siege which was mistakenly bombed and obliterated nearly a year ago"; it ends with the loudest noise I have ever heard in a concert hall: four tam-tams whacked "at maximum volume" for five long seconds. Audience and orchestra players covered their ears.

Crash-bang - alternating (but not always) with episodes of soft sentimentality, and there has become the mode of the successful American orchestra works taken up in city after city. Del Tredici's Alice screams at the top of her voice; he himself describes his *Steps*, composed for the Philharmonic, as "violent and raucous... clattering... Godzilla battling Megalon". This is music for people already half-deafened, responsive only to high-decibel assault. And he is not the only composer who writes it.

Poster-art is in vogue. American orchestras (and their conductors) - shunning Carter, Sessions, Wuorinen - embrace it. When not strident, it's "nostalgic". In the programme that brought the Kernis there was a "new" Flute Concerto, by Joseph Turrin, in sub-Prokofiev vein. In the Philharmonic programme after the one that brought the Corigliano, Slatkin championed Claude Baker's *Shadows*, a "Japanese" piece such as many composers have written: a flower arrangement of exquisite sounds - scratch, patter, tinkle and ting - based on four haiku but also (with full acknowledgement and near-quotation) on movements by Mahler, Britten, and Stravinsky. Dainty working, no harm to it in all - and no sustenance. We might as well have been listening to Takemitsu.

St Matthew Passion

ROYAL FESTIVAL HALL

The programme-book for the London Philharmonic concert on Saturday had an information section with their conductor, young Franz Welser-Möst, about his approach to Bach's St Matthew Passion.

"Basically the big pulse in the entire piece comes from the recitatives, and the other numbers just have to fit in, he said, and that was exactly how it turned out with their conductor, young Franz Welser-Möst, about his approach to Bach's St Matthew Passion. "Basically the big pulse in the entire piece comes from the recitatives, and the other numbers just have to fit in, he said, and that was exactly how it turned out with their conductor, young Franz Welser-Möst, about his approach to Bach's St Matthew Passion. "Basically the big pulse in the entire piece comes from the recitatives, and the other numbers just have to fit in, he said, and that was exactly how it turned out with their conductor, young Franz Welser-Möst, about his approach to Bach's St Matthew Passion.

The plous gravity loved by British choral tradition went out of the window; the young Mozart Chorus of the had been imported for the occasion, and (with choirs)

from St Alban's Abbey) they sang lightly and trippingly. If there is pathos or tragedy in the work, it had to be deduced from the text.

The voice of Jesus was Jeffrey Black's light, romantic bass. The soloists Welser-Möst chose were a young quartet as distinguished as could be found today: Lynne Dawson, Anne Sofie von Otter, John Mark Minnery and Olaf Baer but they were kept on a very tight leash. The notion that the solo arias are the windows on to personal feeling got short shrift: in their first arias soprano, alto and baritone all sounded bustled, though they copied bravely.

Even Miss von Otter's "Erbarne dich", with a lovely obbligato by the leading violin, emerged as gracious and pretty, not grief-stricken. In the circumstances the more energetic arias made the strongest impression, as well as the vivid duet for women with chorus, "So ist mein Jesus nun gefangen". The great final chorus became a charming pastoral.

The double orchestra was rather fully manned by the London Philharmonic players on modern instruments, with-

out pretending to a Baroque sound but carefully avoiding Romantic mannerisms. The one period touch was a good viola da gamba, invaluable for Bar's "Geduld".

As a whole reading, Welser-Möst's treatment of the Passion was impeccably consistent and no doubt his tempo, or many of them, could claim greater authenticity than any great Victorian trustee. Yet it seemed not merely light, but lightweight. Perhaps, after all, such tempo need period instruments to lend them enough expressive bite.

David Murray

Jazz at the Palladium

Tenor-saxophonist Sonny Rollins returns to London on Sunday April 26 for a one-night engagement at the London Palladium. He will be accompanied by the band he has led for the past decade - Clifton Anderson (trombone), Al Foster (drums), Mark Soskin (keyboards), Jerome Harris (guitar) and Bob Cranshaw (electric bass). Booking information from (071) 494 5038.

Faith Healer

ROYAL COURT THEATRE

After the delights of his *Dancing at Lughnasa*, Brian Friel's new play turns out to be relatively heavy going. Indeed, were it not for his charming Irish wit and the English language and the excellence of the acting, one would be tempted to say that it is overlong and dangerously thin.

Faith Healer does not have much of a theme. It might be summed up as "what is the difference between someone who occasionally achieves miraculous cures and a quack?" The answer is not a lot. A subplot, explored in the second act, is what is the difference between a faith healer and a music hall artist. The answer is much the same. Sometimes it works, sometimes it doesn't. No-one can say for certain why

the act comes off one night, and not another.

Being Irish, it might have something to do with the drink. Friel, however, is careful to state that neither the whiskey nor the lack of it give the full explanation. The mystery of why the same act can fall flat at times and be a brilliant success at others remains unsolved.

There are sufficient references to Laurence Olivier in the text to suggest a direct debt to John Osborne's *The Entertainer*. It was Olivier who played the old fading comic in Osborne's play and told the audience not to applaud too much - "it's an old building". Teddy, the business manager in the faith-healing act, explicitly draws the parallels between

teen entertainment and cure, failure and success. It is all show business.

One of the reasons why it is heavy going is that Friel has chosen to present the play as a series of monologues. There are only three characters; they never appear together. First, Frank Hardy, the faith healer, tells the story of travelling around the Celtic fringes of the United Kingdom practising his arts and wondering whether he has extraordinary gifts or is no more than a con man. Strikingly, he never goes to a metropolis. Most of his works take place in the upper reaches of Scotland or Glamorganshire. The majority of the people who come to him, he notes, are despairing.

Then Grace, his wife, to

whom Frank insists on referring to in public as his mistress, tells the story again in a slightly different light. The daughter of a Scottish judge, obviously she adores him.

In the second act the story is told by Teddy, the man responsible for keeping the show on the road. At the end, Frank returns for a final monologue, Grace having died from an overdose of sleeping pills in Fiddlington. The fatal mistake, apparently, was to attempt to take faith-healing to Dublin: it doesn't work on home ground.

In between times, there is a good deal of Fred Astaire singing *The Way You Look Tonight*. It was the great hit song in the year that Frank and Grace met. How much significance it has beyond that

defies me, though the words might explain why the faith-healing sometimes works.

It is all excellently done, as you would expect in a play by Friel and directed by Joe Dowling. Teddy, in particular, has a terrific scene at the beginning of the second act where he tells about his performing dogs. He is marvellously played by Ron Cook. Donal McCann as Frank is even better when he appears for his final soliloquy than he is at the start. Sinéad Cusack has some pathos and dignity - perhaps not enough - as Grace. But when you come down to it, it is not much more than a lot of lovely Irish words. The Irish have a knack of getting away with it.

Malcolm Rutherford

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Partanyí Trio plays piano trios by Schubert, Beethoven and Mozart. Tomorrow: Budapest Symphony Orchestra. Wednesday: Chailly conducts the Royal Concertgebouw. Fri and Sat: Richard Hickox conducts the Netherlands Chamber Orchestra. Sat afternoon: Frans Brüggen conducts the Netherlands Wind Ensemble (8716 348). Musictheater 19.00 Hartmut Mauchner conducts first night of Harry Kupfer's production of *Die Frau ohne Schatten*, with Ben Heppner as the Emperor, Ellen Shade as the Empress, John Brochelet as Barak and Deborah Fink as the Oyse's Wife. Runs till Feb 21, with next performance on Thurs. Tomorrow and Wed: final performance of Offenbach's *Les brigands*. Fri: Nederlands Dans Theater (8255 455) credit card bookings 6211 2111.

BERLIN

Musikoper unter den Linden 19.00 Alceste, also Thurs. Tomorrow: La Traviata. Wed: ballets by Balanchine, Rogers and Forsythe.

Fri: Zar und Zimmermann. Sat: Swan Lake. Sun: Jenufa (East Berlin 2004 782). Deutsche Oper 20.00 Jazz evening with Catherine Gayer. Tomorrow: Ueber recital by Grace Bumbury. Thurs and Sat: Der fliegende Holländer. Fri: L'elisir d'amore. Sun: La Syphide (West Berlin 34381). Philharmonie Kammermusiksaal 20.00 Guitar recital by Pepe Romero. Tomorrow: Miguel Angel Gilroy (West Berlin 8173 364). THEATRE The main event this week is a new Schauspiel production of Botho Strauß's play *Schlussschuss*. Previews start on Wed (890023). From tomorrow, the Theater des Westens has daily previews of *Sweet Charity*, the musical by Cy Coleman, Dorothy Fields and Neil Simon (3190 3193).

BOLOGNA

Teatro Comunale 21.00 Shostakovich Quartet plays string quartets by Shostakovich, Prokofiev and Debussy. Tomorrow: Tancredi. Thurs and Sun: Cimarosa and Pergolesi double bill (529895).

CHICAGO

Civic Opera House 19.30 Bruno Bartoletti conducts William Farlow's production of *Turandot*. Repeated tomorrow, Thurs, Fri and Sun with Eva Marton and Galina Savova alternating in the title role. These are the final performances of the Lyric Opera season (332 2244).

GENEVA

Victoria Hall 20.30 Gunther Herbig

conducts the Orchestre de la Suisse Romande in Mendelssohn's *Overture A Midsummer Night's Dream*, Brahms' First Symphony and Chopin's Second Piano Concerto with Nelson Freire, repeated tomorrow (292511). Thurs in Salle Frank Martin: Thierry Fischer conducts the Collegium Academice in music by Bach, Gubaidulina and Schoenberg (204386).

MILAN

Teatro alla Scala 20.00 Piano recital by Maurizio Pollini, repeated next Mon. Sat: Wolfgang Sawallisch conducts first night of Arabella, with Felicity Lott in the title role. Sun: Fra Diavolo. Tomorrow till Sun in Teatro Lirico: daily performances of an entertainment entitled *Nights in the Gardens of Spain* (7200 3744).

NEW YORK

Blue Note Jazz Club and Restaurant Tonight's shows (21.00, 23.00 and 01.00) are by Steve Khan. The rest of the week is devoted to the final programme in Dizzy Gillespie's Blue Note Diamond Jubilee. Entitled To Diz, With Love, it features 12 trumpet stars - a different pair each night - with the rhythm section of Junior Mance, Peter Washington and Kenny Washington. In addition to Dizzy, the trumpeters are Jimmy Owens and Roy Hargrove (tomorrow), Red Rodney and Wynton Marsalis (Wed), Doc Cheatham and Jon Faddis (Thurs), Claudio Roditi and Wallace Roney (Fri), Donald Byrd and Charlie Sepulveda (Sat) and Low Soloff

and Terence Blanchard on Sun (475 8529). Avery Fisher Hall Tomorrow's New York Philharmonic concert is conducted by Charles Dutoit and features Chantal Juillet as soloist in Szymanowski's Second Violin Concerto. Dutoit also conducts a programme of Beethoven, Brahms and Nielsen on Thurs, Fri and Sat (875 5030). Carnegie Hall On Fri, Neil Rosenheim gives a song recital at Weill Recital Hall. On Sat, Zdenek Macek conducts the Milwaukee Symphony Orchestra in the New York premiere of Gunther Schuller's *Violin Concerto* (soloist Young Uk Kim), plus Rousset's Second Suite from Bachus at Ariane and Dvorak's Eighth Symphony (247 7800).

Metropolitan Opera Tonight at 20.00, Christoph Prick conducts the first performance this season of *Fidelio*, with a cast led by Hildegard Behrens, Reiner Goldberg and Matti Salminen. The only other *Fidelio* performances are on Fri, next Mon and Feb 8. Tomorrow and Sat afternoon: Der fliegende Holländer. Thurs: L'elisir d'amore (362 6000). New York State Theater City Ballet's repertory this week (from tomorrow till Sun) includes the world premiere on Wed of a new Peter Martins work with music by Charles Wuorinen (870 5570).

PARIS

Châtelet Tonight at 19.30 in the Auditorium (Forum des Halles), Peter Eötvs conducts the Ensemble InterContemporain in the world premiere of Philippe Fênelon's *Le Chevalier Imaginaire*,

an opera with a prologue and two acts based on Cervantes and Kafka. Repeated on Wed and Fri. Tomorrow in main theatre: Armin Jordan conducts orchestral music by Ravel, Britten, Stravinsky and Dutilleul. Fri: Lucia Popp recital (4029 2640).

Palais Garnier Tomorrow's Bach concert is given by Musica Antiqua of Cologne. From Wed till Sun, the Ballet de Marseille gives daily performances of Roland Petit's production of *Sleeping Beauty* (4017 3535). Opéra Bastille The main event this week is the first night on Sat of Andre Engel's new production of *Lady Macbeth of Mtsensk*. There are also two final performances (Wed and Thurs) of Mozart's *Apollon et Hyacinthe* and a Beethoven and Bruckner concert (Fri) conducted by Marek Janowski (4001 1616). Théâtre des Champs-Élysées Tonight at 20.30: ballet gala with international soloists. Tomorrow: song recital by Katia Ricciarelli. Wed: Yo-Yo Ma and friends play chamber music by Brahms. Thurs: Rudolf Saragel conducts the Orchestre National de France. Fri: Alban Berg Quartet (4720 3637). Opéra Comique There are performances of Lully's *Alyce* tomorrow, Wed, Fri and Sat. William Christie conducts Les Arts Florissants (4296 8883). Salle Pleyel On Wed, Thurs and Sat, Carlo Maria Giulini conducts the Orchestre de Paris in Verdi's *Requiem*, with soloists including Cheryl Studer (4563 0796).

VIENNA

Musikverein 19.30 Leopold Hager

conducts the English Chamber Orchestra in music by Haydn, Schubert and David Matthews, with Hakan Hardenberger soloist in Hummel's Trumpet Concerto. Tomorrow: Elisabeth Leonskaja piano recital. Thurs: Ulf Schirmer conducts Martin's *The Miracle of Our Lady*. Fri: piano recital by Oleg Maisenberg (505 8190). Konzerthaus 19.30 George Cleve conducts the Stockholm Chamber Orchestra in music by Vaughan Williams, Mozart, Beethoven and Karl-Birger Blomdahl. Tomorrow: Alban Berg Quartet. Thurs and Sat: Pinchas Steinberg conducts a concert performance of Bellini's *Beatrice di Tenda*, with Edita Gruberova (712 1211). Staatsoper 19.00 Die Zauberflöte with a cast including Guntel Bohman, Kurt Moll, Jerry Hadley, Heinz Zednik and Anton Scharinger. Tomorrow: Madame Butterfly. Wed: La nozze di Figaro. Thurs: Die Fledermaus. Fri: Un ballo in maschera. Sat: La bohème. Sun: Lohengrin (51444 2980). Volksoper 19.00 Carl Millöcker's operetta *Der Bettelstudent*. Tomorrow: Così fan tutte. Wed: Der Zigeunerbaron. Thurs: Lady Macbeth of Mtsensk. Fri: Die Zirkusprinzessin. Sat: La Caga aux Folies. Sun: Eugene Onegin (51444 3318).

THEATRE

Vienna's English Theatre (Josefsgasse 12) has Willie Russell's comedy *Educating Rita* daily till Sat (402 1280). The Burgtheater has a new production of Shakespeare's *Macbeth* opening on Sat, directed by Claus Peymann. The Akademietheater repertory includes Gabriel Barylli's new play *Honigmond and Brecht's Bae* (51444 2218).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0700-0800 Moneyline 1200-1300 Business Morning 1330-1400 Business Day 2000-2300 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline Super Channel 0600-0630 Business View 0630-0700 Business Inside 2130-2200 (Tues) East Europe Report - weekly depth analysis from FTV 2130-2200 (Wed) FT Business Weekly - global business report with James Ballin 2130-2200 (Thurs) Talking Heads - international issues Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

SATURDAY

CNN 0700-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN production 1540-1610 Moneyweek 1800-1930 World Business This Week

SUNDAY

Super Channel 1200-1300 FT Business Weekly Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly CNN 1800-1830 World Business This Week

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 222188 Fax: 071-407 5700

Monday January 27 1992

A case of self-congratulation

IN A recession, finance ministers join ordinary mortals in worrying about job security. This does much to explain the hyperbole poured on what appears to be rather a banal communiqué from the finance ministers and central bankers of the group of seven leading industrial countries. In fact, the document reconfirms the outline of global macroeconomic policy, restates known policies of individual countries and demonstrates a marked lack of urgency over two immediate challenges: the Uruguay Round of multilateral trade negotiations within the Gatt and economic reform in the former Soviet Union.

Yet several countries claim it is a "major breakthrough". Mr Pierre Berégovoy of France, for example, asserted that "we have rediscovered the spirit of the Plaza and Louvre accords". Meanwhile, Mr David Mulford of the UK claimed that there is a "clear commitment to world economic growth in this communiqué", so echoing his boss Mr Nicholas Brady who argued that the communiqué represented "a big change".

Yet the fundamental G7 stance is the same. "They believe strongly," say the ministers and officials of themselves, "that the appropriate framework is one of fiscal and monetary policies geared to sustainable growth with price stability over the medium term". Earlier in the same paragraph one finds the habitual emphasis on "co-operative efforts to improve the conditions for non-inflationary growth".

What the G7 has agreed, in effect, is that each country

shall do what it thinks best except for France, Italy and the UK, which must do what the Germans think best, and Japan, which feels obliged to pay attention to what the US thinks best. Half the communiqué is taken up with what read like official press releases from each country's finance minister.

Yet the G7 is probably right to claim that actions already taken and developments already under way will bring recovery. It is, in any case, impossible for the G7 to manage economic growth from year to year. It must, instead, focus on providing a general framework for the world economy and stand by to deal with crises.

Failed opportunities
Here is where it has failed. Where, for example, was the serious attempt needed to grapple with the obstacles created by the G7 countries to completion of the Uruguay Round? The G7 may regret its cowardice. It may also regret its failure to respond sufficiently to the crisis in Russia.

Mr Norman Lamont of the UK was right to urge action on a stabilisation fund. Waiting for IMF membership is a flawed strategy, because it will take too long. Some believe that membership may be agreed by the Spring but that is very optimistic. It would, in any case, delay provision of needed resources until later.

Weird of all is the view that the G7 cannot even afford a stabilisation fund for Russia. But Nato defence expenditures were around \$400bn in 1991 and most of this huge sum was devoted to protecting the west from the Soviet Union. Now the west enjoys an opportunity to stabilise the former Soviet Union on the basis of democracy and a market economy. The west also faces threats of nuclear proliferation from it and even of the use of such weaponry within it. Yet the response to both the opportunity and the threat is that action might be too expensive. This is unparagonably nonchalant. Posterity may conclude that this meeting represented the resurgence of global co-operation, but an egregious failure to rise to an historic occasion.

City watchdog and the public

THE APPOINTMENT of a new chairman to the Securities and Investments Board raises important questions about the role of the UK's chief investment watchdog. Is its main job to protect the public, or to maintain an orderly and prosperous wholesale financial market in the City of London? Can these two tasks be successfully combined within one agency?

The SIB's first chairman, Sir Kenneth Berrill, succumbed to a chorus of complaints from the City about heavyweight rule books and excessive bureaucracy, which were seen as a direct threat to London as a competitive international capital market. His successor, Sir David Walker, restructured the regulations into a set of broad principles and a limited body of core rules. As a result, City institutions no longer protest so loudly that the costs of the system are going to drive them out of business.

The new chairman, Mr Andrew Large, can be expected to continue this process. An experienced practitioner, he played an important part in shaping a regulatory system which has given rise to a number of international financial firms, and he served as first chairman of the Securities Association, the most important of the self-regulatory bodies answerable to the SIB.

Irreconcilable needs

But the SIB's task is a long way from complete, and its main challenges are in areas where Mr Large - like his predecessor - has no experience. The SIB has yet to show that it can square commercial pressures with investor protection in the crucial area of retail financial services. Throughout his four-year term, Sir David has struggled with investigations into life assurance, graded at times by the Office of Fair Trading. The SIB has attempted to arrive at a consensus, but the conflict between industry practices and consumer needs has sometimes seemed irreconcilable.

Although the main job is to ensure that the public is not swindled, there is a requirement which goes beyond that to protect investors against unscrupulous sales agents and misleading promotions. Recent

SIB research showing that well over a fifth of insurance policies are cancelled within two years demonstrates how far there is still to go in this respect.

Central issues remain to be tackled: about the disclosure of life assurance commissions; about the role of independent financial advisers; about the future of Fimbra, the regulatory organisation responsible for supervising thousands of advisers across the country. These will have to be knocked together to provide outcomes that meet the interests of consumers as opposed to those of producers.

Broader balance

As things stand, industry submissions on controversial topics tend heavily to outgun those from consumer bodies or the public. The SIB has the responsibility to impose its own broader balance over the framework of practitioner-led self-regulatory bodies which are responsible for different sections of the investment industry. But in practice this has proved hard to achieve when board members are often working in a political vacuum and without the benefit of a strong and clear tradition as a regulatory agency.

Meanwhile, the Financial Services Act, which was passed in 1986 and which empowers the SIB, has failed to prevent a series of financial scandals or to build public esteem for the financial markets and their practitioners. In particular, the looting of the Maxwell pension funds has highlighted weaknesses in the present structure. Different responsibilities for Mr Maxwell's activities were attributable to the Securities and Futures Authority, the Investment Management Regulatory Organisation, and even the Department of Trade and Industry. In such circumstances, it seems, a ruthless operator finds it too easy to divide and defraud.

A knowledgeable and clear thinking practitioner may be the right person to head the SIB in its existing shape. Whether the present structure can provide the necessary level of consumer protection in the market for retail financial services is another matter.

Just when the fashion for large cross-border takeovers seemed to be waning, the battle between Nestlé of Switzerland and the Italian Agnelli family for the French Perrier group, the world's biggest mineral water company, has brought it bouncing back to life.

The contest is striking evidence that recession has not dulled corporate appetites for expansion in western Europe's \$700bn-a-year food market, nor diminished the intense rivalry to wrest control of producers with world-class brands.

Since the mid-1980s, a wave of restructuring has swept through the industry, as manufacturers have scrambled to adapt to stiffer competition, changing tastes and products, faster innovation and the advance of European economic integration.

The challenge facing many companies is to grow bigger quickly, or to shrink. None has responded more aggressively than trans-national heavyweights such as Nestlé, the Anglo-Dutch Unilever group and Philip Morris, the US tobacco giant, which 18 months ago became Europe's third largest food group by buying Jacobs Suchard, the Swiss chocolate and coffee company, for \$3.8bn.

A tier below in size, France's BSN has been an exceptionally active cross-border shopper, followed more recently by manufacturers including Britain's United Biscuits and Cadbury Schweppes and scores of smaller companies. All are looking to expand further - and some of these hunting are also potential prey.

The main limiting factor seems to

According to one chairman: 'number one makes a lot of money, number two can make a decent living, number three just suffers'

be the number of prizes available. Many of the most desirable have already been snapped up or, in most countries except Britain, are defended against takeover. When a plum comes on the market, bidding can soar sky-high.

"I admit entirely that there is a lot of opportunism in it," says Mr Floris Majers, co-chairman of Unilever. "Something is for sale and everybody begins to think feverishly, how does it fit into my strategy?"

The pace of change seems unlikely to slow - though there have recently been signs of a shift in direction. The 20 largest food manufacturers in Europe still account for only about 12 per cent of a market peopled by an estimated 100,000 companies. By contrast, 40 of the world's top spirits brands are controlled by only four groups.

However, the fragmentation of the food industry also reflects genuine diversity. It is really a cluster of many separate businesses, with widely varying competitive structures, growth rates, profitability and capital intensity.

Adding to the complexity are Europe's differing national and local taste patterns, which make truly standardised products and brands a rarity. Even as well-established a Euro-brand as Nescafé comes in 50 combinations of strength, taste and flavour.

Nonetheless, in some product categories supply is already quite concentrated. Unilever, for instance, accounts for an estimated 60 per cent of edible fats sales and a big slice of the ice cream business in Europe. Kellogg holds half the breakfast cereals market while Mars, Nestlé, Suchard and Cadbury dominate in chocolate. By contrast, there are no clear leaders in sectors such as cheese, fruit juice or meat-processing.

However, even the biggest food companies do not attempt to compete

Europe's market in food is being transformed by predators and fiercer competition, write Guy de Jonquières and William Dawkins

An appetite for acquisitions

across the entire spectrum, but have strengths in a limited number of areas. Indeed, some industry experts argue that, for all their financial clout, the majors operate industrially as federations of medium-sized companies.

Of all the factors spurring the race to grow bigger, probably the most important is changes in food retailing, above all in northern Europe. Though the trade remains largely nationally-based, the power of large supermarkets has substantially increased in the past decade. In Britain, France, Germany and the Netherlands, one or two chains now account for roughly a third of all food sales.

Meanwhile, the spread of electronic point of sale systems and more sophisticated management techniques is providing supermarket groups with up-to-the-minute data about what products they sell, in what volumes, and how much profit they contribute.

As a consequence, manufacturers, once used to lording it over the retailers, face fewer, bigger and more knowledgeable customers, which not only bargains harder on price but are increasingly choosy about what they stock. The trend seems certain to develop further, particularly as supermarkets in different European countries press ahead with efforts to purchase and develop new products jointly.

The increasing competition for precious shelf-space is making life steadily harder for brands without strong consumer loyalty or powerful promotion. In the words of Mr Antoine Riboud, chairman of BSN: "In this business, the number one makes a lot of money, the number two can make a decent living, the number three just suffers."

The rapid growth of private-label products, sold under retailers' own names at prices which usually undercut top brands, has added to the pressure. More than a third of all packaged groceries sold in Britain - and roughly a fifth in France, Germany, the Benelux countries and Switzerland - are now private labels.

"The low and high ends of the market are growing, but the middle ground is really being squeezed," says Mr Peter Mensing, a food industry specialist with consultants Booz Allen. "Manufacturers have either to trade up or down."

Most at risk are second- and third-rank manufacturers which compete mainly at price and in one product market. Many, particularly in the UK - have been driven to expand across European borders largely to offset dependence on a handful of powerful customers at home.

The acquisition motives of the bigger companies are more complex. Broadly, they fall into three categories: "Fairly fair" your honest, sensible case, great chief-tain o' the puddin'-race etc" - while giving his three year old son his bath. The boy now runs round the house shouting the last line: "Gie her a Hagging!"

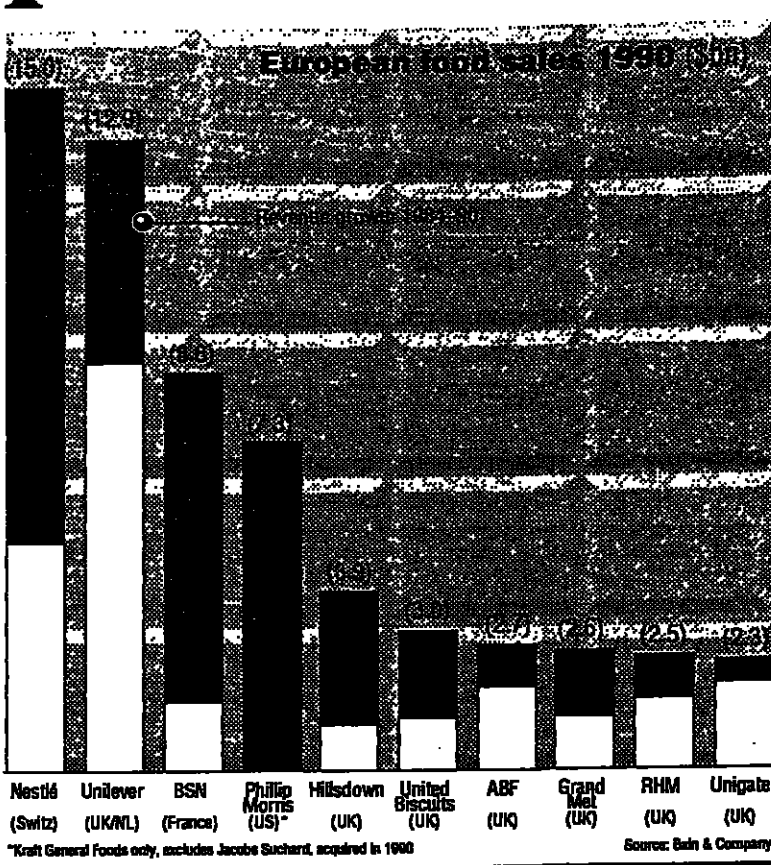
He also revealed another trade secret. The dead poet is helping Japan's pedestrians walk more briskly through life's traffic jams. The tune of Burns' poem "Comin thro' the rye", is played at Japan's pedestrian crossings whenever the lights turn to green.

Gallows humour

If the German delegation to the Group of Seven finance ministers meeting over the weekend was in any doubt about the US wish for faster growth, it was dispelled in preliminary talks.

The meeting room at the hotel in New York's Garden City overlooked a large block of unsold apartments. "That's why we brought you here; to show you the recession," joked David Mulford, the US Treasury under secretary for international affairs. However, the surroundings could have been grimmer than Garden City with its boulevards and air of fading inter-war gentility.

The US Treasury initially thought of hosting the meeting in a hotel near to J F Kennedy



Top ten cross-border mergers and acquisitions

BIDDER	TARGET	YEAR	\$BN
Nestlé (Switz)	Rowntree (UK)	1988	4.92
Philip Morris (US)	Jacobs Suchard (Switz)	1990	3.80
BSN (France)	Smiths Crisps, Walkers Crisps, Jacobs (all UK)	1989	2.50
Nestlé (Switz)	Buitoni	1988	1.40
Pepsico (US)	Smiths Crisps, Walkers Crisps (UK)	1989	1.35
Sudzucker (Ger)	Haffner Trefmont (Belgium)	1989	0.99
BSN (France)	RF Foods/Las & Perrins (UK)	1988	0.94
Ferruzzi (Italy)	Lesieur (cooking oils division) (France)	1988	0.26
Freia (Norway)	Marabou (Sweden)	1990	0.23
Kuwait Investment Office	Ebro (Spain)	1988	0.22

Source: IFAE

Poor taste

Accountants have a well-deserved reputation for abstemiousness, but lunch at their Institute's restaurant on Friday seemed to be taking things too far. My own table was the only one still occupied by 2.15pm.

There again, perhaps it is explained by the food. Arriving at 1pm, our party of three was offered a selection of just four state rolls from a basket. The house white wine was finished, and the veal was also unavailable. It seems Pro Leith is to take charge of the kitchens from the start of February.

Were the existing staff exacting revenge on the decision-makers who had axed them, or simply acting like any good accountant and sensibly winding down their stock?

Lost timetable

Times are tough for the elite band of Paris fashion houses that opened the new season's haute couture collections yesterday. The couturiers are not the only ones under financial pressure. The "Golden Thimble", the coveted prize traditionally given to the best collection of the season, will not be awarded this time. The Thimble is looking for a new keeper. It, like the couturiers' customers, has run out of money.



"How did you rate John Major's musical taste?"

edy airport. But this was rejected when it was found to be the place where the US immigration service parked illegal immigrants before returning them to their homes.

Decision time

Isn't it time the UK government stopped shilly-shallying and decided who's to follow Sir David Wilson as governor of Hong Kong?

People living there would certainly welcome a decision in place of gloomy rumours such as that the post has already been hawked round Tory politicians, all of whom said no. And as for the much tipped David Owen, HK dignitaries visiting London last week were reputedly told by Labour foreign affairs spokesman Gerald Kaufman that the former SDP figurehead has "less chance than a waiter of getting the job."

A good way of short-circuiting the dithering about whether it should go to a politician or a diplomat would be to appoint a successor from

the costs of acquired companies has diminished, because many have already streamlined their operations and improved efficiency.

"Generally speaking, at today's high prices it may be difficult to consider an acquisition because you couldn't make it pay unless there were some unusual synergistic elements which would reduce this number calculation to a more favourable basis," says Mr Hans Stern, executive vice-president and chief financial officer of Philip Morris.

But achieving worthwhile "synergies" can be a tricky proposition in a business as diverse and fast-changing as food, where scale economies often lie as much in marketing as in manufacturing. Some industry experts believe opportunistic acquirers have over-estimated the potential benefits. "Cost savings from synergies often prove illusory or fail to cover acquisition premiums," says Mr Ian Davis, director of the European consumer industries practice at consultants McKinsey.

A growing awareness of the risks is prompting a search for other expansion routes, such as alliances. Nestlé, once averse to joint ventures, has recently teamed up with General Mills of the US to exploit the international breakfast cereals market, with Coca-Cola in canned coffee and with BSN to buy Cokoladovny, a Czech ice-cream and confectionery company. Nestlé also says it is prepared to settle initially for a partial shareholding in Perrier, if necessary.

Mr Jim Grover of OC&C Strategy Consultants, which advises several leading European food companies,

The dilemma facing would-be acquirers is that the prices of quality targets have been driven up, while making quick returns becomes harder

says they are increasingly interested in collaboration in preference to outright purchases. But he also admits that only about 10 per cent of joint venture proposals get beyond the ideas stage.

A further element is the intrusion of anti-trust regulation, particularly from Brussels. If Nestlé's bid for Perrier succeeds, it will probably be the first big food industry deal to be vetoed under the EC merger control regulation since it took effect 18 months ago.

None of these developments, however, is likely to slow the competition which is relentlessly bearing down on weaker players. Adding to the pressure are the ambitions of big US food groups such as Philip Morris, PepsiCo, Sara Lee and Campbell's Soup, all of which see European expansion as a high priority.

Says Mr Majers of Unilever: "I see a future for two kinds of food company: the well-managed specialist with perhaps one product in one country, and the multinational, middle-sized companies present in only two or three countries are in trouble."

Some in the industry would consider that prospects are excessively stark. However, it is also a salutary reminder that building a broader international base is only one - and not necessarily a sufficient - condition for surviving in the European food markets of tomorrow.

At least as important are the ability to carve out carefully-defined business segments and to exploit them with single-minded dedication. In a highly-segmented industry where even the biggest players have prospered by focusing selectively on one product and skills, the company which spreads its resources across a wide range of activities and markets is more at risk than the small producer committed to doing one thing superlatively well.

FT CONFERENCE

CABLE TELEVISION & SATELLITE BROADCASTING
London, 17 & 18 February

The Financial Times' annual conference will look at the international world of broadcasting and the new media, a growth industry for the 1990s. Speakers include Jean Dondelinger, EC Commissioner responsible for Audio-Visual Policy, Jean Grenier, Director General of Eutelsat and Terry Seddon, Chief Executive Officer of Asia Satellite Telecommunications. Independent broadcasting in the UK will be reviewed by David Glencross, Michael Grade, Leslie Hill and Roger Laughton.

AIR TRANSPORT IN THE ASIA-PACIFIC REGION - TOWARDS THE 21ST CENTURY

Singapore, 23 & 24 February

Arranged in association with IATA, the conference will examine the issues of concern to the region - multilateralism in international air transport, the emergence of trade blocs, the problems of congestion in the air and on the ground. Speakers include: Lin Hock San of the Civil Aviation Authority of Singapore, Richard Albrecht of The Boeing Company, Adam Brown of Airbus Industrie, Mitsuo Ando of JAL and John Ward of Cantas.

ESTABLISHING A PRESENCE IN JAPAN

London, 4 March

Arranged in association with Priority Japan, this one-day conference will focus on the strategic and practical aspects of investing in Japan, from case study experience of setting up a sales office to recruitment and property acquisition. The Rt Hon Peter Lilley MP will give the opening address and speakers include: Mr Seichiro Tanaka, Japan Regional Development Corporation; Mr Richard Giordano KBE, The BOC Group and Mr Michael Perry CBE, Unilever.

WORLD PHARMACEUTICALS

London, 16 & 17 March

This topical programme, arranged in association with Coopers & Lybrand, will focus on how pharmaceutical manufacturers are globalising their organisation and operations in response to the demands of a changing marketplace. Speakers will examine the new management skills required in the coming decade, as companies move from a corporately managed, R & D led organisation to a more market reactive structure.

MANAGING FINANCIAL RISKS

London, 30 & 31 March

The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format, case studies and worked examples.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4JL. Tel: 071-825 2323 (24-hour answering service), Telex: 27347 FTCONF G, Fax: 071-925 2125.

PERSONAL VIEW

Side effects of deregulation

By Nigel Lawson

Ten steps towards deregulation

1. The unannounced ending, virtually as soon as the new Treasury government took office in May 1979, of the restrictive guidelines on building societies' lending.
2. Abolition of exchange controls in October 1979.
3. Scrapping of the so-called corset, the supplementary reserve system, which was designed to curb bank lending, in June 1980.
4. Abolition of the Reserve Asset Ratio requirement, under which banks had to hold at least 12.5 per cent of their deposits in a specified range of liquid assets, in January 1981.
5. Abolition of hire-purchase restrictions in July 1982.
6. The collapse of the building societies' cartel in October 1983.
7. Some aspects of the Building Societies Act 1986.
8. Big Bang in October 1986.
9. Withdrawal of mortgage lending guidance in December 1986.
10. The effective abolition of the Control of Borrowing Order in March 1988.

dethronement of current account payments balance as a policy objective.

In a world of rigid foreign exchange controls, a current account deficit could be financed only by a country running down its foreign currency reserves which could only continue for a short time.

Today, by contrast, any country that can maintain a reasonable degree of confidence in its currency can finance a current account deficit for many years, as the US has done by importing capital from overseas.

Looking at it from the other end of the telescope, so to speak, in a world in which capital is free to move across frontiers, it would be extraordinary if, for each country, capital outflows precisely equalled capital inflows.

There will be, for each country, either a net inflow or a net outflow of capital. And since the balance of payments over all must balance, it follows that those countries with a net inflow of capital will run a current account deficit, and those with a net outflow will run a current account surplus.

This can be seen in terms of the relationship between savings and investment. At

any given period those countries whose capacity to generate savings exceeds their indigenous investment opportunities will experience a capital outflow, which will finance the current account deficits of those countries whose capacity to generate savings falls short of their indigenous investment opportunities.

But the abolition of exchange controls has not merely rewritten the rules for the conduct of economic policy. It has also rendered ineffective any form of direct national controls on credit. For in a world in which capital can flow freely, the effect of such controls would merely be to drive lending offshore.

This other important side-effect of the abolition of exchange controls links with the second of the two main acts of financial deregulation in the UK: the collapse of the building societies' cartel.

Unlike exchange control abolition, this was not brought about by any action by the government. Although philosophically in favour of it, I always feared the short-term consequences. It happened as a result of growing competition among the bigger building societies themselves, followed by the invasion of the mortgage lending business by the banks.

The collapse of the building societies' cartel, under which mortgage rates were kept well below market clearing rates, and advances were rationed by a queuing system, thus occurred in a new world in which direct credit controls were out of the question, and the only checks on excess were the price of credit, which the government could control, and prudence, which it could not.

The consequent explosion of lending and of spending financed by lending, both for consumption and investment, private and business, on an unprecedented and unforeseen scale is now a commonplace explanation of the switchback course the UK economy has followed in recent years.

Compared with the two main acts of deregulation I have identified, the other eight had little real impact, since the restrictions they abolished were either ineffectual (particularly, in the case of the corset, following exchange control abolition) or technical or (as in the case of Big Bang) not directly connected with the quantum of bank and building

society lending at all. In looking at this period, it is important not to be parochial. Of the seven big industrial nations that comprise the G7, three – the UK, the US and Canada – have been undergoing a recession of a remarkably similar nature. These are also the three economies that have travelled furthest along the road to financial deregulation.

There always has been an economic cycle. But with credit facilitated by financial deregulation, these three economies experienced a particularly virulent form of credit cycle. In other words, individuals and companies came to borrow excessively. And while this was bound to be a self-correcting process (which the authorities can by their monetary policy to some extent expedite), the correction inevitably involves a period of recession.

Why the degree of excess in the first place, though? One important reason is that the economic upswing had continued for so long that too many borrowers and lenders thought that it would go on forever.

Clearly, with hindsight, the UK authorities – and I accept my prominent part in this, although I was by no means alone – greatly underestimated the demand effect that deregulation, a supply side reform, was to have.

The banks, for their part, only dimly recognised the extent of their vulnerability to the credit cycle. As interest rates rose, home buyers inevitably cut back on purchases in the high street to keep up with mortgage payments.

Thus by fueling the housing boom with easy lending, they were inadvertently undermining the quality of their lending to the smaller, more vulnerable end of the corporate sector.

What, then, are the lessons?

First, a financially deregulated economy, while more efficient and more dynamic, is less stable, by virtue of the credit cycle, which will never disappear completely. Second, recognising this, borrowers need to exercise prudent self-discipline and lenders to develop a far more sophisticated risk analysis than they have hitherto found necessary. And third, what we have gone through in this country is to a considerable extent a once-for-all occurrence: the change from a financially regulated to a financially deregulated economy. Others still have this in store.

The author was chancellor of the exchequer 1983-88. This is an edited text of a speech delivered to the Chartered Association of Certified Accountants. It appears this week in *Certified Accountant*, the association's journal.

Andrew Adonis on the LSE's plan for a new home

Enhanced prospects by the riverbank

The London School of Economics' bid to move to County Hall, the now-defunct Greater London Council's palatial home which faces the Houses of Parliament across the Thames, is likely to move a significant step closer to fruition today.

If, as expected, the High Court rejects an attempt by Lambeth council, the Labour-controlled planning authority, to quash a planning consent for the site granted by the government, the way will be open for Lambeth to consider the LSE's plans on their merits. And those, most observers agree, are considerable.

The LSE scheme, masterminded by its ebullient director, Mr John Ashworth, represents perhaps the boldest university venture of the last decade. If it succeeds, it will not merely double the existing capacity of the LSE: it will give the School – as its inmates term it – a prime national site from which to project itself as Europe's pre-eminent social science university.

Some fairly complex manoeuvring remains before the School can decamp from its present cramped and tatty premises in Houghton Street, off Aldwych. Since the abolition of the Inner London Education Authority, County Hall's last tenant, in 1990, the site has lain with the London Residuary Body, to dispose of to the financial benefit of the Greater London boroughs.

To maximise that benefit, the LRB continues to look favourably on another scheme which – the High Court permitting – already has planning consent. Under it, the grade II* listed Riverside Build-

ing would be converted into a hotel, residential and conference complex, with the rest of the site redeveloped for office and retail use. Problem: no developer, since a Japanese-led consortium collapsed in 1990.

Under the LSE's plans, the Riverside Building would accommodate the core of the LSE. Of the other three blocks on the site, one would house the British Library of Political and Economic Science, while the other two would be designed as a "social science park". The idea is to surround the School with organisations growing and benefiting from its research activities, particularly in political, economic and social research and forecasting.

In addition to renting offices to professional firms such as stockbrokers, accountants and market researchers, Mr Ashworth speculates about prospects for consulting and spin-off companies. He cites existing activities like the School's Decision Analysis and Business History units. The concept has been pioneered in the purely scientific disciplines, such as Cambridge Science Park. It would be novel for the social sciences.

The LSE's planning application is to be considered by Lambeth in a month's time. If it goes through, a formal approach to the LRB will follow.

Mr Ashworth is offering well below the commercial price for the site. For him to be able to move at all, some government financial help will almost certainly be needed as part of a swap arrangement for Houghton Street. But for the LRB, the LSE is at least a buyer, and anyway, the LRB ceases to exist later this year, when (bizarrely) County Hall looks set to revert to Bromley council to dispose of, if unsold.

By then elections to the House across the river will have taken place. But even if Mr Neil Kinnock is the new landlord, Labour has been careful to dismiss ideas of a bloated London bureaucracy. Ms Margaret Hodge, Labour leader of the Association of London Authorities, talks of a new Greater London Authority with a hundred or so officials. They could be better accommodated in smaller premises, perhaps using County Hall's imposing council chamber.

"If we secure County Hall, our ability to expand and become Europe's leading social science institution will be immeasurably enhanced," says Mr Ashworth. "That ought to appeal to politicians, businessmen and all sections of the London community."

His plans for the LSE's future are not without their critics. Some in the School resent the emphasis he places on postgraduate studies, to which he intends the bulk of extra resources to be devoted. Furthermore, more than 40 per cent of the students, mainly at postgraduate level, already come from outside the European Community (LSE: Let's See Europe, goes the gag), and that's enough, they say.

But most at the LSE recognise that County Hall has one of the greatest opportunities in its history. As for its prospective near-neighbours, at least one – the Archbishop of Canterbury at Lambeth Palace – is full of enthusiasm. Perhaps at the School's centenary 1995 a neighbourly *Te Deum* would be in order.



County Hall: the LSE says it would enhance The School's image

LETTERS

The proper economic observation

From Dr David Morrison.

Sir, Observer ("Guru glut" January 26) has clearly developed some new skills in word manipulation. The column claimed that I remarked: "It seems like an inefficient use of time to try to assess economic pressures." He is obviously referring to what I wrote on January 16, in an article on exchange rates, which was: "It seems like an inefficient use of time to try to assess economic pressures on the ERM since even if they were analysed correctly there would be no reason to expect the appropriate movement in a currency's price."

The latter and correct quote is a proper economic observation that if you have a fixed or semi-fixed exchange rate regime in place then underlying economic pressures will not be reflected fully in movements in the regime's exchange rates. They may be reflected in the price of bonds and equities or in the performance of the real economy (and time should be spent analysing those variables); but the exchange rate cannot move freely if it is not free to move. Observer's incomplete and, consequently, inaccurate use of my quote is sad.

David Morrison,
chief international economist,
Goldman Sachs International,
Peterborough Court,
133 Fleet Street,
London EC4A 3BB

British red tape a barrier to trade with Poland

From Mr Andrew Michell.

Sir, Your leader, "The way ahead for Poland" (January 21), draws attention to the remarkably quick privatisation of its retail, wholesale and service sectors. The difference from even one year ago is dramatic and you rightly pinpoint the Polish entrepreneurial spirit in achieving this.

What is perhaps less understood in the west is that this transformation has been achieved following the dismantling of Polish import controls and the lifting of visa restrictions on Polish businessmen in most EC countries.

The effect is visible at Frankfurt airport where one now constantly hears the Polish language spoken; snippets of conversations about commodities, prices, discounts, transport costs – all the tiny details which are the oil of a modern retail system. It is also visible on the motorways of western Europe, where Polish registered trucks move the goods which ultimately appear on the shelves in Polish shops.

Now, the same entrepreneurial spirit which has transformed the retail sector is beginning to have an effect on manufacturing. By-passing the moribund state industries, individuals and groups are setting up factories to produce industrial and consumer goods which a modern society needs. Everything from satellite TV dishes to electric power cables,

plastic bottles and petrol pumps. To do this, they need modern production equipment.

Where do these entrepreneurs buy their equipment? Naturally, they buy from suppliers to whom access is easiest. A Polish businessman intent on establishing a plant for making plastic bottles for soft drinks, gets into his car and drives, without hindrance, to German, Italian and French potential suppliers.

To go to Britain, though, he still needs a visa. And to get this, he must firstly obtain a written invitation from a British company, then he must submit an application at the British consulate in Warsaw, then he has to queue for hours to suffer a personal interview and finally weeks, or months later (or sometimes never) he gets a visa. Why should he bother himself with the trouble and humiliation? Britain is further away and there are few products which Britain makes which cannot be bought closer.

Poland is a country of 40m people ranking in size as one of Europe's largest economies. It has a well-educated industrialised population, it is investment starved and it has an entrepreneurial business class which is buying now! Mostly they are not buying in Britain. Andrew Michell,
chairman,
Michell Instruments,
Unit 3, Nuffield Close,
Cambridge CB4 1SS

Wasting time on languages

From Mr Alan Tomlinson.

Sir, It is hard not to share Mr Calvert's surprise at the lack of interest displayed by UK companies in employing UK nationals with a good command of the Japanese language ("Does UK industry speak the right language?" January 15).

No doubt he has taken at face value the repeated exhortations from the leaders of British industry to master the languages of our chief trading competitors. As usual, however, actions speak louder than words, as is illustrated by a glance at the DTI's own publication, *Opportunity Japan: British Company Success Stories in Japan*. From Sir Paul Girolami of Glaxo we learn that "... Glaxo management and employees in Japan are all Japanese..." while Richard Giordano of BOC inspires all budding linguists with the observation that "... you must have people on the ground in Japan who speak the language. You can do it with westerners but it is better to do it with Japanese..."

The message from British industry is loud and clear Mr Calvert – give up, you're wasting your time.

Alan Tomlinson
10 Peterborough Avenue,
Grantham,
Lincolnshire, Leicestershire
Upminster, Essex RM14 3LL

Fax service
LETTERS may be faxed on 071-673 3895.
They should be clearly typed and not handwritten. Please let our machine for fine resolution.

All not lost in family planning

From Dr Malcolm Potts.

Sir, How difficult it is to deal sensibly with family planning. The FT survey on Egypt (January 21) has a story headlined "Lost 20m condoms"; but it fails to mention the progress made in family planning.

Few things are more important for the future of Egypt than slowing the growth of human numbers: there are in more births than deaths every nine months and the population is likely to double by the year 2020. Fortunately, Egyptians want smaller families. Fertility is declining and a recent survey found about half of all couples are now using modern contraceptives. This is the result of a successful partnership between the govern-

ment of Egypt, non-governmental bodies, the private sector and international donors.

Indeed, the demand for contraception in the developing world is so strong that the lost condoms given such prominence in the FT may have been illicitly sold to neighbouring countries. This is embarrassing for the monitors of US Agency for International Development, but the contraceptives almost certainly continued to save lives and plan families; it is neither statistically plausible nor culturally likely that every other Egyptian is playing with an odd-shaped, lubricated balloon.

Malcolm Potts,
Family Health International,
Cairo, Egypt

Part time solution for women

From Ms Mary Clarkson.

Sir, I fear Valerie Amos (Letters, January 21) has too negative a view of part-time employment in the UK. While child care undoubtedly is a crucial factor influencing the decision of women to resume work part-time, there is evidence that demand for part-time work exceeds supply. Even with good child care facilities, many women find it difficult to combine work demands with family commitments. Part-time work offers a solution to this dilemma.

Both the IBS report, *Recruiting and Retaining Women*, and Susan McRae's study for the Policy Studies Institute, *Maternity Rights in Britain*, point to a demand by working mothers

for more flexible working arrangements, particularly part-time and job-share opportunities. Some large retail companies are now offering part-time work at managerial level to meet the demand of their female employees returning to work after maternity leave.

To imply that part-time is invariably low-paid and an alternative to a career will do nothing to increase part-time opportunities for those women particularly in managerial and professional jobs, for whom it offers the only means of continuing their careers.

Mary Clarkson,
employment research executive,
Institute of Directors,
116 Pall Mall, London SW1

the world. In 1991, BNP is the n°1 bookrunner for French domestic bonds. BNP would like to thank all the borrowers for their support and extends to them and all its clients throughout the world its best wishes for 1992.

BNP leader in the French domestic bond market.

With 49 new issues in 1991, BNP is the n°1 bookrunner for French domestic bonds.*

BNP would like to thank all the borrowers for their support and extends to them and all its clients throughout the world its best wishes for 1992.

*Source: Opinion France

- AÉROSPATIALE
- AIR FRANCE
- AUXILIAIRE DU CRÉDIT FONCIER DE FRANCE
- BANQUE EUROPÉENNE D'INVESTISSEMENT
- BANQUE FRANÇAISE DU COMMERCE EXTERIEUR
- CAISSE AUTONOME DE REFINANCEMENT
- CAISSE DE REFINANCEMENT HYPOTHECAIRE
- C.E.P.M.E.
- CHARBONNAGES DE FRANCE
- COMPTOIR DES ENTREPRENEURS
- CRÉDIPAR

- CRÉDIT FONCIER DE FRANCE
- CRÉDIT LOCAL DE FRANCE
- CRÉDIT NATIONAL
- ÉLECTRICITÉ DE FRANCE
- FINANSOER
- FLORAL
- FRANCE TÉLÉCOM
- GOBTP
- LA POSTE
- SAPAR
- SNCF
- SOVAC

BNP Banque Nationale de Paris.
World banking is our business.

January, 1992

Crossland has 44 branches in the New York area plus another 32 branches in Florida, five in New Jersey and one in Utah.

COMPANIES AND FINANCE

Grattan purchase causes problems for Otto Versand

By John Thornhill

OTTO Versand, the German mail order group which last spring bought the Grattan mail order business from Next for £165m, is struggling to make the acquisition work in the face of the recession.

Mail order industry sources suggest the Bradford-based company has been losing agents and market share and is heading for a loss of more than £30m in the current financial year.

At the beginning of the year, Grattan caused ructions with some of its UK suppliers by adopting a far more aggressive approach and unilaterally imposing harsher terms of credit.

Otto is believed to be sourcing an increasing proportion of its UK suppliers from its existing supplier base in Germany.

Grattan also provoked discontent among its workforce this month when it announced that it intended to change bonus payments for 600 of its 4,000 workforce, thereby reducing their weekly income by an average of £20.

This led to a dispute with Usdaw, the shopworkers' union, which will be referred to a tribunal today.

Grattan will not comment on its trading performance now it

forms part of a private international group. But Mr Norman Finnigan, Grattan personnel director, said: "Like the rest of the mail order and high street retailing markets we are finding trading very much more difficult than in previous years."

In the half-year to July 31 1990, Grattan made operating profits of £5.7m.

Mr Finnigan added that Otto Versand was operating Grattan on a "very decentralised basis".

"Grattan is making these changes in response to the very difficult trading conditions. It has nothing to do with being owned by Otto Versand," he said.

Otto's rivals in the UK believe that although there may be a period of hiatus while it gets to grips with Grattan, the German company will emerge as a formidable competitor in the UK market.

Grattan is a highly sophisticated operator and runs the biggest group of mail order companies in the world.

Its preference for direct marketing techniques in contrast to the traditional agency approach is seen by many as being the way forward for the UK mail order industry.

Sir Peter Walker denies any knowledge of MCC scandals

By Andrew Jack

SIR PETER Walker, the former Secretary of State for Wales who resigned from Maxwell Communication Corporation last summer shortly before he was due to become chairman, yesterday stressed that he had no knowledge of the scandals that have since emerged from within the group.

He also said that his resignation followed a request from the Maxwells - which reflected his own recommendations - and was not the result of any confidential information he had gathered on the state of the group's finances.

Sir Peter confirmed that he had been paid £100,000 - his first year's salary under a three-year contract as chairman - and was also allowed to keep the Mercedes saloon valued at more than £30,000 that came with the job and which he had taken in place of his own car.

He said he was offered the job as chairman of MCC at the start of 1991 "much to my surprise" after an informal dinner he held for Kevin Maxwell and his wife at his home. Sir Peter believes Kevin probably wanted to assert his control over MCC.

Sir Peter's conditions were that he could select four non-executive directors and that Mr Robert Maxwell resigned from the main board and all of MCC's subsidiaries. Sir Peter wanted a "totally conventional business with everything disclosed".

"The job did not attract me at first," he said. "But it was quite an exciting challenge to de-Maxwellise a vast publish-



Sir Peter: allowed to keep his company Mercedes

ing house... there was a great intellectual attraction."

He only met the late Mr Maxwell occasionally, and clashed with him on one occasion when he received a letter summoning him to a board meeting to discuss the accounts at just 24 hours' notice. Sir Peter could not attend at such short notice. "I sent him a sharp note back," he said.

During the period since joining the board as a non-executive director on April 2, he spent much of his time travelling to MCC subsidiaries for presentations in the UK and the US.

He concluded that the US companies were "marvellous and well run", but that in the UK there was "nothing of importance", no cash to make acquisitions and little scope for

growth. "The idea of managing the group from Holborn seemed absolutely crazy," he said. "I said if I were you, I would turn MCC into a totally American group, call it Macmillan and reduce the family equity."

Sir Peter was then told on July 11 last year that Mr Robert Maxwell had decided to take action along these lines. There was therefore little need for him to continue as chairman, and he said he was offered one year's salary and the company car.

He had never seen any figures concerning the MCC pension fund, which did not fall within his responsibility. He attended one meeting with the auditors to approve the 1991 accounts and had no reason to doubt them.

Howden pays £3.4m for two acquisitions

By Tim Coone in Dublin

Howden Group, the Glasgow-based engineering concern, is paying £3.35m for two acquisitions in the Netherlands and Hong Kong.

It is acquiring the remaining 50 per cent of Ventilatoren Sloco Howden for £1.85m (£2.03m), subject to adjustment following audit of the 1991 accounts. VSH makes cooling fans and a range of axial fans for the tunnel ventilation and power markets.

It is also acquiring 70 per cent of HD Engineering and the right to buy the remaining 30 per cent by 1999. HDE, based in Hong Kong, makes drilling rigs and other components for the construction industry. The purchase price is HK\$19m (£1.36m) and a further profit-related cash consideration of up to HK\$13m may be payable.

The consideration will be met by the allotment of 6.68m ordinary shares, conditionally placed with institutional investors at 62p each.

Saatchi US buy

Saatchi & Saatchi has acquired the outstanding shares in GDLW, an advertising agency based in Houston, Texas. It will be merged with Campbell-Mithun-Esty to give significant cost savings.

Consideration is \$3m (£1.6m) to be satisfied by 13.07m shares. Further unconditional payments will be made over the next two years of \$20,000.

Irish shipping group to acquire B&I Ferries

By Tim Coone in Dublin

SHAREHOLDERS in Irish Continental Group, the Dublin-based shipping company, have approved an £8.5m (£7.9m) takeover of B&I Ferries, the loss-making state-run shipping company which operates passenger and cargo services across the Irish Sea.

The acquisition makes ICG the principal ferry operator between Ireland and the UK and the continent. In recommending the deal, the board said: "Because ICG is predominantly a passenger operation, the acquisition will reduce the seasonality of the overall business."

B&I's turnover is divided approximately 40:60 between passenger and cargo revenues. Under the deal, the government is to assume £35m of B&I's debts, while ICG will obtain assets worth £18m.

The government turned down a management buy-out offer by B&I's staff last year in favour of the ICG offer.

Sea Containers called on to 'stop dithering'

Packet, first launched its bid.

He added that there had been only limited progress on the extension of trading links and that neither party considered there was a "reasonable prospect of reaching agreement on the major issues in the foreseeable future."

Mr Corlett called on SeaCon to make a bid which reflected fully the value of Steam Packet. In 1990 it offered 11p per share compared with last Friday's close of 200p.

WITH THE passing of the three-month standstill agreement between Sea Containers and The Isle of Man Steam Packet Company, Mr Norman Corlett, chairman of the latter company, has written to shareholders, exhorting Sea Containers "to stop dithering and make clear its position".

He said that it was now some 19 months since SeaCon, the cargo equipment and ferry company which currently owns 41 per cent of Steam

Packet, first launched its bid. He added that there had been only limited progress on the extension of trading links and that neither party considered there was a "reasonable prospect of reaching agreement on the major issues in the foreseeable future."

Mr Corlett called on SeaCon to make a bid which reflected fully the value of Steam Packet. In 1990 it offered 11p per share compared with last Friday's close of 200p.

WITH THE passing of the three-month standstill agreement between Sea Containers and The Isle of Man Steam Packet Company, Mr Norman Corlett, chairman of the latter company, has written to shareholders, exhorting Sea Containers "to stop dithering and make clear its position".

He said that it was now some 19 months since SeaCon, the cargo equipment and ferry company which currently owns 41 per cent of Steam

Packet, first launched its bid. He added that there had been only limited progress on the extension of trading links and that neither party considered there was a "reasonable prospect of reaching agreement on the major issues in the foreseeable future."

Mr Corlett called on SeaCon to make a bid which reflected fully the value of Steam Packet. In 1990 it offered 11p per share compared with last Friday's close of 200p.

WITH THE passing of the three-month standstill agreement between Sea Containers and The Isle of Man Steam Packet Company, Mr Norman Corlett, chairman of the latter company, has written to shareholders, exhorting Sea Containers "to stop dithering and make clear its position".

He said that it was now some 19 months since SeaCon, the cargo equipment and ferry company which currently owns 41 per cent of Steam

Packet, first launched its bid. He added that there had been only limited progress on the extension of trading links and that neither party considered there was a "reasonable prospect of reaching agreement on the major issues in the foreseeable future."

Job cuts and closures at Sun Alliance subsidiary

By Andrew Jack

LEGAL PROTECTION Group, the legal expenses insurer and a subsidiary of Sun Alliance, is to close all of its five regional sales offices and make 37 people redundant out of a total of 400.

The move follows a recent review of the structure of the company and the announcement by Sun Alliance last Friday that it plans to cut 800 jobs across the group as part of a rationalisation programme.

Mr Brian Raincock, who founded the company in 1977, loses his job as group managing director. He will become a consultant to the parent company on terms still to be determined.

Mr Malcolm Gilbert, finance director who will become man-

aging director, said the costs of the reorganisation would be nearly £1m.

He stressed that the company would continue to operate its existing services, including commercial and personal legal expenses and indemnity insurance, and a 24-hour international telephone assistance line.

LPG generated an estimated £12m of income during the 1991 year but failed to make a profit.

Mr Gilbert believed LPG would make a small profit in the current year if the costs of restructuring were excluded.

The company's headquarters in Sutton, Surrey, and administrative offices in Halifax and the City will continue to operate.

Crest Nicholson's £3.8m sale helps reduce gearing

CREST Nicholson, the troubled Surrey-based housebuilding and commercial property development group has made further progress in reducing its gearing by the sale of two commercial properties for £3.8m.

The two properties, retail developments at Angel Place in Neath and Baxtersgate in Doncaster were sold for £1.28m and £2.5m respectively.

The latest disposals continue the strategy put in place last year after the group recorded a near-£34m loss for the half-year, made provisions totalling £21m against falling property values and saw the departure of Mr Roger Lewis, its chief

executive. Crest's plan to turn assets into cash has been implemented by Mr John Callcut, who replaced Mr Lewis as chief executive.

After disposals totalling almost £50m, Crest's net borrowing has fallen to around £50m, down from a peak level last year of £115m. Gearing is now down to around 45 per cent from a peak of over 80 per cent.

Building analysts expect Crest to report losses of over £50m when the group unveils its preliminary results next month. These are expected to include more provisions against falling property values.

Water wars dominate acquisitions

The international mergers and acquisitions scene was dominated last week by Europe's water wars, writes Brian Bollen. The offer by Swiss food group Nestlé and French bank Indosuez for Source Perrier, the French mineral water company, was the biggest bid of the week by far.

The offer is being interpreted as further confirmation of the arrival of the hostile bid in continental Europe, and as an example of how modern European takeover strategy is evolving, combining Anglo-Saxon opportunism with continental structures, attitudes and regulation. It is also being seen as a setback for the ambitions of Italy's Agnelli family in the European food industry. The family, which is currently bidding for Exor, Perrier's parent company, will apparently not be muddying the waters still further by launching a counter-bid

for Perrier.

Elsewhere, UK food and household products group Reckitt & Colman is selling its low-margin US-based Durkee-French spice and seasoning business as part of its strategy of concentrating on higher-margin, branded consumer businesses. Reckitt, which is also to sell its Canadian spice business to Burns Philp of Australia, will use the proceeds to cut debt.

British Petroleum's sale of its Egyptian oil production assets to Spain's Repsol Exploration continues its drive to focus on core exploration areas and withdraw from countries where it has not reached critical mass.

Acquisitive Birmingham-based architectural products group Newman Tonks is continuing its policy of expansion and international diversification by buying Moller & Auster, the Norwegian locks and security systems company.

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Nestlé (Switzerland)	Source Perrier (France)	Soft drinks	£1.38bn	Hostilities commence
Repsol Exploration (Spain)	Assets of BP (UK)	Oil	£70m	BP exiting Egypt
Burns Philp (Australia)	Durkee-French (US)	Spices	\$44m	Reckitt & Colman disposal
Kanematsu (Japan)/Goldwin (Japan)	Fischer (Austria)	Sports goods	£7.4m	Jointly buying 31%
Newman Tonks (UK)	Moller & Auster (Norway)	Controls	£5.5m	NT continues internationalisation
John Brown (UK)	Sachaud & Bossoy (France)	Engineering design	est £5m	Strengthening continental operations
British Vita (UK)	Norma Boxmeer (Holland)/Sporla (Sweden)	Bedding/fibres	£5m	Combined consideration
T&N (UK)	Gleitlagerwerk Osterweck (Germany)	Bearings	£2m	"Important" strategic move
Electrolux Autolux (Sweden)/NSK (Japan)	JV	Car safety	n/a	Air bag supply venture
Friends Provident (UK)	Gambi Azzoni Sim (Italy)	Stockbroking	n/a	20% of new group

Source: FT Mergers & Acquisitions International

NOTICE OF EARLY REDEMPTION
Metropolitan Estate and Property International N.V.
(the "Company")
US\$ 35,000,000 8 1/4 per cent Convertible Bonds 1996 (the "Bonds")
Guaranteed by
MEPC plc (the "Guarantor")
Conversion Right expiry date: 21st February 1992
Redemption Date: 28th February 1992

Notice is hereby given to the holders (the "Bondholders") of the Bonds constituted by a trust deed dated 5th August 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the Trustee), that in accordance with Condition 5 (c) of the Bonds, the Company intends to redeem all the outstanding Bonds on 28th February 1992 ("the Redemption Date"). The Bonds will be redeemed at par together with interest accrued to the Redemption Date. The right of conversion may be exercised in relation to the Bonds (Bonds delivered for conversion should be delivered with all unamortised Coupons appertaining thereto, failing which the Bondholder must pay to the Paying Agent an amount equal to the face value of any missing unamortised Coupons) up to and including but not after the close of business on the fifth business day before the Redemption Date in accordance with Condition 6 of the Bonds.

Payments will be made against surrender of Bonds (Bonds should be presented for payment together with all unamortised Coupons relating thereto, failing which the amount of any missing unamortised Coupons will be deducted from the sum due for payment) at the specified office of any of the Paying Agents. Such payments will be made in New York City in US Dollars or, at the option of the holder, at the specified office of any Paying Agent by transfer to a US Dollar account maintained by the payee with, or by US Dollar cheque drawn on, a bank in New York City, subject in each case to any fiscal or other laws or regulations applicable thereto. Bonds and Coupons will become void unless presented for payment within periods of 10 and 5 years respectively from the Relevant Date as defined by Condition 8 of the Bonds.

AVAILABILITY OF DOCUMENTS

Copies of the Trust Deed may be inspected by Bondholders from the specified office of the Paying Agents given below.

Principal Paying Agent

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
23 Wall Street
New York
N.Y. 10015

PAYING AGENTS

Morgan Guaranty Trust
Company of New York
1 Angel Court
London EC2R 7AE
J.P. Morgan Nederland
Landbouwers N.V.
Tasselschadestraat 12
Amsterdam 1054 ET
Morgan Guaranty Trust
Company of New York
35 Avenue des Arts
B-1040 Brussels

Morgan Guaranty Trust
Company of New York
Mainzer Landstrasse 46
6000 Frankfurt-Am-Main
Morgan Guaranty Trust
Company of New York
Stockenstrasse 38
P.O. Box 474
8022 Zurich
Caisse d'Epargne de l'Etat
1 Place de Metz
Luxembourg (L-2954)

Bondholders whose Bonds are held by Euro-clear or CEDEL S.A. should contact the following for information:

Euro-clear:

Custody Operations Department (telephone Brussels (322) 519 1211
telex 61025)

CEDEL:

Corporate Action Department (telephone Luxembourg (352) 448 821
telex 2791)

This Notice has been approved for the purposes of S.57 of the Financial Services Act 1986 by Cazenove & Co., a member firm of the Securities and Futures Authority and of the London Stock Exchange.

NOTICE OF EARLY REDEMPTION
Metropolitan Estate and Property International N.V.
(the "Company")
AS 12,500,000 8 1/4 per cent Convertible Bonds 1996 (the "Bonds")
Guaranteed by
MEPC plc (the "Guarantor")
Conversion Right expiry date: 21st February 1992
Redemption Date: 28th February 1992

Notice is hereby given to the holders (the "Bondholders") of the Bonds constituted by a trust deed dated 28th October 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the Trustee), that in accordance with Condition 5 (c) of the Bonds, the Company intends to redeem all the outstanding Bonds on 28th February 1992 ("the Redemption Date"). The Bonds will be redeemed at par together with interest accrued to the Redemption Date. The right of conversion may be exercised in relation to the Bonds (Bonds delivered for conversion should be delivered with all unamortised Coupons appertaining thereto, failing which the Bondholder must pay to the Paying Agent in Australian Dollars an amount equal to the face value of any missing unamortised Coupons) up to and including but not after the close of business on the fifth business day before the Redemption Date in accordance with Condition 6 of the Bonds.

Payments will be made against surrender of Bonds (Bonds should be presented for payment together with all unamortised Coupons relating thereto, failing which the amount of any missing unamortised Coupons will be deducted from the sum due for payment) at the specified office of any of the Paying Agents. Such payments will be made in New York City in US Dollars or, at the option of the holder, at the specified office of any Paying Agent by transfer to a US Dollar account maintained by the payee with, or by US Dollar cheque drawn on, a bank in New York City, subject in each case to any fiscal or other laws or regulations applicable thereto. Bonds and Coupons will become void unless presented for payment within periods of 10 and 5 years, respectively, from the Relevant Date as defined by Condition 8 of the Bonds.

AVAILABILITY OF DOCUMENTS

Copies of the Trust Deed may be inspected by Bondholders from the specified office of the Paying Agents given below.

Principal Paying Agent

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
23 Wall Street
New York
N.Y. 10015

PAYING AGENTS

Morgan Guaranty Trust
Company of New York
1 Angel Court
London EC2R 7AE
J.P. Morgan Nederland
Landbouwers N.V.
Tasselschadestraat 12
Amsterdam 1054 ET
Morgan Guaranty Trust
Company of New York
35 Avenue des Arts
B-1040 Brussels

Morgan Guaranty Trust
Company of New York
Mainzer Landstrasse 46
6000 Frankfurt-Am-Main
Morgan Guaranty Trust
Company of New York
Stockenstrasse 38
P.O. Box 474
8022 Zurich
Caisse d'Epargne de l'Etat
1 Place de Metz
Luxembourg (L-2954)

Bondholders whose Bonds are held by Euro-clear or CEDEL S.A. should contact the following for information:

Euro-clear:

Custody Operations Department (telephone Brussels (322) 519 1211
telex 61025)

CEDEL:

Corporate Action Department (telephone Luxembourg (352) 448 821
telex 2791)

This Notice has been approved for the purposes of S.57 of the Financial Services Act 1986 by Cazenove & Co., a member firm of the Securities and Futures Authority and of the London Stock Exchange.

MOULINEX
GROUPE
MOULINEX
Strong business activity in 1991

Within a relatively stagnant worldwide economy during the second half-year, the Group's turnover, on a comparable basis, increased by 11.6% in relation to 1990.

Provisional turnover (in millions of French francs)	Including Krupps 1991	excluding Krupps 1991	1990	%
Consolidated turnover	8,330	6,638	5,964	+11.6%
Moulinex S.A. turnover		5,160	4,528	+14.0%

For the Moulinex brand, good sales performance was reached in Spain, Portugal, Great Britain, Denmark, Sweden and on the North American and Middle East markets.

For Krups, in spite of the business slump in Germany and America, this brand's major markets, the introduction of new products maintained turnover at the 1990 level.

1991, which saw the integration of Krups, was a good year for the Group worldwide.

Ssangyong Cement Industrial Co., Ltd.

(Incorporated in the Republic of Korea with limited liability)

Notice to the Holders of the Outstanding

U.S. \$70,000,000

3 per cent Convertible Bonds due 2005

(the "Bonds")

of

Ssangyong Cement Industrial Co., Ltd.

(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds pursuant to the provisions of the Trust Deed constituting the Bonds that as of 3rd January, 1992, being the Effective Date, the Bonds may lawfully be converted into fully paid and non-assessable shares of common stock of the Company under applicable Korean law. The conversion period in relation to the Bonds shall commence on 27th January, 1992.

27th January, 1992

Ssangyong Cement Industrial Co., Ltd.

(the "Company")

COMPANIES AND FINANCE

Profits fall at Exxon, Mobil and Chevron

By Karen Zagor in New York

THE RECESSION'S impact on oil companies was reflected in the fourth-quarter results of Exxon, Mobil and Chevron, which all reported sharply lower earnings for the period.

Following Iraq's invasion of Kuwait, made earnings comparisons particularly difficult for the three months.

Exxon, the world's biggest oil company, unveiled a 28 per cent drop in fourth-quarter earnings, but posted a 12 per cent improvement in net income for the year.

The company blamed the drop in fourth-quarter earnings on exceptionally high prices for the corresponding 1991 quarter after the invasion of Kuwait. The decline also reflected weak gas prices in the US and lower production of liquids and natural gas.

In the latest quarter, Exxon earned \$1.22bn or 69 cents a share against \$1.55bn or \$1.22 a share in 1991.

Exxon's full-year net income

climbed to \$5.6bn or \$4.45 a share from \$5.01bn or \$3.96. Revenues were flat, at \$118.34bn compared with \$118.94bn a year ago.

Mr Lawrence Rawl, chairman, said all the company's earnings growth in the year and 75 per cent of its profits had come from overseas. "The company's foreign refining and marketing operations were well-positioned to respond to rapidly changing market conditions, particularly in the first quarter when essentially all of this year's increase in earnings was achieved."

During the year, crude oil prices fell by \$10-a-barrel, cutting into Exxon's profits. Earnings were also hit by sluggish natural gas prices in the US and weak markets for chemicals, coal and copper.

Mobil, the second biggest US oil and gas group, posted fourth-quarter earnings of \$401m or 97 cents a share, up from \$383.6m in 1991's \$652m or \$1.58 a share. Stripping out one-time items, fourth-quarter operating earn-

ings were \$389m, down 51 per cent from \$797m last year.

Mobil's fourth-quarter revenues fell 24 per cent to \$16.63bn from \$21.98bn. Full-year revenues edged 3 per cent lower to \$62.68bn from \$64.47bn.

For the year, Mobil earned \$1.92bn or \$4.65 a share against \$1.93bn or \$4.80. Excluding extraordinary items, earnings for 1991 were \$1.90bn against \$1.92bn last year.

Mr Allen Murray, chairman, said Mobil's operating performance helped offset some of the negative factors in 1991.

Chevron, the fourth biggest US oil company, turned in fourth-quarter earnings of \$39m or 11 cents a share, including extraordinary items of \$244m. A year earlier, Chevron earned \$633m or \$1.80 a share, including one-time charges of \$128m.

For the year, Chevron's earnings fell 40 per cent to \$1.29bn or \$3.89 a share from \$2.16bn or \$6.10 in 1991. In spite of strong gains from the company's foreign operations, Chevron attributed the decline to depressed

natural gas prices and downstream margins in the US.

Chevron had fourth-quarter revenues of \$10.39bn, down from \$13.78bn. Total 1991 revenues were \$40.95bn from \$42.57bn.

Mr Michael Young, an analyst at Smith Barney, said the results met his expectations and provided further evidence that the industry would have a very weak first quarter. "Clearly oil companies are at the depths of a recessionary cycle in all of the major segments," namely chemicals, US and foreign oil and gas, and US and foreign refining and marketing.

These sentiments were echoed by Mr Murray who said: "Unfortunately, 1992 is not off to a good start. There has been no improvement in business conditions. Crude oil prices have remained weak, as have US natural gas prices which are below last year's level, and US downstream margins are very weak."

Mr Young said he had not changed his earnings estimates

for Mobil, Exxon or Chevron. He expects Mobil to earn 80 cents a share in the 1992 first quarter, and \$4.15 a share for the full year. He expects Exxon to earn 85 cents in the first quarter and \$3.90 for the year and Chevron 80 cents in the quarter and \$3.80 in the year.

Imperial Oil, 70 per cent owned by Exxon, and Canada's biggest integrated oil company, is following Petro-Canada and Shell Canada with heavy cuts in downstream operations.

Robert Gibbons reports from Montreal. Imperial posted a 1991 operating loss of C\$36m (US\$31m) on revenues of C\$9.2bn against profits of C\$131m in 1990. But after gains on asset sales and accounting adjustments, net profits were C\$182m or 84 cents a share against C\$258m or C\$1.34 a share.

Imperial will probably close two small refineries and several hundred retail petrol outlets. Staff will be cut from the present 11,500. Details will be released next month.

Macy's close to filing for Chapter 11 protection

By Martin Dickson in New York

R.H. MACY, the New York-based department store chain, is widely expected to file for Chapter 11 bankruptcy protection against its creditors over the next few days, possibly as early as this morning.

The collapse on Friday night of a last-minute bail-out by Mr Laurence Tisch and his Loews Corporation appears to leave the heavily-indebted company with no way of escaping a bankruptcy filing.

Macy's, which was taken private in a 1986 leveraged buy-out and is struggling with \$3.6bn of debt and trading losses, declined to comment over the weekend. However, its officials were believed to be closeted with financial advisers discussing the mechanics of a bankruptcy filing.

Mr Tisch, whose interests range from the CBS media group to insurance and property, offered to inject \$1bn of cash into Macy's. Loews would have paid \$740m for the group's publicly traded bonds and \$80m for virtually all the equity. It would have used between \$200m and \$300m to pay off Macy's suppliers.

The deal collapsed when Prudential Insurance refused to grant better terms to Mr Tisch on the \$911m mortgage it holds on 70 Macy's stores, about half the chain's outlets.

Mr Tisch apparently asked for a cut in interest on the loan from 12 per cent to 9 per cent. Mr Frank McDougal, president of Prudential Mortgage Capital, told the New York Times that "we had many discussions with the Tisch organisation and we were willing to bend and compromise to a certain point, and beyond that it would not have been prudent for us."

A Chapter 11 filing could help the group because it would remove the uncertainty that has surrounded its finances since early this month, when it deferred payments due to trade suppliers in the hope of meeting the provisions of its revolving credit agreement with banks.

Suppliers have since been holding back fresh shipments of goods to Macy's stores.

Toyota plans to buy minority stake in French distributor

By Kevin Done, Motor Industry Correspondent

TOYOTA, the leading Japanese car maker, is planning to buy a minority stake of about 35 per cent in Toyota France, its privately-owned French importer and distributor.

The move follows the acquisition last year by Nissan, the second largest Japanese car maker, of an additional 72.1 per cent stake in Richard Nissan, its French importer/distributor, raising its holding to 81.6 per cent.

The leading Japanese car makers are strengthening control of their distributors in Europe in preparation for the creation of the single European market from the end of 1992. Tighter control will also help them cope with the growing supply of cars from their European assembly plants during the 1990s.

Toyota's first European plant, located at Burnaston near Derby in the UK, begins production in late 1992, as does Honda's car plant at Swindon. Nissan's plant at Sunderland in north-east England, which began production in 1988, is expected to raise car output to 175,000 this year and to 270,000 in 1993.

Toyota France is currently 88.5 per cent owned by Walter Frey Holding of Switzerland, the holding company for the Emil Frey motor distributor and motor retailing group.

Mr Walter Frey, chairman of the family-owned company, said that Toyota had received permission in December from the French authorities to take a substantial minority stake in Toyota France.

The timing of the acquisition and the price were still to be negotiated. The Emil Frey

group would remain the Toyota importer/distributor in Switzerland.

Toyota already owns Toyota Deutschland and Toyota Italia, its German and Italian importer/distributors. It has also acquired a 5 per cent stake in Toyota GB, its UK distributor, which it will raise in stages to 51 per cent by 1995.

Nissan took control of its importer/distributor operations in the UK with effect from the beginning of 1992.

Toyota last year sold 16,831 cars in France, filling its 0.78 per cent quota of the market. France maintains a 3 per cent market share quota on direct vehicle imports from Japan and has limited the Japanese presence to five car makers, Nissan, Toyota, Mazda, Honda and Mitsubishi Motors.

Toyota yesterday strongly denied reports in France that it had made a deal with the French authorities to accept special restrictions on its sales after the end of 1992 in return for French government approval of its plan to take a stake in Toyota France.

Moody's Investors Service, the US rating agency, is reviewing the credit of Nissan Motor in Japan and several units of the automobile maker for possible downgrading. AP-D reports from Tokyo.

The review of the Single-A One rating of Nissan's senior credit affects \$18bn of debt. Moody's cited Nissan's "disappointing business performance, especially in its intensely competitive home market" and concern about the impact on cashflow of plans for heavy investment in plant and equipment.

American Brands advances

AMERICAN BRANDS, the Connecticut-based tobacco and consumer products company, reports after-tax profits of \$16.6m in the fourth quarter of 1991, thanks to strong performance from the tobacco and drinks businesses as well as hardware and home improvements interests, writes Nikki Tait in New York.

The figure compares with a \$7.1m net profit earned in the same period a year earlier, but that was depressed by certain non-operating charges. At the operating profit level, American Brands made \$442.3m in the final quarter of 1991, against \$399.1m in the fourth quarter of 1990.

The results leave the consumer products group posting a \$806.1m net profit for the year, up from \$583.6m in 1990. The shares rose \$1 to \$46 on the news.

American Brands said that the underlying sales and operating profit increase in the tobacco business was 5 per cent, once the sale of a Dutch business was excluded. Operating profits here totalled \$18.8bn.

can Brands made \$442.3m in the final quarter of 1991, against \$399.1m in the fourth quarter of 1990.

The results leave the consumer products group posting a \$806.1m net profit for the year, up from \$583.6m in 1990. The shares rose \$1 to \$46 on the news.

American Brands said that the underlying sales and operating profit increase in the tobacco business was 5 per cent, once the sale of a Dutch business was excluded. Operating profits here totalled \$18.8bn.

can Brands made \$442.3m in the final quarter of 1991, against \$399.1m in the fourth quarter of 1990.

The results leave the consumer products group posting a \$806.1m net profit for the year, up from \$583.6m in 1990. The shares rose \$1 to \$46 on the news.

American Brands said that the underlying sales and operating profit increase in the tobacco business was 5 per cent, once the sale of a Dutch business was excluded. Operating profits here totalled \$18.8bn.

Nordic area bank set to be formed

By Robert Taylor in Stockholm

A NEW savings bank in Sweden is to be created which will be the largest in the Nordic region. The go-ahead for the plan was given at the weekend by the board of Sweden's Sparbankgruppen, the holding company for 10 regional savings banks along with Forsa Sparbanken.

Full details of the proposed new savings bank will be announced today. It is to be called Sparbanken Sverige and have total assets of SKr500bn (US\$86bn). With 14,000 employees and around 800 offices across Sweden, the bank will cover 90 per cent of existing savings bank activity in the country.

A special shareholders' meeting of Sparbankgruppen will be held on March 3 to approve the proposed new savings bank which it is intended will be eventually listed on the stock market.

HK speeds legislation on paperless trading

By Simon Holberton in Hong Kong

HONG KONG took a further step towards paperless trading with the government's decision to bring forward legislation to enable the creation of a central stock clearing and settlements system.

Mr David Nendick, secretary for monetary affairs, said the legislation would be introduced next month. Legislation is needed to insulate the new system from Hong Kong's existing insolvency laws - thereby guaranteeing the integrity of the netting and settlement operations of the system.

The share trading and settlements system, which the Hong Kong Securities Clearing Company (HKSCC) will operate, will be based on continuous netting of transactions.

Under current law, if a broker were declared insolvent the receiver could unwind transactions up to six months previous to the insolvency. The change will prevent this and give the HKSCC first charge over securities to be settled.

Hong Kong's new trading system was due to be operational by late 1991, but an earlier attempt to introduce Taurus, Hong Kong has faced technological and institutional problems. Mr Nendick said the system should be operational by the end of this year.

Questions, however, still dog the HKSCC - 50 per cent owned by the Hong Kong Stock Exchange, and 10 per cent each by five banks - concerning risk management and the governance of the company.

It is planned that a fund of HK\$200m will be established to guarantee settlement of share trades in the event of broker default. Some brokers feel this is insufficient to protect against possible default.

Before the system becomes operational the company has to satisfy the Securities and Futures Exchange, Hong Kong's financial watchdog, that there is adequate representation on its board to safeguard the public interest.

CS First Boston appointment

MR Robert Diamond, a senior executive in London for Morgan Stanley, has joined First US investment bank CS First Boston as chief executive of its Far Eastern activities, writes Martin Dickson in New York.

Mr Allen Wheat, 43, who has headed the Pacific operations for the past two years, as well as running the firm's derivatives products business, Credit Suisse Financial Products, will

now concentrate on the latter and also take on responsibility for the bank's worldwide foreign exchange business.

Mr Wheat, who will be based in London, said both businesses had been growing so fast they needed separate chief executives. Mr Diamond, 40, was previously head of fixed income securities trading for Morgan Stanley in London.

Gencor Limited
(Incorporated in the Republic of South Africa)
(Registration number 01/0132/06)
(“Gencor”)

TERMS OF THE RIGHTS OFFERS

Further to the announcement on Tuesday, 21 January 1992, Senbank is authorised to announce, subject to the conditions set out hereunder, that:

- Gencor will raise R1,999 million by way of a rights offer of 199,949,913 new Gencor ordinary shares at 1,000 cents (in the currency of the Republic of South Africa) per share to the holders of Gencor ordinary shares, registered as such at the close of business on Friday, 31 January 1992, on the basis of 17 new Gencor ordinary shares for every 100 ordinary shares held in Gencor at that date.
- Gencor Beherend will raise R1,145 million by way of a rights offer of 127,196,060 new Gencor Beherend ordinary shares at 900 cents per share to the holders of Gencor Beherend ordinary shares, registered as such at the close of business on Friday, 31 January 1992, on the basis of 18 new Gencor Beherend ordinary shares for every 100 ordinary shares held in Gencor Beherend at that date.

The rights offers are subject to:

- The Johannesburg Stock Exchange (“the JSE”) granting a listing of the renounceable (nil paid) letters of allocation and the new ordinary shares in Gencor Beherend and Gencor to be issued in terms of their respective rights offers; and
- The London Stock Exchange (“the LSE”) granting admission to the Official List of the new ordinary shares in Gencor to be issued in terms of its rights offer.

Gencor Beherend and its wholly owned subsidiaries, the controlling shareholders of Gencor, have undertaken to follow and/or to procure the subscription of their rights entitlement to 109,582,125 new Gencor ordinary shares (approximately R1,095 million) pursuant to Gencor's rights offer. Gencor Beherend will underwrite the Gencor rights offer.

South African National Life Assurance Company (“Sanlam”) and companies under its control, the controlling shareholders of Gencor Beherend, have undertaken to follow and/or to procure the subscription of their rights entitlement to 69,623,857 new Gencor Beherend ordinary shares (approximately R627 million) pursuant to Gencor Beherend's rights offer. Sanlam Beheer (Eendoms) Beperk, ultimately a wholly owned subsidiary of Sanlam, will underwrite the Gencor Beherend rights offer.

The rights offer circulars, which will include the renounceable (nil paid) letters of allocation, will, subject to the approval of the JSE and, where applicable, the LSE, be sent to the relevant ordinary shareholders of Gencor and Gencor Beherend on Friday, 7 February 1992.

Johannesburg,
27 January 1992

Merchant bank

SEN BANK
CORPORATE AND MERCHANT BANK
(A division of Bankorp Limited)
(Registration number 54/01539/06)
(Registered bank)

Sponsoring brokers for GENCOR

REPUBLIC OF SOUTH AFRICA:
Martin & Co. Inc.
Davis, Borkum, Hare & Co. Inc.
Ed Herm, Rudolph Inc.
Ivor Jones, Roy & Co. Inc.

UNITED KINGDOM:
Smith New Court Corporate Finance Limited

BANK OF MONTREAL
(A Canadian Chartered Bank)

US\$250,000,000
Floating rate debentures,
series 10, due 1998
(Subordinated to deposits and other liabilities)

Interest rate for the period 27 January 1992 to 27 July 1992 has been fixed at 4.30% per annum. The amount payable on 27 July 1992 will be US\$217.39 against coupon No. 12.

250,000 Floor
Certificates due 1998

The differential interest rate for the above payment period has been fixed at 1.75% per annum. Interest payable on 27 July 1992 per US\$1,000 note will amount to US\$8.85

Agent: Morgan Guaranty Trust Company
JPMorgan

ALLIANCE+LEICESTER

Alliance & Leicester
Building Society

£300,000,000
Floating rate notes 1994

For the three months 24 January 1992 to 24 April 1992 the notes will bear interest at 10.7675% per annum. Interest payable on the relevant interest payment date 24 April 1992 will amount to \$133.86 per \$5,000 note and \$2,677.17 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

MORGAN STANLEY INTERNATIONAL
is relocating

We take pleasure in announcing the successful completion of the final phase in the relocation of our London offices to:

**25 Cabot Square
Canary Wharf
London E14 4QA**

Main Switchboard Numbers:
Telephone: (071) 513 8000 or (071) 425 8000
Facsimile: (071) 513 8990 or (071) 425 8990
Telex: 8812564

For all numbers it is possible to use either prefix -513 or -425.

INVESTMENT BANKING DIVISION
CORPORATE FINANCE
MERGERS & ACQUISITIONS
and CORPORATE RESTRUCTURING
PRIVATE INVESTMENT
REAL ESTATE

FIRM MANAGEMENT
CORPORATE COMMUNICATIONS
LIBRARY AND INFORMATION SERVICE

Telephone: (071) 513 5555 Fax: (071) 513 5800
Telephone: (071) 513 5000 Fax: (071) 513 5300
Telephone: (071) 513 5000 Fax: (071) 513 5300
Telephone: (071) 513 8002 Fax: (071) 513 8980
Telephone: (071) 513 8006 Fax: (071) 513 8980
Telephone: (071) 513 8880 Fax: (071) 513 8972

MORGAN STANLEY
January 27, 1992
A member of The Securities and Futures Authority.

COMMERZBANK OVERSEAS FINANCE N.V.
9 7/8% £50,000,000 Notes due 1992
Redemption as per March 31, 1992

According to § 6 of the Terms and Conditions of the Notes all Notes will be redeemed at par on March 31, 1992.

The Notes will be paid at:

- Commerzbank Aktiengesellschaft, Frankfurt/Main (Principal Paying Agent)
- Commerzbank Aktiengesellschaft, London
- Commerzbank Aktiengesellschaft, Brussels
- Commerzbank International S.A., Luxembourg
- Commerzbank (Switzerland) Ltd., Zurich

The Notes shall cease to bear interest as per March 30, 1992. The coupon as per March 31, 1992 will be paid separately.

Curaçao, January 1992 Commerzbank Overseas Finance N.V.

THE FINANCIAL BOOKMAKERS
FBS WALL ST
Mar 2558/2668 Mar 3220/3242

Call us now on 071-628 7233 or write to us at: 9-11 Grosvenor Gardens, London SW1W 0ND for your free Trading Handbook which gives details on how to speculate TAX FREE on over 90 world futures markets.

FT-SE 100
Where next?
Call for our current views

Bond Futures Fax - FREE 2 week trial
from Chart Analysis Ltd
7 Swallow Street, London W1R 7HD, UK
Interest rate specialists for over 22 years

ask Anne Whitby
Tel: 071-734 7172 Fax: 071-439 4966

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Borrowing costs set to rise at Rosehaugh

THE RESTRUCTURING of Rosehaugh, the heavily indebted UK property company, and its property joint ventures, looks likely to result in higher borrowing costs for these companies.

The restructuring of all of Rosehaugh's debts is due to be completed within a few weeks. As a result, Rosehaugh is expected to have to pay higher margins on its loans, and to have the maturity of these loans extended. Bankers may insist on improving the security on these loans currently secured on partly secured Rosehaugh and Stanhope, the owners of the Broadgate office complex in the City of London, called a halt to their merger talks last week after several months of discussions.

According to data supplied by Rosehaugh, Rosehaugh and its associated companies have the following debt:

● A four-year £250m term loan for Rosehaugh Stanhope Developments (phase 5) and Rosehaugh Stanhope Developments (phase 11) which matures in 1992 and has a margin of 100 basis points over the London interbank offered rate (Libor).

● A three-and-a-half year £26m term loan for Rosehaugh SC, a 50-50 joint venture between Rosehaugh and Shimizu Corp. The loan matures in 1992. The funds are secured on the property with the margin set according to whether the property is pre-let or pre-sold.

● A five-year £100m multiple facility revolving credit for Rosehaugh which matures in 1993 and has a margin of 15 basis points over Libor.

● A five-year £50m term loan for Rosehaugh Stanhope (Bancorp phase 14) maturing in 1993. This carries a margin

of 125 basis points over Libor during development, 75 during the let stage and 50 during the pre-sold stage with the funds secured.

● A four-year £280m term loan maturing 1994 for Rosehaugh Stanhope Developments (Hoborn Viaduct) with a margin of 125 basis points falling to 100 basis points over Libor if the property is let.

In addition, Rosehaugh and its joint venture companies have some bilateral loans.

Rosehaugh warned its bankers in November 1991 that it was in danger of breaching the net worth covenants on its loans, due to the fall in property prices and the decline in its net asset value. Since then, Barclays and NatWest, joint co-ordinators for the various loans, have held discussions with the 27 banks involved on how to restructure all the company's facilities.

So far it looks as though the pricing will have to be increased given that when the loans were originally launched, pricing was considerably lower than at present. The maturity of the loans may be extended since at present the loans fall due in 1992, 1993 and 1994.

● Citibank has arranged a \$50m five-year revolving credit facility for Laura Ashley with a core group of seven relationship banks. This replaces an existing three-year \$20m facility signed in November 1990. Laura Ashley wanted to replace it with longer-term funding. The margin is linked to the company's financial performance. It ranges from 75 basis points over Libor to 125 depending on the interest cover ratio.

Sara Webb

EUROMARKET TURNOVER (\$bn)

	Primary Market	Secondary Market	Total
Fixed Income Bonds			
Euro straight	2,721.5	1,283.1	4,004.6
Convertible	0.0	0.0	0.0
Money market instruments			
CDs	100.0	18.2	118.2
CPs	153.4	167.5	320.9
Short & MT Notes	16,448.3	4,254.4	20,702.7
Euro	0.0	0.0	0.0
Non-Euro	24.7	0.0	24.7
Total	19,323.7	5,553.3	24,877.0
Equity			
Cash	21,253.2	42,340.3	63,593.5
Other	20,244.9	143,305.3	163,550.2
Total	41,498.1	185,645.6	227,143.7

Week to January 25, 1992

The Eurobond and Equities figures are from Euromoney only

Source: ISMA

INTERNATIONAL BONDS

Roaring start may herald record year in D-Mark sector

THE D-Mark Eurobond market could be set for a record year of new issue volume, judging by the surge of activity in the first few weeks of the year.

New issues totalling nearly DM7bn have emerged so far this year, already about 20 per cent of last year's total.

The sector stands to benefit from bullish sentiment on German interest rates and the D-Mark. With last year's poor performance poised for reversal, there has already been a substantial shift of assets, largely US, into the German bond market.

Demand for D-Mark Eurobonds seems unusually broad-based, covering retail and institutional investors in the domestic market and overseas. The average new issue size has risen from DM160m to DM280m, which could boost liquidity, and surging demand has attracted a more interna-

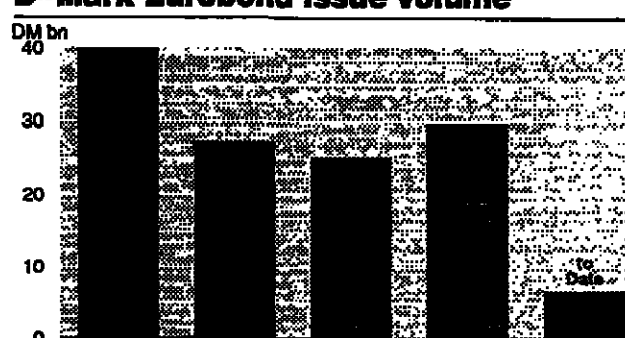
tional range of issuers, including Norway and Belgium.

Borrowers have also been enticed by arbitrage opportunities enabling them to swap new issue proceeds into floating rate funds at attractive rates. However, swap rates shifted abruptly last week, due to a lack of counterparties willing to pay fixed-rate D-Marks.

As D-Mark rates are widely expected to fall, few banks will at present commit themselves to paying fixed-rate interest in D-Marks - at least not at a rate attractive to borrowers.

The market faces other potential handicaps. Although yields are expected to fall, it will be difficult for Eurobond yields to maintain their tight spreads relative to bonds. Some Eurobond yields are lower than bund yields, reflecting the participation of retail investors who often prefer bearer bonds to registered

D-Mark Eurobond issue volume



Source: Euromoney Bondware

paper, for tax reasons. Nevertheless, dealers say this anomaly cannot persist in a widely-traded market.

Logistical trading levels reflect a more serious problem: the market's well-known illiquidity, which could yet scotch the

expansion of the market, despite favourable portents.

German institutions, as well as retail investors, are less concerned about liquidity than many of their counterparts overseas. "A lot of German institutions, like insurance

companies, are still lock-up buyers," one trader said.

The market is still largely domestic in character, and overseas institutions in many cases prefer to buy bunds, particularly when D-Mark Eurobonds offer little pick-up.

Also, the structure of the primary market is old-fashioned - for example, the fee structure is not competitive with other Eurobond sectors.

However, there are some favourable points.

Bund market volume no longer seems a serious threat, given the bull market. Last year, the market was beset by fears that borrowing requirements would rocket because of the need to fund the development of eastern Germany. But bund issuance fell well below initial expectations.

The government's handling of its borrowing has also reassured investors. "The panic

selling of bunds [by the government] of two years ago is over," said one trader. If the market can absorb government debt, part of any residual appetite for paper will generate demand for Eurobonds.

Secondly, following the recent securities reforms, Frankfurt's desire to liberalise is seen as hopeful. The way could soon be open for development of a medium-term note market, which would broaden Germany's debt markets.

Meanwhile, Frankfurt's growing importance as a financial sector is prompting international banks, US investment banks in particular, to build up their presence there. As this shift coincides with a bull market in German bonds, these banks are likely to renew their efforts in a sector long dominated by German banks.

Tracy Corrigan

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Mitsui Eng. & Shipbldg. (NY)	380	1996	4	3 1/4	100	Nomura Int.	3.125
Sega Enterprises (NY)	200	1996	4.167	3 1/2	100	Nomura Int.	3.500
Asahi Ind. (NY)	200	2002	10	7 3/4	98.38	Merrill Lynch	7.454
Deura & Co. (NY)	100	1996	4	3 1/4	100	Nomura Int.	3.125
C. Itoh Fuel Co. (NY)	100	1996	4	3 1/4	100	Nikko Europe	3.125
Dow Chemical Co. (NY)	80	1996	4	3 1/4	100	Nikko Europe	3.125
Samsung Electronics (NY)	30	1997	5	7 3/4	101.70	Bayerische LB	6.967
Barclays (NY)	200	1997	5	9	100.445	Bankers Trust Int.	8.886
Tubos de Acero d'America (NY)	30	1995	3	8 3/4	99.54	Bankers Trust Int.	8.931
Gen. Elec. Cap. Corp. (NY)	200	1996	4	9 1/4	101.325	Kidder Peabody Int.	5.873
British Gas Int. Fin. B.V. (NY)	200	1997	5	8 3/4	101.355	Goldman Sachs	6.428
STERLING							
South West Water (NY)	150	2012	20	10 1/2	101.429	SG Warburg Secs.	10.453
EBB (NY)	100	1997	5	10	100.505	Samuel Montagu	9.870
ECUs							
Republic of South Africa (NY)	250	1997	5	10 1/2	100	Paribas Capital Mkts.	10.375
European Economic Comm. (NY)	180	1998	7	8 3/4	101.12	SG Warburg Secs.	10.050
Council of Europe (NY)	85	1994	2	8 3/4	101.775	Bankers Trust Int.	8.357
FRENCH FRANCS							
Peugeot Finance Int. (NY)	500	1996	4.167	2 3/4	100	BNP	-
Credit Foncier de France (NY)	300	2002	10	8 1/2	98.996	BNP Capital Mkts.	8.776
Promodis (NY)	300	1996	4	2 3/4	100	Credit Lyonnais	-
AUSTRALIAN DOLLARS							
Swedish Exp. Cr. (NY)	300	1995	3	8 1/2	100.28	Hambros & Aust. Bk.	8.400
D-MARKS							
Deutsche Bk. Fin. Nds. (NY)	200	2002	10	8	102 1/2	Deutsche Bank	7.938
Marudal Food Co. (NY)	150	1996	4	4 3/4	100	Deutsche Bank	7.450
Kingdom of Belgium (NY)	500	2002	10	7 3/4	101 1/4	Commerzbank	7.486
Bayerische LB Int. (NY)	500	1997	5	8 1/4	100	Bayerische LB	8.125
Fiat Finance & Trade (NY)	100	1997	5	8 1/4	103	Deutsche Bank	8.010
Province of Quebec (NY)	500	2002	10	8	101 1/4	Commerzbank	7.818
Republic of Iceland (NY)	175	2002	10	8 1/2	102	WestLB	8.235
Province of Saskatchewan (NY)	300	1999	7	8 1/4	101.85	CSFB Effectenbank	7.901
Teddlersden Volms Oyl (NY)	100	1999	7	8 1/4	102 1/4	Dresdner Bank	7.500
Europäische Hypo. (NY)	100	1999	7	8	101 1/4	Frankfurter Hypo. Bk.	7.785
SWISS FRANCS							
Milbon Kohlen (NY)	40	1996	-	4 3/4	100	Yamaichi Bk. (Switz)	4.375
Inter-Am. Dev. Bank (NY)	150	2000	-	7	102 1/2	Swiss Volksbank	6.613
Goldwin Inc. (NY)	100	1996	-	4 3/4	100	Yamaichi Bk. (Switz)	4.250
Genesa Corp. (NY)	80	1996	-	4 3/4	100	Nomura Bk. (Switz)	4.670
Nissels House Ind. (NY)	50	1996	-	4 3/4	100	J. Henry Schroder Bk.	4.806
JSP Corp. (NY)	20	1996	-	8 1/2	100	Nomura Bk. (Switz)	6.993
LIRE							
E. Naz. P. J. Ener. Elec. (NY)	500bn	2002	10	10 1/2	101.55	Bca. Comm. Italiana	10.372
Mediobanca Int. (NY)	100bn	1999	7	11.7	101 1/2	Barco di Roma	11.305
Credit Comm. d'France (NY)	150bn	1997	5	11.7	101 1/2	Is. Bco. S. Paolo	11.200
Fin. for Danish Ind. (NY)	200bn	1999	7	11.7	101 1/2	IMI Bank (Lux.)	11.305
PESETAS							
EBB (NY)	150m	2002	10	10 1/2	101.35	Banesto	9.909
SWEDISH KRONOR							
Helaba Int. Fin. (NY)	300	1997	5	10 1/2	101 1/2	Den Danske Bank	9.863
DANISH KRONER							
Fin. for Danish Industry (NY)	250	1997	5	8 1/2	102	Kreditbank Int.	8.377
YEN							
Julio Paper (NY)	20bn	1997	5 1/2	6.3	100	Nikko Europe	6.297
Kingdom of Norway (NY)	100bn	1997	5	6 1/2	98.55	IBJ Int.	5.478
Nippon Express Co. (NY)	30bn	1999	7 1/4	6	101 1/2	Nomura Int.	5.743
LUXEMBOURG FRANCS							
OCF (Paris) (NY)	1bn	2002	10	8 1/2	102 1/2	BGL	8.536
LB Schleswig-Holstein Int. (NY)	965	1996	6	9	102 1/2	Bque. Paribas (Lux.)	8.515
ASLK-GER (NY)	1bn	2001	8 1/2	8 1/2	102.20	Barque UCL	8.525
Kreditbank Int. (NY)	2bn	1999	7 1/4	8 1/2	101 1/2	BSL	8.865
Commerzbank Int. (NY)	1.5bn	2002	10	8 1/2	102	BGL	8.450

The Republic of Panama
U.S. \$50,000,000
Floating Rate Serial Notes due 1991
For the six months
27th January, 1992 to 27th July, 1992
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest accrued on the outstanding unpaid principal to 27th July, 1992 will be U.S. \$176.94.
The Industrial Bank of Japan, Limited
Agent Bank

FT-CITY COURSE
6 April - 26 May 1992
This event, run in association with the City University Business School, is an introductory course to the financial institutions and dealings in the City.
For further information please return this advertisement with your business card to:
Financial Times Conference Organisation
126 Jemyn Street, London SW1Y 4UJ
Tel: 071-925 2323 Fax: 071-025 2323
H-G

CO-OPERATIVE BANK PLC.
(Incorporated in England under the Companies Act 1948 to 1980)
£75,000,000
Subordinated Floating Rate Notes 2000
Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 24th January, 1992 to 24th April, 1992 the following information will apply:
1. Rate of Interest: 10.8125% per annum
2. Interest Amount payable on Interest: £134.42
Payment Date: Per £5,000 nominal or £1,344.18 Per £50,000 nominal
3. Interest Payment Date: 24th April, 1992
Agent Bank: Bank of America International Limited

Tops Series V Limited
(Incorporated with limited liability in the Cayman Islands)
U.S. \$150,000,000
Series V Floating Rate Trust Obligation
Participation Securities due 1992
Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$215,275,000
For the period 24th January, 1992 to 7th July, 1992, the securities will carry an interest rate of 4.3375% per annum with a coupon amount of U.S. \$4,970.05 per U.S. \$250,000 denomination and U.S. \$9,940.10 per U.S. \$500,000 denomination.
Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

ALLIANCE & LEICESTER
Alliance & Leicester Building Society
£112,000,000
Subordinated Floating Rate Notes due 1996
For the three months 24th January, 1992 to 24th April, 1992, the Notes will carry an interest rate of 11.3375% per annum with an interest amount of £14,133.05 per £500,000 Note, payable on 24th April, 1992.
Listed on the Luxembourg Stock Exchange.
Bankers Trust Company, London Agent Bank

BRITISH AIRPORTS FINANCE R.V.
JPY 15,000,000,000
Floating Rate Guaranteed Notes due 1996
In accordance with the terms and conditions of the notes, notice is hereby given that for the interest period from January 27, 1992 to July 27, 1992, the notes will carry an interest rate of 4.9715% (including the margin of 0.10%).
The coupon amount payable for denominated on July 27, 1992 will be JPY 251,514.
BANQUE GENERALE DU LUXEMBOURG S.A. Agent Bank

SABRE IV LIMITED
US\$100,000,000
Floating Rate Secured Notes due 1992
For the 6 months period 23rd January, 1992 to 23rd July, 1992 the Notes bear the interest rate of 4.375%.
US\$2,211.51 will be payable from 23rd July, 1992 per US\$100,000 principal amount of Notes.
Yamaichi International (Europe) Limited, Agent Bank

CVAS 8 LIMITED
U.S. \$100,000,000
Secured Floating Rate Notes due 1993
Interest Rate 4.5% p.a. Interest Period January 27, 1992 to July 27, 1992.
Interest Payable per US\$100,000 Note US\$4,275.00.
January 27, 1992: London By Citibank, N.A., ICSS Dept. 1, Agent Bank

This announcement appears as a matter of record only.
New Issue
14th November, 1991
Canadian \$150,000,000
9.9% Debentures, Series EI, Due 1996
Issue Price 101.70%
UBS Phillips & Drew Securities Limited
Credit Lyonnais Euro-Securities Ltd Deutsche Bank Capital Markets Limited
Generale Bank Hambros Bank Limited
Merrill Lynch International Limited Nomura International
RBC Dominion Securities International Salomon Brothers International Limited
ScotiaMcLeod Inc. Wood Gundy Inc.

UNAUTHORIZED TRUSTS

● Current Unit Trust prices are available on FT Cityline, call 0691 123456. Calls charged at 30p/minute, cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-625-0220.

Continued on next page

● Current Unit Trust prices are available on FT Cityline, call 0891 123456. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

Company	Assets	Liabilities	Net Worth	Rating	Notes
Target Life Assurance Co Ltd					
The Companies, 10 High St, Aplebury, Bucks HP20 1SE					
Assets	464.1	488.4	02463		
Liabilities	464.1	488.4	02463		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					
Enville Assurance Co Ltd, 15 St John St, EGM 4AY 071-4941151					
Assets	10.0	10.0	00000		
Liabilities	10.0	10.0	00000		
Net Worth	0	0	0		
Rating					
Notes					
Enville Assurance Group					

BERMUDA (SIB RECOGNISED)

CANADA (STB RECOGNISED)

CANADA (STB RECOGNISED)

US Central Inv Money Fd - B	1.000	4.15
USS Money Fund O	20.05	3.30
Sunday Money Fund - O	10.06	9.98

Yan Money FundD	Y-	3014.30
D&M Money FundD	D&M-	50.28
Managed Currency FundS	337.52	57.32 39.28
Global Bond FundS	333.50	11.65 35.42

4493	British ...	5	1.045	1.045	1.118	4.66
4494	Com European Ltd ...	5	1.846	1.846	1.963	6.69
4495	Far East ...	5	3.893	3.893	4.169	2.03

7242	Gile	21	513.6	13.6d	13.9
6941	Int'l Eqty Grwth Acc	5	94.7	94.7nd	99.0
4789	Int'l Eqty Grwth Inc	5	213.4	213.4	227.0

[illegible][illegible]

● Current Unit Trust prices are available on FT Cityline, call 0891 123456. Calls charged at 30p/minute, cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2727.

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Waiting for G7

The foreign exchange market will focus on the outcome of the meeting of finance ministers and central bankers of the Group of Seven industrial countries.

In particular, there is speculation that the meeting could herald a period of co-ordinated monetary policy in pursuit of broader economic objectives. This would entail a commitment to co-ordinated intervention in the market.

The most likely target for intervention is the yen, which many governments would like to see strengthen as a means of

Beregovoy, the French finance minister, added to speculation that a broader exchange rate policy may be agreed by commenting last week that a gradual appreciation of the yen was desirable.

Yet the dollar, in particular, does not seem keen to obey the dictates of its would-be political masters. Intervention by the US Federal Reserve and the Bank of Japan pushed the US currency down to below ¥123 for a time last week, but by Friday the dollar had risen to ¥125.

Analysts question how long even a concerted exchange rate policy by the G7 countries can cap the dollar and support the yen. Many are predicting a dollar/yen rate of ¥140 by the year end, irrespective of intervention.

The reasoning is that Japanese interest rates will have to come down as the economy slows, while US rates may have bottomed. The volatility of the stock market in this regard is clearly of concern, leading the Japanese authorities to allow money market rates to slide.

CURRENCY MOVEMENTS

Jan 24	Bank of England Index	Morgan Guaranty Changes %
Sterling	90.8	-21.0
U.S. Dollar	62.1	-17.1
Canadian Dollar	101.8	+1.0
Austrian Schilling	110.0	-1.2
Belgian Franc	111.7	+1.7
Danish Krone	109.1	+3.3
D-Mark	118.9	+25.3
Swiss Franc	108.6	+17.1
Deutch Goldmark	114.8	+16.5
French Franc	107.2	-12.8
Lira	98.9	-19.7
Yen	146.5	+82.7

[Illegible handwritten text]

INVESTMENT TRUSTS - Cont.

The image shows a vertical strip of a document, possibly a page from a book or a microfilm frame. The text is heavily degraded and mostly illegible. Some visible text includes "JANUARY 1941", "JANUARY 1942", and "JANUARY 1943". The strip appears to be a scan of a physical document, with significant noise and artifacts.

MINES - Cont.

Day	Time	Last City	Notes
Wed	18:00	London	Bandstand
Thurs	18:00	3013 3174	Edinburgh
Fri	18:00	2013 3170	London
Sat	20:10	2819 3172	London
Sun	18:00	2013 3170	London
Mon	18:00	1816 3274	Southampton
Tue	18:00	1111 3251	Sunderland
Wed	18:00	1111 3249	Wentworth
Thurs	18:00	1816 3274	Southampton
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	London
Wed	18:00	2013 3170	London
Thurs	18:00	2013 3170	London
Fri	18:00	2013 3170	London
Sat	18:00	2013 3170	London
Sun	18:00	2013 3170	London
Mon	18:00	2013 3170	London
Tue	18:00	2013 3170	

[illegible][illegible]

3.0 Mar	Aug	12.5 1857	Admissions: St On
1.5 Mar	Sep	29.7 2390	Delicious: Treats
3.0 Feb	Aug	30.12 2330	GLC 8-1pc '90-9
--	--	6.89 2364	Hewlettson 7 1/2p
1.6 Aug	Feb	30.12 1082	(Business: Service
			(J) (Food Retail
			and Co of Design

[illegible]

26	Wongchuan	24			29	18
27	Wongchuan	24			29	18
28	Wongchuan	24			29	18
29	Wongchuan	24			29	18
30	Wongchuan	24			29	18
31	Wongchuan	24			29	18
32	Wongchuan	24			29	18
33	Wongchuan	24			29	18
34	Wongchuan	24			29	18
35	Wongchuan	24			29	18
36	Wongchuan	24			29	18
37	Wongchuan	24			29	18
38	Wongchuan	24			29	18
39	Wongchuan	24			29	18
40	Wongchuan	24			29	18
41	Wongchuan	24			29	18
42	Wongchuan	24			29	18
43	Wongchuan	24			29	18
44	Wongchuan	24			29	18
45	Wongchuan	24			29	18
46	Wongchuan	24			29	18
47	Wongchuan	24			29	18
48	Wongchuan	24			29	18
49	Wongchuan	24			29	18
50	Wongchuan	24			29	18
51	Wongchuan	24			29	18
52	Wongchuan	24			29	18
53	Wongchuan	24			29	18
54	Wongchuan	24			29	18
55	Wongchuan	24			29	18
56	Wongchuan	24			29	18
57	Wongchuan	24			29	18
58	Wongchuan	24			29	18
59	Wongchuan	24			29	18
60	Wongchuan	24			29	18
61	Wongchuan	24			29	18
62	Wongchuan	24			29	18
63	Wongchuan	24			29	18
64	Wongchuan	24			29	18
65	Wongchuan	24			29	18
66	Wongchuan	24			29	18
67	Wongchuan	24			29	18
68	Wongchuan	24			29	18
69	Wongchuan	24			29	18
70	Wongchuan	24			29	18
71	Wongchuan	24			29	18
72	Wongchuan	24			29	18
73	Wongchuan	24			29	18
74	Wongchuan	24			29	18
75	Wongchuan	24			29	18
76	Wongchuan	24			29	18
77	Wongchuan	24			29	18
78	Wongchuan	24			29	18
79	Wongchuan	24			29	18
80	Wongchuan	24			29	18
81	Wongchuan	24			29	18
82	Wongchuan	24			29	18
83	Wongchuan	24			29	18
84	Wongchuan	24			29	18
85	Wongchuan	24			29	18
86	Wongchuan	24			29	18
87	Wongchuan	24			29	18
88	Wongchuan	24			29	18
89	Wongchuan	24			29	18
90	Wongchuan	24			29	18
91	Wongchuan	24			29	18
92	Wongchuan	24			29	18
93	Wongchuan	24			29	18
94	Wongchuan	24			29	18
95	Wongchuan	24			29	18
96	Wongchuan	24			29	18
97	Wongchuan	24			29	18
98	Wongchuan	24			29	18
99	Wongchuan	24			29	18
100	Wongchuan	24			29	18

Middletown									
Anchorage									
City	Rank	Score	Change	1st	2nd	3rd	4th	5th	6th
1	1	77	1	1	1	1	1	1	1
2	2	77	1	1	1	1	1	1	1
3	3	77	1	1	1	1	1	1	1
4	4	77	1	1	1	1	1	1	1
5	5	77	1	1	1	1	1	1	1
6	6	77	1	1	1	1	1	1	1
7	7	77	1	1	1	1	1	1	1
8	8	77	1	1	1	1	1	1	1
9	9	77	1	1	1	1	1	1	1
10	10	77	1	1	1	1	1	1	1
11	11	77	1	1	1	1	1	1	1
12	12	77	1	1	1	1	1	1	1
13	13	77	1	1	1	1	1	1	1
14	14	77	1	1	1	1	1	1	1
15	15	77	1	1	1	1	1	1	1
16	16	77	1	1	1	1	1	1	1
17	17	77	1	1	1	1	1	1	1
18	18	77	1	1	1	1	1	1	1
19	19	77	1	1	1	1	1	1	1
20	20	77	1	1	1	1	1	1	1
21	21	77	1	1	1	1	1	1	1
22	22	77	1	1	1	1	1	1	1
23	23	77	1	1	1	1	1	1	1
24	24	77	1	1	1	1	1	1	1
25	25	77	1	1	1	1	1	1	1
26	26	77	1	1	1	1	1	1	1
27	27	77	1	1	1	1	1	1	1
28	28	77	1	1	1	1	1	1	1
29	29	77	1	1	1	1	1	1	1
30	30	77	1	1	1	1	1	1	1
31	31	77	1	1	1	1	1	1	1
32	32	77	1	1	1	1	1	1	1
33	33	77	1	1	1	1	1	1	1
34	34	77	1	1	1	1	1	1	1
35	35	77	1	1	1	1	1	1	1
36	36	77	1	1	1	1	1	1	1
37	37	77	1	1	1	1	1	1	1
38	38	77	1	1	1	1	1	1	1
39	39	77	1	1	1	1	1	1	1
40	40	77	1	1	1	1	1	1	1
41	41	77	1	1	1	1	1	1	1
42	42	77	1	1	1	1	1	1	1
43	43	77	1	1	1	1	1	1	1
44	44	77	1	1	1	1	1	1	1
45	45	77	1	1	1	1	1	1	1
46	46	77	1	1	1	1	1	1	1
47	47	77	1	1	1	1	1	1	1
48	48	77	1	1	1	1	1	1	1
49	49	77	1	1	1	1	1	1	1
50	50	77	1	1	1	1	1	1	1

GUIDE TO LONDON SHARE SERVICE

Company classifications are based on those used by the FT-Accumulex Indices or the Accumulex World Indices.

Closing mid-prices are shown. Prices and net dividends are in pence unless otherwise indicated.

Where stocks are denominated in currencies other than sterling, this is indicated after the name.

Dividend covers are based on "immediate" distributions; this compares gross dividend covers to profit after taxation, excluding exceptional profits/losses but including minority interest of overseas ACD. Market Capitalizations are published

[illegible]

City	<ul style="list-style-type: none"> Major debt or reorganization in progress Forecast dividend, cover based on earnings updated by latest interim statement. Unregistered collective investment scheme 	
City		
1718	<ul style="list-style-type: none"> Assumed dividend. Figures based on prospectus or other official estimates. 	<ul style="list-style-type: none"> Dividend includes special payment. Cover does not apply to special payment.
3223	<ul style="list-style-type: none"> Certs. First yield. 	<ul style="list-style-type: none"> Dividend based on prospectus or other official estimates for 1982.
3211	<ul style="list-style-type: none"> Assumed dividend. Assumed dividend. 	<ul style="list-style-type: none"> Dividend based on prospectus or other official estimates for 1982.
3221		<ul style="list-style-type: none"> Dividend based on prospectus or other official estimates for 1982.

9	or both	8	As assumed dividend after pending stop and	official estimates for 1991.
10	or interest higher than previous rate.	9	or rights issue pending	9
11	or earnings falling on	10	or rights issue	9
12	or earnings falling on	11	or rights issue	9
13	or earnings falling on	12	or rights issue	9
14	or earnings falling on	13	or rights issue	9
15	or earnings falling on	14	or rights issue	9
16	or earnings falling on	15	or rights issue	9
17	or earnings falling on	16	or rights issue	9
18	or earnings falling on	17	or rights issue	9
19	or earnings falling on	18	or rights issue	9
20	or earnings falling on	19	or rights issue	9
21	or earnings falling on	20	or rights issue	9
22	or earnings falling on	21	or rights issue	9
23	or earnings falling on	22	or rights issue	9
24	or earnings falling on	23	or rights issue	9
25	or earnings falling on	24	or rights issue	9
26	or earnings falling on	25	or rights issue	9
27	or earnings falling on	26	or rights issue	9
28	or earnings falling on	27	or rights issue	9
29	or earnings falling on	28	or rights issue	9
30	or earnings falling on	29	or rights issue	9
31	or earnings falling on	30	or rights issue	9
32	or earnings falling on	31	or rights issue	9
33	or earnings falling on	32	or rights issue	9
34	or earnings falling on	33	or rights issue	9
35	or earnings falling on	34	or rights issue	9
36	or earnings falling on	35	or rights issue	9
37	or earnings falling on	36	or rights issue	9
38	or earnings falling on	37	or rights issue	9
39	or earnings falling on	38	or rights issue	9
40	or earnings falling on	39	or rights issue	9
41	or earnings falling on	40	or rights issue	9
42	or earnings falling on	41	or rights issue	9
43	or earnings falling on	42	or rights issue	9
44	or earnings falling on	43	or rights issue	9
45	or earnings falling on	44	or rights issue	9
46	or earnings falling on	45	or rights issue	9
47	or earnings falling on	46	or rights issue	9
48	or earnings falling on	47	or rights issue	9
49	or earnings falling on	48	or rights issue	9
50	or earnings falling on	49	or rights issue	9
51	or earnings falling on	50	or rights issue	9
52	or earnings falling on	51	or rights issue	9
53	or earnings falling on	52	or rights issue	9
54	or earnings falling on	53	or rights issue	9
55	or earnings falling on	54	or rights issue	9
56	or earnings falling on	55	or rights issue	9
57	or earnings falling on	56	or rights issue	9
58	or earnings falling on	57	or rights issue	9
59	or earnings falling on	58	or rights issue	9
60	or earnings falling on	59	or rights issue	9
61	or earnings falling on	60	or rights issue	9
62	or earnings falling on	61	or rights issue	9
63	or earnings falling on	62	or rights issue	9
64	or earnings falling on	63	or rights issue	9
65	or earnings falling on	64	or rights issue	9
66	or earnings falling on	65	or rights issue	9
67	or earnings falling on	66	or rights issue	9
68	or earnings falling on	67	or rights issue	9
69	or earnings falling on	68	or rights issue	9
70	or earnings falling on	69	or rights issue	9
71	or earnings falling on	70	or rights issue	9
72	or earnings falling on	71	or rights issue	9
73	or earnings falling on	72	or rights issue	9
74	or earnings falling on	73	or rights issue	9
75	or earnings falling on	74	or rights issue	9
76	or earnings falling on	75	or rights issue	9
77	or earnings falling on	76	or rights issue	9
78	or earnings falling on	77	or rights issue	9
79	or earnings falling on	78	or rights issue	9
80	or earnings falling on	79	or rights issue	9
81	or earnings falling on	80	or rights issue	9
82	or earnings falling on	81	or rights issue	9
83	or earnings falling on	82	or rights issue	9
84	or earnings falling on	83	or rights issue	9
85	or earnings falling on	84	or rights issue	9
86	or earnings falling on	85	or rights issue	9
87	or earnings falling on	86	or rights issue	9
88	or earnings falling on	87	or rights issue	9
89	or earnings falling on	88	or rights issue	9
90	or earnings falling on	89	or rights issue	9
91	or earnings falling on	90	or rights issue	9
92	or earnings falling on	91	or rights issue	9
93	or earnings falling on	92	or rights issue	9
94	or earnings falling on	93	or rights issue	9
95	or earnings falling on	94	or rights issue	9
96	or earnings falling on	95	or rights issue	9
97	or earnings falling on	96	or rights issue	9
98	or earnings falling on	97	or rights issue	9
99	or earnings falling on	98	or rights issue	9
100	or earnings falling on	99	or rights issue	9

6411
4512

London Share Prices
London share prices are available on FT
Cityline, call 0836 43 + four digit code.
Calls charged at 48p per minute peak

and 36p off peak, inc VAT.
To obtain your free share Code Booklet
ring (071 925-2128)

FT Share Service
The following changes have been made to the FT Share Information Service:
Additions: St David's 1st Zero Prf (Section: Inv. Trusts)
Deletions: Treasury 12%pc and 10pc 1992 (British Fur GLC 6 1/2pc 10-92) (Other Fixed Interest, Craig & Rose Hewson 7 1/2pc Prf (Building Materials), Security Arica (Business Services), Lees LJ (Food Manufacturing), Engl LJ (Food Retailing), Grahams Rimold Stapp Prf (Inv. Trusts) and Co of Designers (Property)

London Share Prices
London share prices are available on FT
Cityline, call 0836 43 + four digit code.
Calls charged at 40p per minute peak
and 35p off peak, Inc VAT.
To obtain your free share Code Booklet
ring (071 925-2128)

FT Share Service
The following changes have been made to the FT
Share Information Service:
Additions: St Davids's 1st Zero PFI (Section: Inc Trusts)
Deletions: St Davids's 1st and 12th 1982 British
Fund £44c 50p (Other Fund: Investment, Craig & Rose)
Hewlett 7 1/2p (PFI: Building Materials), Security Arch
(Business Services), Lees Ltd (Food Manufacturing), Engl
Ltd (Food Processing), Grainger Plating Sheet PFI firm, The
and Co of Designers (Property)

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

NYSE COMPOSITE PRICES

Stock	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
IBM Corp	125.12	124.87	125.00	124.87	-0.13	1,234,567	125.12	124.87	125.00	124.87	-0.13	1,234,567
Microsoft	34.50	34.25	34.40	34.25	-0.15	987,654	34.50	34.25	34.40	34.25	-0.15	987,654
Oracle	28.75	28.50	28.60	28.50	-0.10	543,210	28.75	28.50	28.60	28.50	-0.10	543,210
Novell	22.12	21.87	22.00	21.87	-0.13	432,109	22.12	21.87	22.00	21.87	-0.13	432,109
Lotus	18.50	18.25	18.40	18.25	-0.15	321,098	18.50	18.25	18.40	18.25	-0.15	321,098
Apple	15.75	15.50	15.60	15.50	-0.10	210,987	15.75	15.50	15.60	15.50	-0.10	210,987
Compaq	12.25	12.00	12.10	12.00	-0.10	109,876	12.25	12.00	12.10	12.00	-0.10	109,876
HP	10.50	10.25	10.40	10.25	-0.15	98,765	10.50	10.25	10.40	10.25	-0.15	98,765
Seagate	8.75	8.50	8.60	8.50	-0.10	87,654	8.75	8.50	8.60	8.50	-0.10	87,654
Western Digital	7.25	7.00	7.10	7.00	-0.10	76,543	7.25	7.00	7.10	7.00	-0.10	76,543
Conquest	6.50	6.25	6.40	6.25	-0.15	65,432	6.50	6.25	6.40	6.25	-0.15	65,432
Quantum	5.75	5.50	5.60	5.50	-0.10	54,321	5.75	5.50	5.60	5.50	-0.10	54,321
Maxtor	4.50	4.25	4.40	4.25	-0.15	43,210	4.50	4.25	4.40	4.25	-0.15	43,210
Western	3.75	3.50	3.60	3.50	-0.10	32,109	3.75	3.50	3.60	3.50	-0.10	32,109
Seagate	3.00	2.75	2.90	2.75	-0.15	21,098	3.00	2.75	2.90	2.75	-0.15	21,098
Western	2.25	2.00	2.10	2.00	-0.10	10,987	2.25	2.00	2.10	2.00	-0.10	10,987
Seagate	1.50	1.25	1.40	1.25	-0.15	9,876	1.50	1.25	1.40	1.25	-0.15	9,876
Western	0.75	0.50	0.60	0.50	-0.10	8,765	0.75	0.50	0.60	0.50	-0.10	8,765

AMEX COMPOSITE PRICES

Stock	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
IBM Corp	125.12	124.87	125.00	124.87	-0.13	1,234,567	125.12	124.87	125.00	124.87	-0.13	1,234,567
Microsoft	34.50	34.25	34.40	34.25	-0.15	987,654	34.50	34.25	34.40	34.25	-0.15	987,654
Oracle	28.75	28.50	28.60	28.50	-0.10	543,210	28.75	28.50	28.60	28.50	-0.10	543,210
Novell	22.12	21.87	22.00	21.87	-0.13	432,109	22.12	21.87	22.00	21.87	-0.13	432,109
Lotus	18.50	18.25	18.40	18.25	-0.15	321,098	18.50	18.25	18.40	18.25	-0.15	321,098
Apple	15.75	15.50	15.60	15.50	-0.10	210,987	15.75	15.50	15.60	15.50	-0.10	210,987
Compaq	12.25	12.00	12.10	12.00	-0.10	109,876	12.25	12.00	12.10	12.00	-0.10	109,876
HP	10.50	10.25	10.40	10.25	-0.15	98,765	10.50	10.25	10.40	10.25	-0.15	98,765
Seagate	8.75	8.50	8.60	8.50	-0.10	87,654	8.75	8.50	8.60	8.50	-0.10	87,654
Western Digital	7.25	7.00	7.10	7.00	-0.10	76,543	7.25	7.00	7.10	7.00	-0.10	76,543
Conquest	6.50	6.25	6.40	6.25	-0.15	65,432	6.50	6.25	6.40	6.25	-0.15	65,432
Quantum	5.75	5.50	5.60	5.50	-0.10	54,321	5.75	5.50	5.60	5.50	-0.10	54,321
Maxtor	4.50	4.25	4.40	4.25	-0.15	43,210	4.50	4.25	4.40	4.25	-0.15	43,210
Western	3.75	3.50	3.60	3.50	-0.10	32,109	3.75	3.50	3.60	3.50	-0.10	32,109
Seagate	3.00	2.75	2.90	2.75	-0.15	21,098	3.00	2.75	2.90	2.75	-0.15	21,098
Western	2.25	2.00	2.10	2.00	-0.10	10,987	2.25	2.00	2.10	2.00	-0.10	10,987
Seagate	1.50	1.25	1.40	1.25	-0.15	9,876	1.50	1.25	1.40	1.25	-0.15	9,876
Western	0.75	0.50	0.60	0.50	-0.10	8,765	0.75	0.50	0.60	0.50	-0.10	8,765

IRISH TRADE LINKS WITH THE EUROPEAN COMMUNITY

The FT proposes to publish this survey on March 6 1992.

The more predominant role of the EC will have the greatest impact on Company's business over the next five years. This was the view of 51% of the top chief executives in Europe in 1990 who read the Financial Times.

In Ireland 47% of Senior Businessmen (women are FT readers).

Information on advertising in this survey can be obtained from:

Charles Standford
20 Upper Merion St.
Dublin 2, Ireland.
Tel: 761184 Fax: 761125
Newbury Saunders in London
Tel: 071 873 4823 Fax: 071 873 3079

Data source: Chief Executives in Europe 1990

European Businessman Research (P)

FT SURVEYS

NASDAQ NATIONAL MARKET

4:00 pm prices January 24

Stock	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
IBM Corp	125.12	124.87	125.00	124.87	-0.13	1,234,567	125.12	124.87	125.00	124.87	-0.13	1,234,567
Microsoft	34.50	34.25	34.40	34.25	-0.15	987,654	34.50	34.25	34.40	34.25	-0.15	987,654
Oracle	28.75	28.50	28.60	28.50	-0.10	543,210	28.75	28.50	28.60	28.50	-0.10	543,210
Novell	22.12	21.87	22.00	21.87	-0.13	432,109	22.12	21.87	22.00	21.87	-0.13	432,109
Lotus	18.50	18.25	18.40	18.25	-0.15	321,098	18.50	18.25	18.40	18.25	-0.15	321,098
Apple	15.75	15.50	15.60	15.50	-0.10	210,987	15.75	15.50	15.60	15.50	-0.10	210,987
Compaq	12.25	12.00	12.10	12.00	-0.10	109,876	12.25	12.00	12.10	12.00	-0.10	109,876
HP	10.50	10.25	10.40	10.25	-0.15	98,765	10.50	10.25	10.40	10.25	-0.15	98,765
Seagate	8.75	8.50	8.60	8.50	-0.10	87,654	8.75	8.50	8.60	8.50	-0.10	87,654
Western Digital	7.25	7.00	7.10	7.00	-0.10	76,543	7.25	7.00	7.10	7.00	-0.10	76,543
Conquest	6.50	6.25	6.40	6.25	-0.15	65,432	6.50	6.25	6.40	6.25	-0.15	65,432
Quantum	5.75	5.50	5.60	5.50	-0.10	54,321	5.75	5.50	5.60	5.50	-0.10	54,321
Maxtor	4.50	4.25	4.40	4.25	-0.15	43,210	4.50	4.25	4.40	4.25	-0.15	43,210
Western	3.75	3.50	3.60	3.50	-0.10	32,109	3.75	3.50	3.60	3.50	-0.10	32,109
Seagate	3.00	2.75	2.90	2.75	-0.15	21,098	3.00	2.75	2.90	2.75	-0.15	21,098
Western	2.25	2.00	2.10	2.00	-0.10	10,987	2.25	2.00	2.10	2.00	-0.10	10,987
Seagate	1.50	1.25	1.40	1.25	-0.15	9,876	1.50	1.25	1.40	1.25	-0.15	9,876
Western	0.75	0.50	0.60	0.50	-0.10	8,765	0.75	0.50	0.60	0.50	-0.10	8,765

ARE YOU GETTING YOUR FT COMMENT DAILY?

MONDAY PROFILE

Cagey
advocate of
labour skills

Tony Blair, shadow secretary of state for employment, speaks to David Goodhart and Ian Hargreaves

He is no doubt tired of hearing it said, but Tony Blair is the very image of the would-be modern, eloquent and moderate Labour party. There is a willed red rose in a basket on the table of his Holiday Inn style office near the Commons; there are papers and books in cheerful confusion and steady interruptions from a young man in his blue braces who seems to be dealing with media inquiries.

A barrister, educated at public school and Oxford, 38-year-old Blair has worked hard to get to this point. Since 1988, he has been charged with distancing Labour from the trade union excesses which so damaged the party in the 1970s, while developing a policy line with something distinctive to offer union members. Within the party, his efforts are considered a success. But the election campaign will demonstrate whether he can withstand ordeal by fire; it is no doubt the imminence of this ordeal which explains the number of occasions during a 90-minute interview when Blair pauses lengthily and begins: "I must choose my words carefully here."

The message as he would like it presented is as follows: there was an old agenda of trade union law, strikes and strife. This has been superseded by a new agenda which is about training, skills, dealing with low pay, better opportunities for women and partnership in the workplace. The individual should be subject to the full rigours of the market, but should be protected by certain rules against unfair treatment.

It is a moral vision in tune with Blair's committed Christian beliefs, but it is also worldly wise. "There's no future for this country in being a low-skill, low-tech economy. We have to compete on the basis of skills and quality... You can't do that either through the old restrictive practices or with management's unqualified right to manage," he says.

Or, more ambitiously: "The new Keynesianism is in active intervention in the labour market, not in the belief that you simply pump demand into the economy, because you are going to be constrained from doing that."

This emphasis upon individual rights in the workplace is something Labour finds embodied in the EC social charter, to which it will accede

as quickly as possible upon achieving office. This, says Blair, is a question of agreeing a European framework, not offering an open door for every ill-conceived Brussels directive.

Again choosing his words carefully, he risks the view that "a vibrant and positive trade unionism is a vital part of a democratic society". But he also says: "Unions need modern methods of communication and clear objectives - then people will decide whether they're needed or not, as part of the service sector."

There is, as often with Labour, a bright golden haze when it comes to detail. There will be a minimum wage at half of average male earnings, a retreat (permanent?) from an initial target of two thirds. And some of the trade union laws of the last decade will be relaxed: the use of legal injunctions in industrial disputes will be made more restrictive, certain kinds of secondary action and picketing will be allowed again and sequestration of unions will not be allowed to prevent them from functioning.

Beyond that things get still fuzzier. There will probably be a right to trade union recognition where 50 per cent or more of the workforce vote in favour of it. There will also be "binding rights" for employees to consultation, although Blair says, "I'm not insisting on one particular model".

Another Labour market deregulation to be reversed is the extension from six months to two years of the period before employees are covered by unfair dismissal laws. Will Labour return to six months? "Not yet decided," he says.

The party's lack of clarity on these issues has been obscured by the inclination of Blair's key advisers and fellow barrister, Michael Howard, the employment secretary, to focus his attack upon widely exaggerated costings of Labour's plans on, for example, the minimum wage. Although in general, Labour's trade union connection is still considered a likely electoral liability, it is by no means certain that sound-bite to sound-bite, Mr Howard will outgun Mr Blair on the hustings.

But the blackest hole in Blair's portfolio of arguments is not the detail of trade union law, but the unknowable matter of how the party will behave on wages, especially in the public sector. Mr Blair does not dissent from the dour "no



'The future lies in market intervention'

promises" line of the shadow chancellor, Mr John Smith, on this point, but it is a touch disconcerting to find Labour's employment spokesman declining a view on the structure of public sector pay. Does the Labour party support the introduction of performance pay in the civil service and the NHS? Or the extension of pay review bodies? No ready answer.

On training and "active intervention in the labour market" he does speak with conviction. "The central difference between the Labour party now and 15 years ago is that we believe that unemployment must be tackled through intervention in the labour market rather than relying on expansionist

PERSONAL FILE
1953 Born in Glasgow, educated Fettes College, Edinburgh, St John's College, Oxford.
1976-83 Barrister.
1983 Entered House of Commons as member for Sedgefield.
1986-88 Opposition spokesman for trade and industry.
1988-89 Shadow secretary of state for energy.
1989- Shadow secretary of state for employment.

ing demand".

This points to the "new Keynesianism's" skills revolution - "our greatest priority" - along with a shorter-term emphasis upon measures such as reforming the employment service, better training opportunities for the unemployed and work experience. Blair supports the nationwide structure of Training and Enterprise Councils created by the government, but says his adversaries lack a policy framework for the Tecs. "They have been seen as a substitute for policy and a means of disengaging from training," he says.

The Tecs, he believes, must become central to improving in-company training and not just delivering government schemes for the young and the unemployed. That needs money, some of which will be raised from a levy on employers who do not voluntarily devote sufficient resources to training. Blair says it will start as 0.5 per cent of the wages bill but, as in France, from where the idea is borrowed, it is likely to rise.

Having studied Swedish experience, he believes that training and work experience schemes can, cost-effectively, more or less abolish long-term unemployment within one parliament; he also thinks this can be achieved without copying Sweden's benefits regime.

Labour's central problem, however, is that long before any "active labour market" measures will have had a chance to work, Britain's ERM-constrained economy may well be pushing unemployment even higher. With Britain's wage-setting system already delivering annual increases in earnings at three percentage points above inflation, Labour's commitments to the low paid, a more supportive view of trade unions and potential vacillation in the face of public sector demands, could release a new inflationary surge, with the unemployed again taking the strain. Tony Blair may be the first post-war Labour employment secretary to announce unemployment passing the 3m mark.

Or perhaps a new model Labour government would succeed, where others have failed, in reforming the UK's pay bargaining system to produce a better trade off between pay and jobs? Blair refers to Labour's proposed national economic assessment and more open budget-making process, but is cagey about any attempt to seek consensus on pay

Dr Bush makes a
faulty diagnosis

MICHAEL PROWSE
on America

"I'll do it my way," sang Frank Sinatra. This, in a nutshell, appears to be President George Bush's approach to health care.

In tomorrow's State of the Union address, Mr Bush is expected to end three years of procrastination and unveil radical reform proposals. This is a great step forward for a president who used to "switch off" when aides raised questions about escalating costs or the plight of the 35m uninsured Americans. The problem is that he appears unwilling to heed lessons learned throughout the developed world.

Governments everywhere have found that costs can be controlled and access to care guaranteed only by expanding the public sector's role. The US has tried to buck this trend and ended up with by far the worst record on both costs and access. Instead of finally recognising the need for tougher public regulation of the private sector - an option favoured by many Democrats - Mr Bush is pinning his hopes on yet another "market-oriented" reform. The main elements are expected to include:

- Refundable tax credits to help the poor purchase insurance cover.
- Reforms of private health insurance to discourage discrimination against small business and high-risk individuals.
- A cap on tax relief on employer schemes for high earners.
- Means-testing of Medicare, the universal public-sector scheme for the elderly.
- Incentives for pre-paid (and thus supposedly economical) health care systems such as Health Maintenance Organisations (HMOs).

Taken individually, a case can be made for all of these measures. But they do not amount to a coherent strategy. The ideas are mostly drawn from reform plans put forward by conservative groups such as the Heritage Foundation, a Washington think tank. The conservative diagnosis of the problem lays heavy stress on mismanaged health insurance.

These radical free market plans may look appealing on paper. But their practical relevance is limited. No adminis-

tration would be likely to attempt Robin Hood transfers on the scale needed. The Bush plan (which Congress will probably vote anyway) is expected to cap tax relief on employer schemes only for the few per cent of families earning more than \$125,000 a year. Most health benefits even for these families would remain tax free.

The tax credits for poor families are expected to be about \$500 to \$1,500, nowhere near large enough to cover the cost of premiums, which averaged nearly \$4,000 last year. The credits will also probably be phased out a little above poverty-line incomes, meaning that many uninsured would not qualify for relief anyway.

Fiscal tinkering on this scale will do little either to control health care costs or extend insurance cover. The logic behind the more radical free market plans is anyway deeply suspect. It is unreasonable to argue that health care costs are out of control primarily because of tax distortions. US workers already bear a much higher proportion of direct health costs than their counterparts elsewhere. The fundamental causes of cost inflation are the diffusion of expensive technology and the ability of suppliers of health care - the medical profession - to determine demand by stipulating the level of care that is necessary. The only plausible way to control costs is for public agencies to impose direct budget controls on hospitals and doctors.

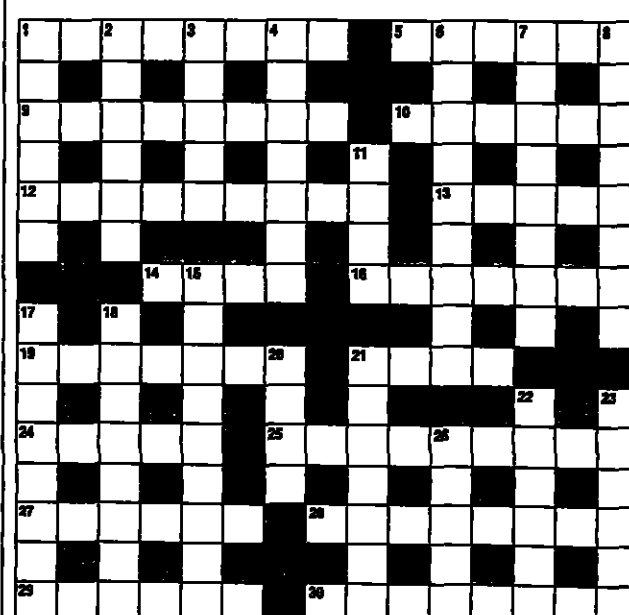
The notion that tax credits - however generous - would solve the problem of access to care is equally misguided. Many people would fail to buy insurance, just as they fail to save for old age. Administrative costs would anyway be prohibitive, perhaps absorbing as much as 40 per cent of premiums. Every other country has guaranteed access to care through some form of national health insurance financed either through taxes or payroll levies. Mr Bush pretends to be an internationalist. Why cannot he accept that on health care, it is the US, rather than the rest of the world, that is marching out of step?

For details about free tickets ACROSS the Atlantic take DOWN this number and call Upper Class on 0800 747 747.

JOTTER PAD

CROSSWORD

No. 7,757 Set by PROTEUS



- ACROSS
- 1 Bond seen to shrink (8)
 - 5 They may be responsible for current loss in sportswear (5)
 - 9 Arrogant fool repelling churchwomen by gin-tipping (8)
 - 10 Where raid may be carried out on silver (6)
 - 12 Innocent till fault revealed in estimate (9)
 - 13 Chops from horses (5)
 - 14 Mark precise place (4)
 - 16 Beseech child to acquire wisdom (7)
 - 19 Serious composer in drunken set (7)
 - 21 Plant in poor light (4)
 - 24 Measure fish has to follow (5)
 - 25 Ink in modern business undertaking (9)
 - 27 Dog with a little bell (8)
 - 28 Cross by tight back turned away (8)
 - 29 Contraceptive device inspiring quiet hate? (6)
 - 30 Indiscreet type of indicator (4-4)
- DOWN
- 1 Cost of attack (6)
 - 2 Head that is a monster (6)
 - 3 Send money or watch back (5)
 - 4 Happy with what's inside (7)
 - 6 Drunken aspirations offering alluring prospects (4,5)
 - 7 Editor writing German article about thespian (8)
 - 8 Emphasises hardships (8)
 - 11 Drink some overseas tipple (4)
 - 15 Quietly go back to book for previous judicial decision (9)
 - 17 They are intended for protection of French receivers (8)
 - 18 Soft substitute for pickle (8)
 - 20 Some picked up by vehicle (4)
 - 21 Misfortune or the opposite (7)
 - 22 Teachers' song about furry animal (6)
 - 23 Think a lot about famous rider (6)
 - 26 Central depression revealed by nautical sound (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 8.

Limits of criminal justice

When the Lord Chief Justice observed that three officers from the Surrey police who in 1974 were involved in the arrest and questioning of the Guildford Four "must have lied" about their recording of the accused's confessions to the planting of bombs in two public houses in Guildford and Woolwich, there was a reflex public reaction. The general mood was that the three police officers should instantly be prosecuted for a wicked offence. The prosecuting authority responded by charging them with conspiring to pervert the course of justice.

The decision of a Metropolitan Stipendiary Magistrate that inordinate delay - 17 years - in bringing the officers to justice, combined with contemporary prejudicial publicity, would render any trial unfair was reversed last week by the High Court. It held that the decision of the magistrate was so unreasonable that no reasonable magistrate could sensibly have so decided. It ordered the reinstatement of the charges and directed Bow Street magistrates' court to go ahead with committal proceedings. If committed for trial, the officers case should be heard by judge and jury before the end of 1992.

Irrational as the decision of the magistrate might have been, there is no guarantee that the jury at trial may not share the magistrate's instinctive revulsion at the prospect of justice being far too long delayed for the comfort of a civilised society. The jury's verdict - irrational or not - will be unassailable. The magistrate's decision is judicially reviewable: a jury's verdict is not. The police officers will face one of two outcomes: con-



JUSTINIAN

viction or acquittal. Is criminal justice a sensible instrument to deploy to find out precisely why the 1974 prosecution carried such a substantial miscarriage of justice?

Long before there was ever any question of a criminal prosecution of any police officer, the government had ordered a public inquiry into the circumstances surrounding

erate handling of explosives.

Sir John May recommended that the Home Secretary should refer the convictions to the Court of Appeal. This was done on July 12 1990. When the case was heard by the Court, the Director of Public Prosecutions conceded that on the issue of innocent contamination, the convictions could not be sustained. The appeal hearing led inevitably to the quashing of the convictions, in the course of which the authenticity of the confessions was challenged by the appellants. Lord Lane, the Lord Chief Justice, made the statement that prompted the prosecution of the three police officers.

Simultaneously, Sir John May reopened his inquiry. In June 1991 he began public hearings with a view to identifying areas of potential criticism of the Home Office in relation to its handling of the

case. He pointed to the requirement of the Home Office to refer cases to the Court of Appeal only where there was new evidence or a new consideration of substantial significance. He questioned the practice of limiting any review of alleged miscarriages of justice. The Home Secretary at the time, Mr Douglas Hurd, gave evidence last year to Sir John May in which he readily conceded that the system of executive review by the Home Office was less than satisfactory.

Throughout the public hearings, and in his own private deliberations, Sir John was forced to exclude from his inquiries anything that

touched on the criminal investigations which had been undertaken by the Surrey Police in 1974. To have done so would have been regarded as potentially influencing the outcome of the prosecution of the three police officers.

Sir John was bound to defer any consideration of the seriousness of the allegations about police intimidation of witnesses and the suppression of alibi evidence. But by the time the police officers are tried, the public's taste for yet another trawling over the criminal investigations and the final report by Sir John May - by then probably 20 years after the event - will have been satiated. And if the officers are acquitted, would favour a rerun of the events which have been scrutinised by the jury?

Is there not a strong case for the thoroughness of a public inquiry, uninhibited by the elaborate procedural safeguards of a criminal trial, rather than the use of the heavy hand of a criminal trial? Criminal justice is a cumbersome and costly process, designed to punish the perpetrators of crime. It satisfies a proper public desire to control crime by way of focusing on defined criminal events, but its function involves only a limited exercise in determining individual criminal responsibility.

The criminal trial is unconcerned with unmasking the often troubling circumstances that relate to the conduct of public authorities and agencies in the prosecution process. Public disquiet about such matters can be allayed only by processes other than those of criminal justice.

Louis Blom-Cooper QC

Is there not a strong case for the
thoroughness of a public inquiry?

the convictions arising out of the bomb attacks in Guildford and Woolwich in 1974. Sir John May, a former Lord Justice of Appeal, began the inquiry and in July 1990 published his interim report. In it he concluded that the scientific evidence at the trial was flawed in ways which seriously undermined the prosecutions.

The prosecution had been based almost entirely on forensic evidence which sought to establish that there were traces of nitro-glycerine on the hands of six of the accused, and on the gloves of the seventh. It sought to prove that the presence of such traces was consistent only with the delib-

BusinessWeek

This week's topics:

- Paul Reichmann Hangs Tough
- The New U.S. Surge Into China
- Bush's Quick Fix Economy
- Sam Skinner's White House
- Ed Artzt: Hard Man At P&G

Now available at your newsstand!

BusinessWeek International
14, av d'Udely, CH-1006 Luxembourg Tel. 41-21-617-4411
For subscriptions call UK 44-226-23431 Hong Kong 852-523-2299